

Maluti-A-Phofung Municipality Proposed Draft Budget 2011/12 “MTREF”





Table of Contents

Part 1	Description	Page No.
1.1	Executive summary	2-19
1.2	Resolution	20-21
1.3	MAP Budget Tables	22-31
1.4	Charts	32-37
Part 2	Supporting Documentation	
2.1	Overview of annual budget process	38
2.2	Overview of alignment of annual budget with Integrated Development Plan	39-40
2.3	Measurable performance objectives and indicators	41
2.4	Overview of budget-related policies	42
2.5	Overview of budget funding	43
2.6	Expenditure on allocations and grant programmes	44-45
2.7	Allocations and grants made by the municipality	46
2.8	Councillor and board member allowances and employee benefits	47-48
2.9	Monthly targets for revenue, expenditure and cash flow	49-50
2.10	Annual budgets and service delivery and budget implementation plans – internal departments	50
2.11	Capital expenditure details	51
2.12	Legislation compliance status	52
2.13	Other supporting documents	52
2.14	Annual budgets of municipal entities	52
2.15	Consolidated Annual Budget Tables	53-62
2.16	Consolidated Annual Charts	63-68
2.17	Municipal manager's quality certification	69



PART1 ANNUAL BUDGET

1.1 Executive Summary

PURPOSE

The purpose of this report is to present the Draft Budget for 2011/2012 to 2013/2014, Financial Years to Council for adoption. In terms of Local Government Municipal Finance Management Act (MFMA) no 56 of 2003 the Council of the municipality must for each financial year adopt an annual budget 90 days before the start of that financial year.

BACKGROUND

Budgets are plans for spending on services and about income derived from charges. This draft budget explains how income and expenditure will be managed to ensure sustainability and viability of services in the municipality. Our draft budgets focus is to deliver additional value for money to residents, especially in areas of need. In spite economic climate, we have made all attempts to keep the costs to consumers at a reasonable rate.

Municipalities are expected to table their draft budgets in the new budget regulation since from previous financial year (2010-2011) the main objective of this regulation is to formalize norms and standards, which when applied it will improve the credibility, sustainability, transparency, accuracy and reliability of municipal budgets.

The 2010/2011 budget, tabled on 31 May 2010, included forward estimates for 2011/2012 and 2012/2013, which together comprise the Medium Term Revenue and Expenditure Framework for this period. Continuity within the medium-term budgeting is enhanced when outer forecast years become the starting point for the new budget process and is used as a basis to determine the Medium Term Revenue and Expenditure Framework (MTREF) allocation for the period 2011/2012 to 2013/2014.

The budget formats were designed to achieve the following specific aims:

1. Strengthen the links between transparencies, understand ability and accountability. The budget formats provides these links by : requiring that the information covering seven years be presented consisting of the previous three financial years, the current year, the budget year and the following two Medium Term Revenue and Expenditure Framework (MTREF) years
2. Ensuring consistency between budget and reporting formats (Monthly, midyear performance assessment , SDBIP and the reports relating to municipal entities)
3. Promote ' good practice' in municipal financial reporting
4. Promote transparent reporting of tariffs and fees/charges information
5. Ensure compliance with DoRA reporting requirements
6. Ensure the information is available to: determine the financial status and sustainability of municipalities



The preparation of draft budget for the 2011/2012 financial year shall be informed by the following:

- Draft IDP of the Municipality,
- Actual results for 2009/2010 financial year,
- Approved budget 2010/2011
- Expected results for 2011/2012 financial year
- The departmental operational plans to be prepared by the various Heads of the Departments.

The above forms the basis for the preparation of the draft budget and continuous reference needs therefore to be made to it. Departments are encouraged to pay particular attention to the following when finalising their annual budget documentation:

- Improving the alignment between the IDP, operational plans, and expected service delivery milestones and targets,
- Optimizing the inclusion of new priorities within baseline allocations through reprioritization, and
- Ensuring the affordability of revised medium-term plans which require an increase to baseline allocations.
- National and Provincial priorities and to be included when preparing the budgets
- Money be allocated to from Low priority programmes to High priority programmes

The following growth limits have been published by the National Treasury and it shall form the basis of increase in the tariff and related expenditure which should range between 4 to 6 per cent. (N.B. The 2009/10 actual is an estimate by NT)

Macroeconomic projections 09/10-13-14			Forecast		
Description	Actual 2009/10	Estimates 2010/11	2011/12	2012/13	2013/14
Real GDP growth	-0.9	3.1	3.6	4.2	4.4
GDP inflation	6.6	5.9	5.5	5.4	5.8
Headline CPI Inflation	6.3	4.2	4.8	5.3	5.5
GDP at current Prices (R billion)	2442.6	2666.9	2914.9	3201.3	3536.0

The percentage increase in operating expenditure will at all times be limited to the level of increase in operating income. It must also be noted that the final percentage increases per group and department may vary based on the following considerations:

- Review of past performance,
- Expected changes in the macro-economic environment, and
- Community priorities.



The guideline growth limits are only for self-generated revenue sources. It excludes the increased national allocations provided for the purpose of expanding infrastructure and providing basic services to more households.

A draft budget set out certain service delivery levels and associated financial implications. Therefore the community should realistically expect to receive these promised service delivery levels and understand the associated financial implications. Major under-spending due to under collection of revenue or poor planning is a clear example of a budget that is not credible and unrealistic. Furthermore, draft budgets tabled for consultation at least 90 days prior to the start of the budget year should already be credible and fairly close to the final approved budget.

The explanation of Draft Budget document shall be as follows:

1.1.1 Financial Overview

1.1.1. (A) Total operating budget

1.1.1. (B) Revenue by source of funding

1.1.1. (C) Property Rates

1.1.1. (D) Electricity Revenue

1.1.1. (E) Refuse

1.1.1. (F) Government Grants and subsidies

1.1.1. (G) Income received by MAP on behalf of the Entity

1.1.1. (H) Interest earned on external investments

1.1.1. (I) Interest earned on outstanding debtors

1.1.1. (J) Other Revenue

1.1.1. (K) Income from Old Debt

1.1.2 Operating Expenditure by Type

1.1.2 (A) Employee related costs and remuneration of councillors

1.1.2 (B) Repairs and maintenance

1.1.2 (c) Bulk purchases

1.1.2 (D) Interest paid

1.1.2 (E) Contracted services

1.1.2 (F) Grants and subsidies paid

1.1.2 (G) General expenses



1.1.2 (H) Provisions (Debt impairment and Depreciation of assets impairment)

1.1.3 Capital Budget

1.1.3 (A) Capital by funding source

1.1.3 (B) Capital expenditure

1.1.4. Proposed tariffs setting

1.1.5 Social Packages

1.1.6 Summary of draft consolidated budgets

1.1.7 Key amendments made to the municipality's IDP and budget related policies

1.1.8 Municipality's aligned to National, Provincial and District priorities

1.1.9 Key demographic, economic and other assumptions

1.1.1. FINANCIAL OVERVIEW MAP DRAFT BUDGET

1.1.1 (A) TOTAL OPERATING DRAFT BUDGET

The projected draft revenue amounts to R985, 077 million for the 2011/12 financial year, which represents an increase of R145, 277 million (15%) above the approved budget for 2010/11. For the 2012/13 and 2013/14 financial years the draft budgeted revenue amounts to R1 039,255 billion which represents an increase of R54,178 million (5%) and R1,101,257 billion which represents an increase of R62,002 million (6%) respectively. In total the draft operating expenditure budget for the 2011/12 financial year amounts to R935, 005 million, which represents an increase of R147, 331 million (16%) above the approved budget for 2010/11. For the 2012/2013 and 2013/14 financial years the proposed draft operating expenditure budgets amounts are R1 003,889 billion and R1,076,304 billion respectively, which represent increase of R68,884 (7%) and R72,415 million (7%) for the two outer years.

The table below shows total revenue and expenditure for the past year, the approved budget and the proposed draft budgets.

COMPARISON OF THE BUDGET

Description	Audit Actuals 2009/2010	Approved Budget 2010/2011	MTREF		
			Draft Budget 2011/2012	Draft Budget 2012/2013	Draft Budget 2013/2014
	R'000	R'000	R'000	R'000	R'000
Revenue	822 050	839 800	985 077	1 039 255	1 101 257
Expenditure	583 070	787 675	935 005	1 003 889	1 076 304
Surplus/Deficit	238 980	52 125	50 072	35 366	24 953



1.1.1. (B) REVENUE BY SOURCE OF FUNDING

Revenue estimates should be realistic, as the operating expenditure budget will be funded by the total revenue budget. It should also be reiterated that the council may not budget for a deficit and the budget should be fully funded

The guidelines for growth parameters for the budget process for 2011/2012 - 2013/2014 shall be limited to 6%, to be able to provide services and fulfill its responsibilities, the Municipality will have to obtain additional revenue from tariff increases on the various services provided.

The needs of the community, the ability of the community to pay for the services provided to them and the growth rate allowed by National Treasury should be taken into account when Council considers the annual increase in tariffs and the average effect thereof on consumer accounts. **National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as practically possible therefore they recommend that any increase in excess of the 6 per cent upper boundary of the South African Reserve Bank's inflation target needs to be justified.**

When drafting the 2011/2012 to 2013/2014 budgets the following is taken into account:

- o The estimated actual income for the 2010/2011 financial year (based on the July to February income figures).
- o An estimated natural growth rate of 1% in services (electricity, waste removal) and a growth rate of 1% (resulting from supplementary valuation roll) on assessment rates on the estimated actual income for the 2010/2011 financial year.
- o An average increase of 5% in tariffs.(aggregate)

Although an overall aggregate tariff increase of 6% will be maintained when drafting the guidelines for the 2011/2012 to 2013/2014 budget, it must be noted that a different percentage increase may be considered for each service, as long as it results in an overall tariff increase of not more than 6% for the Municipality except for electricity which controlled by National Electricity Regulator of South Africa or it were more than 6% is used it is justified. This will assist in determining the most acceptable and affordable scenario for the residents and ratepayers of the Maluti-A-Phofung.

The below table shows revenue by source of funding:



Description	Medium Term Revenue & Expenditure Framework					
	Audit Actuals 2009/2010	Approved Budget 2010/2011	Draft Budget 2011/2012	Draft Budget 2012/2013	Draft Budget 2013/2014	% increase relation to 11/12
	R'000	R'000	R'000	R'000	R'000	%
Rates & Taxes	151 425	193 689	194 660	195 368	196 249	20%
Electricity	155 403	229 500	280 761	294 801	309 541	29%
Refuse removal	11 469	17 475	18 349	19 266	20 229	2%
Grants & Subsidies	395 892	286 130	315 354	340 539	369 702	32%
Interest earned - external investments	3 258	5 000	6 400	5 800	5 000	1%
Interest earned - outstanding debtors	11 183	19 000	11 550	12 127	13 450	1%
Other Income	8 874	3 442	5 325	7 464	8 591	1%
Income from Old Debt			60 000	63 000	66 150	6%
Income received by the Municipality on behalf of the Entity for Services	85 842	85 564	92 678	100 890	112 345	9%
TOTAL OPERATING REVENUE	823 346	839 800	985 077	1 039 255	1 101 257	100%

1.1.1 (C) PROPERTY RATES

- a) The proposed revenue for **ASSESSMENT RATES** has increased by 0% from the approved budgets of 2010/2011 and this revenue estimates excluding the rebate (Income forgone) of R527 million. This source of revenue constitutes 20% of the total proposed revenue and it forms core of our revenue base, no tariff increase on assessment rates and except the new market values which initiated from a new General Valuation Roll which has been implemented on 1 July 2010.

1.1.1. (D) ELECTRICITY REVENUE

The estimate for **ELECTRICITY REVENUE** is increased by 18% from the approved budget and the main increase is attributed by tariff increase of 29%. The reason for the 29% increase is due to the fact that Eskom will increase its tariff by 26, 07% which will come into effect as from the 01 April 2011 and the municipality will start to buy bulk electricity at this tariff and during this 3 months before the end of our financial year we will still be selling electricity with the old tariff which was approved and implemented in July 2011 so the 29% increase is to cover the cost to be incurred between the two different financial years. This source of revenue constitutes 29% of the total proposed revenue.



1.1.1 (E) REFUSE REMOVAL REVENUE

The estimates for REFUSE REMOVAL are increased by 5% from the approved budget and the increase is attributed by tariff increase. This source of revenue constitutes 2% of our proposed revenue.

1.1.1 (F) GOVERNMENT GRANTS AND SUBSIDIES

This category constitutes 32% of our total proposed operating income and the grants and subsidies consist of the following see a table below: The equitable share allocations supplement municipalities' own revenues for the provision of basic services to poor households. Grants have increased by 9% from the approved budget.

Description	Amount allocated for 2010/2011	Amount allocated for 2011/2012	Amount allocated for 2012/2013	Amount allocated for 2013/2014
OPERATING GRANTS	R'000	R'000	R'000	R'000
Equitable Share	267 069	305 453	338 239	360 402
Finance Management Grant	1 200	1 450	1 500	1500
Municipal System Improvement Programme Grant	750	790	800	850
Water Services Operating Subsidy Grant	10 944	7 661	-	7000
Total Operating Grants	279 963	315 354	340 539	369 752

1.1.1 (G) INCOME RECEIVED BY MAP ON BEHALF OF THE ENTITY

Income received by MAP on behalf of the entity constitutes 9% of our proposed revenue. Income for all services is paid into one bank account which is for a municipality and billings are done by the Municipality for all services then the income received for water and sanitation on behalf of the entity then the entity invoice the municipality for the actual income received for this services. **Note should be taken that water and sanitation are responsibility of Maluti-A-Phofung Water Entity.**

1.1.1 (H) INTEREST EARNED ON EXTERNAL INVESTMENTS

The estimate for INTEREST EARNED ON EXTERNAL INVESTMENTS constitutes 1% of the proposed total revenue.

1.1.1 (I) INTEREST EARNED ON OUTSTANDING DEBTORS

The estimate for INTEREST EARNED ON OUTSTANDING DEBTORS has remained the same due to the fact that we are not allowed to charge interest on government accounts and almost 34% of our outstanding debts are from government accounts as at 28 February 2011. Note should be taken that non payment is still a challenge. This source of revenue constitutes 1% of the proposed total revenue



1.1.1 (J) Other Revenue

This group includes revenue generated through services provided to the community, i.e. building plan fees, water and electricity connection fees, fines, transport fees, dumping fees, etc. and this constitutes 1% of our total Revenue.

1.1.1 (K) Income from Old Debt

This includes the outstanding balance from the previous financial years and this constitutes 6% of our projected income.

1.1.2 OPERATING EXPENDITURE BY TYPE

The expenditure section of the operating budget outlines out all the operating expenses and cash outflows to both internal and external sources.

In order to facilitate accountability departments must budget for all expenditure necessary for the performance of their respective functions.

However, departments are required to address only the expenditure items directly manageable by the relevant department.

The zero-based types of analysis where all activities are open to in-depth review and scrutiny during the budget process provides an opportunity for the reallocation of resources to important priorities and avoid continuous growth in the budgeted expenditure of low priorities.

The expenditure budget consists of operational service delivery items and provides, inter alia, for the following:

Description	Audit Actuals 2009/2010	Approved Budget 2010/2011	Proposed Draft Budget 2011/2012	Proposed Draft Budget 2012/2013	Proposed Draft Budget 2013/14	% in relation to 2011/12 budget year
	R'000	R'000	R'000	R'000	R'000	
Employee related costs	135 438	147 349	165 033	186 790	191 002	18%
Remuneration of Councillors	13 875	20 500	22 840	23 893	25 893	2%
Debt impairment	(20 797)	30 000	60 000	64 000	66 000	6%
Depreciation	35 935	36 005	63 500	70 175	72 175	7%
Repairs and maintenance	19 091	38 417	93 179	100 890	111 645	10%
Finance charges	3 998	6 061	6 443	5 679	7 000	1%
Bulk purchases - Electricity	146 948	196 000	205 800	216 090	219 306	22%
Contracted services	69 111	79 983	88 679	98 797	100 532	9%
Grants and subsidies paid	61 789	68 500	70 972	72 000	79 000	8%
General expenses	118 939	164 859	158 559	165 575	203 751	17%
TOTAL OPERATING EXPENDITURE BY TYPE	584 327	787 674	935 005	1 003 889	1 076 304	100%



Expenditure By Vote	Actual 09/10	Approved Budget 2010/2011	Draft budget 2011/2012	Draft budget 2012/2013	Draft budget 2013/2014	% in relation to 11/12 budget
Legislative Authority	68 668 233	43 992 346	36 784 500	39 977 125	40 588 108	4%
Office of MM	14 694 177	20 428 437	23 749 858	25 628 248	26 563 191	3%
Corporate Services	19 526 745	28 808 002	35 375 000	38 006 140	39 329 258	4%
Financial Services	121 535 078	281 625 916	378 148 332	409 489 451	456 265 487	40%
Municipal Infrastructure	257 543 788	286 649 500	318 979 985	336 731 645	354 526 619	34%
Community Services	47 355 726	37 180 639	46 008 000	48 286 004	49 337 236	5%
Public Safety	21 427 402	36 064 038	38 502 220	42 758 142	44 165 801	4%
Sports,Parks	16 147 534	22 473 534	24 419 000	27 622 152	28 399 415	3%
LED & Tourism	2 982 611	9 334 620	9 222 000	9 855 932	10 538 845	1%
Spatial,Housing Dev Plan	9 342 060	21 117 844	23 816 000	25 534 117	26 589 597	3%
Total	579 223 354	787 674 875	935 004 895	1 003 888 956	1 076 303 557	100%

1.1.2 (A) Employee Related Cost and Remuneration by Councillors

New positions required by the departments should be motivated individually and it should also be identified by each Department and make a provision for it. The following remuneration expenditure items must be clearly indicated and motivated by the departments:

- o Overtime
- o Standby Allowance
- o Uniforms; and
- o Protective Clothing.

Remuneration already constitutes a substantial percentage of 18% for 2011/12 draft budget excluding Councillors allowances which constitutes 2% of the draft operating expenditure the increase in employee related costs is mainly due to the provision of salary increase in the next financial year (2011/12) which is based on 6.08% that must still be confirmed by the Bargaining Council.

Salaries, Wages and Related Staff Cost Expenses Based on the Salary and Wage Collective Agreement for 2009/10 to 2011/2012 the agreement provides for a wage increase based on the average CPI for the period 1 February 2010 until 31 January 2011, plus 2 per cent. The average CPI for this period is 4.08 per cent plus the 2 per cent gives a wage increase of 6.08 per cent for the 2011/2012 financial year. The parameters applied to project the staff budget were as follows:

Parameter applied on Staff Budget			
Description	2011/2012	2012/2013	2013/2014
Salary Increase	7%	10.50%	9.50%



1.1.2 (B) Repairs and Maintenance

Repairs and Maintenance constitutes 10% of our total draft operating expenditure. This category includes all labour, vehicle and material costs for the repair and maintenance of the assets of the Municipality. It includes both contracted services and services performed by employees. The total cost of asset maintenance is disclosed in this category to enable an evaluation of asset performance.

The repairs and maintenance of electricity, roads, storm water systems, traffic lights, buildings, vehicles, grounds, and equipment will be included in this category.

The deferral of maintenance expenditure on assets has the effect of increasing future maintenance costs and also has potential for reducing the economic life of the asset and hence the flow of economic benefits. Deferrals and the impact thereof should be indicated clearly in the operational plans.

In determining the budget under this section, the following should also be allowed for:

- o New assets to be acquired during the course of the year and which would require maintenance.
- o Capital assets to be sold or disposed of in the course of the year and which would not require further maintenance.

Departments must indicate their needs to maintain the assets of the Municipality in the repairs and maintenance master plans. Departments must also indicate in their operational plans their annual requirements and the deferred maintenance needs.

1.1.2 (C) BULK PURCHASES (ELECTRICITY)

Proposed Bulk purchases of electricity amounts to R205 million which constitutes 22% of the proposed expenditure for 2011/2012 the increase is mainly due to the increase of electricity tariff increase.

1.1.2 (D) FINANCE CHARGES

Capital charges include the payment of interest and redemption on internal and external loans by departments. Council is currently considering the option to take up an external loan for new infrastructure. The financial implications of the annual instalments are not accounted for and are not included in the proposed draft budget. This constitutes 1% of the total draft operating expenditure for 2011/2012

1.1.2 (E) CONTRACTED SERVICE

This includes services which have a period of more than one year and these services are electricity, indigent register, financial systems, landside fill, revenue enhancement project and MAP insurance. This constitutes 9% of the proposed expenditure for 2011/2012

1.1.2 (F) GRANTS AND SUBSIDIES PAID

These are the grants that the municipality is paying over to the Entity and it constitutes 8% of the proposed expenditure for 2011/2012

1.1.2 (G) GENERAL EXPENSES

General expenses consist mainly of fuel cost, bank charges, consultant fees, training board fees, electricity disconnection fees, grants-in-aid, stationary, printing and postage cost, telecommunication, various rentals, etc. An included in this category is allocation for free basic services (FBS), an allocation of approximately 140 million



from equitable share grant shall be utilized for the provision of free basic services and direct subsidy of indigents. An also included in this category is the

The procurement of moveable assets, with an expected lifespan of more than one year, can be classified as capital expenditure financed from the operating budget.

This category will include assets such as furniture, machinery and equipment, electricity and water connections, books, fire-fighting equipment, traffic signs, etc. This category constitutes 17% of total draft operating expenditure.

1.1.2 (H) PROVISION FOR DEBTS IMPAIRMENT AND DEPRECIATION AND ASSETS IMPAIRMENT

This expenditure group must contain all expenditure items involved in the instances where the Municipality makes contributions from the operating revenue to certain funds and reserves. Only contributions determined by legislation and/or Council policy will be included in this section.

Currently the Municipality contributes towards the Capital Development Fund and the Reserve for Bad Debts. It is important that a sufficient amount be provided for bad debt and the provision should be in line with the current payment levels.

1.1.3 CAPITAL BUDGET

The IDP process informs the budget and the preparation of the capital budget is based on the capital development priorities approved through the Intergrated Development Plan (IDP).

The capital budget consists of the non-operational needs of the community. The procurement of assets, with a lifespan of more than one year can be classified as capital expenditure.

1.1.3 (A) CAPITAL BY FUNDING SOURCE

The projected draft capital budget amounts to R337,357 million for the 2011/12 financial year, which represents an increase of R55, 379 million (16%) above the approved capital budget for 2010/11. The capital budget will be funded as follows:



Description	Amount allocated for 2010/2011	Amount allocated for 2011/2012	Amount allocated for 2012/2013	Amount allocated for 2013/2014
CAPITAL GRANTS	R'000	R'000	R'000	R'000
Integrated National Electrification Programme (Eskom) Grant	-	82	-	41
Integrated National Electrification Programme (Municipal) Grant	10 000	19 600	20 000	20 000
Expanded Public Works Programme Incentive grant for Municipalities	9 381	10 059	-	-
Regional Bulk Infrastructure Grant	50 050	68 780	30 400	-
Municipal Infrastructure Grant	142 459	171 336	208 329	219 787
Total National Grants	211 890	269 857	258 729	239 828
Provincial Grants	18 344	17 500	-	-
External Loans	-	-	-	-
Own funds allocation	51 744	50 000		
Total Capital Grants	281 978	337 357	258 729	239 828

- National Grants – R269,857 million
- Own funds – R50,000 million
- Provincial Grants- R17.5 million



1.1.3 (B) DRAFT CAPITAL PROJECTS FOR 2011/2012

MIG CAPITAL EXPENDITURE	ALLOCATION 2011-2012	ALLOCATION DORA 2011/12	VARIANCE
PMU ESTABLISHMENT	3 500 000		
VIP TOILET PROJECT PHASE 8	4 800 000		
MAKHOLOKWENG SEWER	10 000 000		
HARRISMITH WASTE WATER TREATMENT WORKS	10 000 000		
VIP TOILET PROJECT PHASE 9	22 000 000		
FOOTBRIDGES	2 700 000		
THOLONG/KESTELL PAVED ROAD 4	17 000 000		
PHUTHADITJHABA PAVED ROADS PHASE 2	7 500 000		
TSHIAME PAVED ROADS PHASE 2	5 000 000		
INTABAZWE PAVED ROADS PHASE 2	5 000 000		
DISASTER PARK PAVED ROADS PHASE 2	8 000 000		
FENCING INFRA CEMETREIS PHASE1b	4 000 000		
QWAQWA RURAL: WATER NETWORK PH2	40 000 000		
INTABAZWE EXT 3 ROADS PHASE1	7 000 000		
PHUTHADITJHABA STADIUM	7 000 000		
NEW INDOOR SPORT & RECREATIONAL FACILITY	10 000 000		
RETENTION ALL PROJECTS	7 836 000		
	171 336 000	171 336 000	-
DoE			
ELECTRIFICATION PROGRAMME (2700)	19 600 000		
ESKOM	82 000		
	19 682 000	19 682 000	-
DWA			
STERKFONTEIN/QWAQWA BULK WATER SCHEME	68 780 000		
	68 780 000	68 780 000	-
PROVINCIAL GOVERNMENT(POLICE ROADS)			
SCHOONPLATZ-HUMAN SETTLEMENTS	14 500 000		
INTABAZWE ROADS-PUBLIC WORKS/DISTRICT	3 000 000		
	17 500 000	NOT YET AVAIL	
EPWPIG	10 059 000	10 059 000	-
OWN SOURCES			
HARRISMITH/INTABAZWE COR PH1	10 300 000		
UPGRADING OF SUB STATIONS-MAP	10 000 000		
TLHOLONG SEWER	5 000 000		
TRANSFORMERS-MAP	3 000 000		
DIATALAWA WATER	1 400 000		
STERKFONTEIN/QWAQWA BULK WATER SCHEME	9 300 000		
RESURFACING OF ROADS (MAP)	5 000 000		
HIGHVOLTAGE LINES IN HARRISMITH	6 000 000		
ROLLED OVER PROJECTS	-		
	50 000 000		
TOTAL	337 357 000		



1.1.4 PROPOSED TARIFF SETTING

Proposed tariffs for the 2011/2012 financial year are attached to the budget document on Annexure 2, however the summary of the proposed increase is as follows:

Description	Average Increase
Rates and Taxes	0.00%
Electricity	29.00%
Refuse	5%
Water	6.0%
General Tariffs	5%
Community Services	5%
Cemetery	0%
Advertising	5%

1.1.5 SOCIAL PACKAGE

The following social package will be provided during 2011/2012 financial year.

Service charges	Residents	Indigent
Electricity	50kWh per month	50kWh per month
Water	6kl per month	6kl per month
Refuse removal	0	100%
Sanitation	0	100%
Assessment rates	(Rebate on first R65 000 of market value is granted)	100%
Assessment rates	(20% rebate will be granted on the full payment made in full before 30 September 2011)	



1.1.6 SUMMARY OF CONSOLIDATED BUDGET

The following tables shows consolidated operating income and expenditure budget for 2010/11 budgets and two outer years.

CONSOLIDATED OPERATING INCOME						
Description	Audit Actuals 2009/2010	Approved Budget 2010/2011	Proposed Draft Budget 2011/2012	Proposed Draft Budget 2012/2013	Proposed Draft Budget 2013/2014	%
	R'000	R'000	R'000	R'000	R'000	
Rates & Taxes	151 425	193 689	194 660	195 368	196 249	18%
Electricity	155 403	229 500	280 761	294 801	309 541	25%
Water	62 088	20 308	34 256	41 148	43 411	3%
Sanitation	23 752	8 801	15 504	16 357	17 257	1%
Refuse removal	18 154	17 475	18 349	19 266	20 230	2%
Grants & Subsidies	393 450	286 130	315 354	340 539	369 702	29%
Grants & Subsidies (Entity)	40 383	68 500	70 974	72 000	79 000	6%
Interest earned - external investments	3 406	5 000	6 400	5 800	5 000	1%
Interest earned - outstanding debtors	11 183	19 000	11 550	12 127	12 127	1%
Other Income	22 710	3 441	5 323	7 463	9 913	0%
Income Received from Old	-	-	60 000	63 000	66 150	5%
Income received by the Municipality on behalf of the Entity	85 842	85 564	92 678	100 890	112 345	8%
TOTAL OPERATING REVENUE	967 796	937 408	1 105 809	1 168 759	1 240 925	100%



CONSOLIDATED OPERATING EXPENDITURE BY VOTE					
Expenditure by vote	Audit Actuals 2009/2010	Approved Budget 2010/2011	Proposed Draft Budget 2011/12	Proposed Draft Budget 2012/13	Proposed Draft Budget 2013/14
	R'000	R'000	R'000	R'000	R'000
Legislative Authority	68 668	43 992	36 785	39 977	40 588
Office of the Municipal Manager	14 694	20 428	23 750	25 628	26 563
Financial Services	121 535	281 626	378 148	409 489	456 265
Corporate Services	19 526	28 808	35 375	38 006	39 329
Community Services	47 356	37 181	46 008	48 286	49 337
Public Safety	21 427	36 064	38 502	42 758	44 166
Housing Spatial Development and Planning	9 342	21 118	23 816	25 534	26 589
Municipal Infrastructure	261 391	286 649	318 979	336 732	354 527
LED and Tourism	2 983	9 335	9 222	9 856	10 539
Parks, Sports and Recreation	16 148	22 474	24 420	27 622	28 399
MAP WATER	92 932	93 014	114 847	122 767	132 705
TOTAL OPERATING EXPENDITURE BY VOTE	676 002	880 689	1 049 852	1 126 655	1 209 007

CONSOLIDATED OPERATING EXPENDITURE BY TYPE						
Expenditure by Type	Audit Actuals 2009/2010	Approved Budget 2010/2011	Proposed annual Budget 2011/12	Proposed annual Budget 2012/13	Proposed annual Budget 2013/14	% in relation to 2011/12 budget year
	R'000	R'000	R'000	R'000	R'000	
Employee related costs	175 683	201 424	222 616	249 566	262 053	21%
Remuneration of Councillors	16 965	20 500	22 840	23 892	23 893	2%
Bad debts	-	30 000	60 000	64 000	66 000	6%
Depreciation	36 269	36 005	63 500	70 175	72 175	6%
Repairs and maintenance	19 091	39 920	93 179	100 890	111 645	9%
Finance charges	3 998	6 061	6 444	5 679	7 000	1%
Bulk purchases - Electricity	180 355	208 607	216 995	227 845	231 649	21%
Contracted services	73 268	79 983	88 678	98 796	100 532	8%
Grants and subsidies paid	61 789	68 499	70 972	72 000	79 000	7%
General expenses	108 584	189 688	204 628	213 812	255 062	19%
TOTAL OPERATING EXPENDITURE BY TYPE	676 002	880 687	1 049 852	1 126 655	1 209 009	100%



CONSOLIDATED CAPITAL FUNDING				
Description	Amount allocated for 2010/2011	Amount allocated for 2011/2012	Amount allocated for 2012/2013	Amount allocated for 2013/2014
	R'000	R'000	R'000	R'000
CAPITAL GRANTS				
Integrated National Electrification Programme (Eskom) Grant	-	82	-	41
Integrated National Electrification Programme (Municipal) Grant	10 000	19 600	20 000	20 000
Expanded Public Works Programme Incentive grant for Municipalities	9 381	10 059	-	-
Regional Bulk Infrastructure Grant	50 050	68 780	30 400	-
Municipal Infrastructure Grant	142 459	171 336	208 329	219 787
Total National Grants	211 890	269 857	258 729	239 828
Provincial Grants	18 344	17 500	-	-
External Loans	-	-	-	-
Own funds allocation	51 744	54 600		
Total Capital Grants	281 978	341 957	258 729	239 828

1.1.7 Key Amendments made to the municipality's IDP and Budget related Policies

The following budget-related policies are currently being reviewed/ amended and developed see Annexure 3 for the amendments made on these policies. The amendments are in line with current legislations.

Reviewed Policies

- Supply Chain Management Policy
- Budget and Reporting Policy
- Cash Management and Investment Policy
- Credit Control and Debt Collection Policy
- Tariffs Policy
- Indigent Policy
- Property Rates Policy
- Full copies of the reviewed policies are available at www.map.fs.gov.za



New Policies

- ❖ Draft Borrowing Policy
- ❖ Draft Fruitless and Wasteful Expenditure
- ❖ Draft Subsistence and Travelling Policy
- ❖ Petty Cash
- ❖ Salaries and Wages
- ❖ Composition and Safekeeping of Acceptable Vouchers/Journals
- ❖ Insurance Policy

Delegation of Authority

- Review of Delegation
- Sub-Delegation Financial

1.1.8 Municipality aligned to National, Provincial and District Alignment

Maluti-A-Phofung development needs to be aligned with the National Provincial and District initiatives to ensure optimal impact from the combined efforts of all tiers of Government. In this regard their five critical elements:

- Efficient and effective public services (Deliver more and better services in a caring and efficient manner)
- Municipalities' role in employment creation
- Shift resources to new priorities
- Move from debate to effective implementation and decisive action and
- Work in partnership with communities, labour and business to achieve our shared objectives

1.1.9 Key demographic, economic and other assumptions

1. Demographic and economic

The Maluti-A-Phofung area covers the greater Harrismith, Kestell Intabazwe and Phuthaditjhaba. The municipality of 34 wards and covers approximately 4 421 km² in extent. Phuthaditjhaba is urban centre of Qwaqwa and serves as the administrative head offices of Maluti-A-Phofung Municipality, surrounding Phuthadithaba are rural villages of Qwaqwa established on tribal land administered by land affairs. Harissmith is a service centre for the surrounding rural areas and a trading belt serving the passing N3 which links the Gauteng and KwaZulu Natal provinces. Harrismith is surrounded by Tshiame located 12 km to the west and Intabazwe, which is located 1,5 km to the north. The town is an employment center for people living in Tshiame, Intabazwe and Qwaqwa.

Kestel is a service center for surrounding agricultural oriented rural area with Thlong as the Township. Kestell is situated along the N5 road that links Harrismith with Bethlehem. The rural areas of Maluti-A-Phofung comprise commercial farms and major nature conservation centre such as Qwaqwa National Park, Platberg, Sterkfontein Dam and the Maluti Mountain Range. The area is not only tourism attraction, but also make a big contribution in generating gross agricultural income for the whole of the Province.

2. Other Assumptions

- They are more uneconomical inhabitant in the area, which makes the area nodal and require more economic attention since there are lot of indigent households spread all over the area of Qwaqwa and including farms.



1.2 Resolutions

1.2.1 DRAFT BUDGET FOR THE 2011/12 AND MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK, IDP AND RELATED POLICIES

1.2.1 (A) Consolidated Draft Operating Budget

It is recommended that

The draft consolidated total operating income of R1,105,809,365.70 and draft consolidated total operating expenditure of R1,049,851,894.68 and indicative amounts for the two projected outer years 2012/13 and 2013/14, as set out in the following Tables:

- (a) Operating revenue by source reflected in **TABLE A1 on – Page 53**
- (b) Operating expenditure by type reflected in **TABLE A1 on – Page 53**
- (c) Operating expenditure by vote classification reflected in **TABLE A3 on – Page 54**

1.2.1 (B) Consolidated Draft Capital Budget

It is recommended

- (a) That the Draft consolidated capital budget of R341,957,000 and the multiyear appropriations by vote, GFS classification and funding for the two projected outer years 2012/13 and 2013/14, as set out in **TABLE A5 on Page 56**

1.2.1(C) MAP Draft Operating Budget

It is recommended

That the Draft total operating income of R985,077,000.00 and draft total operating expenditure of R935,004,894.68 and indicative amounts for the two projected outer years 2011/12 and 2012/13, as set out in the following Schedules:

- (a) Operating revenue and expenditure by source reflected in **TABLE A1 on – Page 22**
- (b) Operating expenditure by type reflected in **TABLE A1 on – Page 22**
- (c) Operating expenditure by vote classification reflected in **TABLE A3 on – Page 25**

1.2.1 (D) MAP Draft Capital Budget

It is recommended

- (a) That the draft capital budget of R337,357,000 and the multiyear appropriations by vote, GFS classification and funding for the two projected outer years 2012/13 and 2013/14, as set out in **TABLE A5 on page 27**



1.2.1(E) MAP WATER Draft Operating Budget

It is recommended

That the Draft total operating income of R120,732,365.70 and draft total operating expenditure of R114,847,000.00 and indicative amounts for the two projected outer years 2012/13 and 2013/14, as set out in the following Schedules:

- (a) Operating revenue by source reflected in **TABLE D1 on – Page 1 of Annexure 2**
- (b) Operating expenditure by type reflected in **TABLE D1 on – Page 1 of Annexure 2**

1.2.1 (F) MAP WATER Draft Capital Budget

It is recommended

- (a) That the draft capital budget of R4,600,000 and the multiyear appropriations by vote, GFS classification and funding for the two projected outer years 2012/13 and 2013/14, as set out in **TABLE D3 on page 3 of Annexure 2**

1.2.1(G) that the property rates and any other municipal tax reflected in Annexure 3 from page 1 to 34, proposed for the budget year 2011/2012 be adopted.

1.2.1(H) that the annual reviewed and new policies as reflected on Annexure 4 be adopted for community participation.

1.2.1 (I) that the budget participation time table be approved.

1.2.1 (J) That Council takes note of the draft Service Delivery Budget Implementation Plans for 2011/2012 financial year as on Annexure 6



1.2 DRAFT BUDGET TABLES

FS194 Maluti-a-Phofung - Table A1 Budget Summary

Description	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Financial Performance										
Property rates	111 066	102 009	216 955	297 768	193 689	193 689	-	194 660	195 368	196 249
Service charges	126 584	160 955	201 505	318 089	332 539	332 539	-	391 789	414 957	442 115
Investment revenue	8 716	4 787	7 000	7 500	5 000	5 000	-	6 400	5 800	5 000
Transfers recognised - operational	224 511	305 807	230 229	279 962	286 130	286 130	-	315 354	340 539	369 702
Other own revenue	66 436	70 719	30 676	11 308	22 442	22 442	-	76 874	82 591	88 191
Total Revenue (excluding capital transfers and contributions)	537 313	644 277	686 365	914 628	839 800	839 800	-	985 077	1 039 255	1 101 257
Employee costs	97 410	100 568	129 760	147 425	147 349	147 349	-	165 033	186 790	193 002
Remuneration of councillors	17 791	16 504	17 411	20 500	20 500	20 500	-	22 840	23 893	23 893
Depreciation & asset impairment	51 630	34 000	40 000	51 436	36 005	36 005	-	63 500	70 175	72 175
Finance charges	2 240	5 276	7 246	7 608	6 061	6 061	-	6 443	5 679	7 000
Materials and bulk purchases	122 818	114 464	119 000	157 000	196 000	196 000	-	205 800	216 090	219 306
Transfers and grants	38 132	21 117	61 789	68 500	68 500	68 500	-	70 972	72 000	79 000
Other expenditure	492 221	352 837	339 434	430 174	313 259	313 259	-	400 417	429 263	481 928
Total Expenditure	822 243	644 766	714 640	882 643	787 675	787 675	-	935 005	1 003 889	1 076 304
Surplus/(Deficit)	(284 929)	(490)	(28 275)	31 984	52 125	52 125	-	50 072	35 366	24 953
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & contributed a	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(284 929)	(490)	(28 275)	31 984	52 125	52 125	-	50 072	35 366	24 953
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(284 929)	(490)	(28 275)	31 984	52 125	52 125	-	50 072	35 366	24 953
Capital expenditure & funds sources										
Capital expenditure	142 474	212 380	281 699	261 840	281 977	281 977	-	337 357	-	-
Transfers recognised - capital	91 647	132 590	200 961	230 840	230 234	230 234	-	287 357	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	30 000	48 000	55 000	-	-	-	-	-	-	-
Internally generated funds	20 826	31 790	25 738	31 000	51 744	51 744	-	50 000	-	-
Total sources of capital funds	142 474	212 380	281 699	261 840	281 978	281 978	-	337 357	-	-
Financial position										
Total current assets	527 184	234 827	650 173	778 496	887 199	887 199	-	945 464	1 000 178	1 050 185
Total non current assets	1 325 861	1 374 341	1 569 286	1 679 930	219 039	219 039	-	232 356	245 238	257 500
Total current liabilities	446 573	112 983	41 383	101 058	183 167	183 167	-	192 491	200 224	207 185
Total non current liabilities	12 078	13 982	15 415	45 208	45 208	45 208	-	16 582	17 684	18 473
Community wealth/Equity	667 670	736 893	654 323	576 236	877 863	877 863	-	968 747	1 027 507	1 082 027
Cash flows										
Net cash from (used) operating	96 801	17 941	84 509	638 177	269 647	270 253	-	506 421	171 632	173 823
Net cash from (used) investing	(59 019)	(53 284)	33 953	(323)	17 677	17 677	-	19 051	19 730	20 444
Net cash from (used) financing	(6 798)	(11 491)	(10 679)	(10 601)	(16 391)	(16 391)	-	(16 215)	(16 104)	(16 014)
Cash/cash equivalents at the year end	30 984	(15 851)	91 932	627 252	270 933	271 539	-	509 257	684 515	862 768
Cash backing/surplus reconciliation										
Cash and investments available	124 254	64 318	141 971	175 960	65 069	65 069	-	69 624	73 801	77 491
Application of cash and investments	(28 813)	40 500	(352 644)	(493 479)	(238 010)	(238 010)	-	(359 711)	(444 188)	(463 045)
Balance - surplus (shortfall)	153 067	23 817	494 615	669 439	303 079	303 079	-	429 335	517 989	540 536
Asset management										
Asset register summary (WDV)	604 745	629 397	710 000	750 789	100 789	100 789	105 828	105 828	111 119	116 675
Depreciation & asset impairment	51 630	34 000	40 000	51 436	36 005	36 005	63 500	63 500	70 175	72 175
Renewal of Existing Assets	-	-	-	9 000	62 450	62 450	72 400	72 400	-	-
Repairs and Maintenance	30 055	13 317	36 282	66 101	42 996	38 417	93 179	93 179	100 890	111 645
Free services										
Cost of Free Basic Services provided	-	-	-	112 219	112 219	112 219	117 831	117 831	123 723	129 908
Revenue cost of free services provided	-	-	-	218 731	218 731	218 731	234 043	234 043	248 086	260 490
Households below minimum service level										
Water:	-	-	178 000	186 000	186 000	186 000	195 300	195 300	205 065	215 318
Sanitation/sewerage:	-	-	966 000	1 014 000	1 014 000	1 014 000	1 064 700	1 064 700	1 117 935	1 173 832
Energy:	-	-	5 739 000	6 026 000	6 026 000	6 026 000	6 327 300	6 327 300	6 643 665	6 975 848
Refuse:	-	-	-	-	-	-	-	-	-	-



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

Choose name from list - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue - Standard	1									
<i>Governance and administration</i>		271 036	216 899	564 687	645 445	589 742	589 742	679 323	715 642	761 850
Executive and council		-	26 643	-	-	-	-	-	-	-
Budget and treasury office		271 036	190 256	564 687	645 445	589 442	589 442	679 323	715 642	761 850
Corporate services		-	-	-	-	300	300	-	-	-
<i>Community and public safety</i>		2 978	19 609	4 082	1 322	2 019	2 019	2 878	3 051	3 119
Community and social services		2 064	18 071	1 615	798	1 147	1 147	1 015	1 066	1 119
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		896	1 538	2 467	522	702	702	1 861	1 983	1 998
Housing		18	-	-	2	170	170	2	2	2
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		94 684	1 116	395	526	409	409	395	415	435
Planning and development		94 478	1 116	395	276	359	359	395	415	435
Road transport		207	-	-	250	50	50	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		168 615	406 652	182 915	267 335	247 630	247 630	302 481	320 148	335 853
Electricity		110 645	314 788	165 020	257 685	230 085	230 085	283 949	299 589	314 330
Water		34 317	44 010	-	-	-	-	-	-	-
Waste water management		-	47 855	-	-	-	-	-	-	-
Waste management		23 653	-	17 895	9 650	17 545	17 545	18 533	20 559	21 522
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	537 313	644 277	752 079	914 628	839 800	839 800	985 077	1 039 255	1 101 257
Expenditure - Standard										
<i>Governance and administration</i>		512 041	326 371	365 784	476 735	370 664	370 664	468 824	507 421	556 916
Executive and council		31 319	33 628	50 001	57 753	59 879	59 879	54 805	59 507	60 799
Budget and treasury office		343 123	211 179	121 039	147 627	133 398	133 398	175 946	193 334	198 657
Corporate services		137 599	81 564	194 744	271 354	177 387	177 387	238 073	254 580	297 460
<i>Community and public safety</i>		51 644	49 407	63 106	83 994	80 064	80 064	91 694	101 537	104 634
Community and social services		8 766	10 944	13 796	17 755	15 136	15 136	19 263	20 909	21 472
Sport and recreation		14 152	13 289	15 538	24 185	22 474	22 474	24 419	27 622	28 399
Public safety		25 781	23 862	27 526	34 607	36 064	36 064	38 502	42 758	44 166
Housing		2 945	1 277	6 246	7 447	6 390	6 390	9 510	10 248	10 597
Health		-	35	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		37 532	33 878	49 151	72 337	67 962	67 962	72 882	101 659	104 342
Planning and development		20 814	7 963	18 397	26 161	24 064	24 064	23 528	25 142	26 532
Road transport		14 516	23 132	27 784	46 176	43 898	43 898	49 354	76 517	77 810
Environmental protection		2 202	2 783	2 970	-	-	-	-	-	-
<i>Trading services</i>		158 651	169 288	236 600	249 577	268 986	268 986	301 604	293 272	310 412
Electricity		139 570	142 496	174 334	220 052	242 748	242 748	269 626	260 215	276 717
Water		-	-	-	-	-	-	-	-	-
Waste water management		-	25	34 616	-	-	-	-	-	-
Waste management		19 081	26 768	27 650	29 525	26 238	26 238	31 978	33 057	33 695
<i>Other</i>	4	166	1 535	-	-	-	-	-	-	-
Total Expenditure - Standard	3	760 035	580 480	714 641	882 643	787 676	787 676	935 005	1 003 889	1 076 304
Surplus/(Deficit) for the year		(222 721)	63 797	37 439	31 985	52 124	52 124	50 072	35 366	24 953



Maluti-A-Phofung Municipality Draft Budget 2011 /2012

Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8			2008/9			2009/10			Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14						
Revenue - Standard	1															
Municipal governance and administration		271 036	216 899	564 687	645 445	589 742	589 742	679 323	715 642	761 850						
Executive and council		-	26 643	-	-	-	-	-	-	-						
Mayor and Council		-	26 480	-	-	-	-	-	-	-						
Municipal Manager		-	163	-	-	-	-	-	-	-						
Budget and treasury office		271 036	190 256	564 687	645 445	589 442	589 442	679 323	715 642	761 850						
Corporate services		-	-	-	-	300	300	-	-	-						
Human Resources		-	-	-	-	300	300	-	-	-						
Information Technology		-	-	-	-	-	-	-	-	-						
Property Services		-	-	-	-	-	-	-	-	-						
Other Admin		-	-	-	-	-	-	-	-	-						
Community and public safety		2 978	19 609	4 082	1 322	2 019	2 019	2 878	3 051	3 119						
Community and social services		2 064	18 071	1 015	789	1 747	1 747	1 015	1 066	1 119						
Libraries and Archives		-	-	5	7	8	8	7	7	8						
Museums & Art Galleries etc		-	-	-	-	-	-	-	-	-						
Community halls and Facilities		-	492	150	50	117	117	53	55	58						
Cemeteries & Crematoriums		2 027	1 289	1 460	741	1 022	1 022	956	1 003	1 053						
Child Care		-	-	-	-	-	-	-	-	-						
Aged Care		-	-	-	-	-	-	-	-	-						
Other Community		37	16 290	-	-	-	-	-	-	-						
Other Social		-	-	-	-	-	-	-	-	-						
Sport and recreation		-	-	-	-	-	-	-	-	-						
Public safety		896	1 538	2 467	522	702	702	1 861	1 983	1 998						
Police		-	-	255	50	55	55	53	55	58						
Fire		-	-	-	-	175	175	-	-	-						
Civil Defence		-	-	-	-	-	-	-	-	-						
Street Lighting		-	-	-	-	-	-	-	-	-						
Other		896	1 538	2 212	472	472	472	1 808	1 928	1 940						
Housing		18	-	-	2	170	170	2	2	2						
Health		-	-	-	-	-	-	-	-	-						
Clinics		-	-	-	-	-	-	-	-	-						
Ambulance		-	-	-	-	-	-	-	-	-						
Other		-	-	-	-	-	-	-	-	-						
Economic and environmental services		94 684	1 116	395	526	409	409	395	415	435						
Planning and development		94 478	1 116	395	276	359	359	395	415	435						
Economic Development/Planning		94 478	1 116	395	276	359	359	395	415	435						
Town Planning/Building		-	-	-	-	-	-	-	-	-						
Licensing & Regulation		-	-	-	-	-	-	-	-	-						
Road transport		207	-	-	250	50	50	-	-	-						
Roads		207	-	-	200	-	-	-	-	-						
Public Buses		-	-	-	-	-	-	-	-	-						
Parking Garages		-	-	-	-	-	-	-	-	-						
Vehicle Licensing and Testing		-	-	-	50	50	50	-	-	-						
Other		-	-	-	-	-	-	-	-	-						
Environmental protection		-	-	-	-	-	-	-	-	-						
Pollution Control		-	-	-	-	-	-	-	-	-						
Biodiversity & Landscape		-	-	-	-	-	-	-	-	-						
Other		-	-	-	-	-	-	-	-	-						
Trading services		168 615	406 652	182 915	267 335	247 630	247 630	302 481	320 148	335 853						
Electricity		110 645	314 788	165 020	257 685	230 085	230 085	283 949	299 589	314 330						
Electricity Distribution		110 645	314 788	165 020	257 685	230 085	230 085	283 949	299 589	314 330						
Electricity Generation		-	-	-	-	-	-	-	-	-						
Water		34 317	44 010	-	-	-	-	-	-	-						
Water Distribution		34 317	44 010	-	-	-	-	-	-	-						
Water Storage		-	-	-	-	-	-	-	-	-						
Waste water management		-	47 855	-	-	-	-	-	-	-						
Sewerage		-	47 855	-	-	-	-	-	-	-						
Storm Water Management		-	-	-	-	-	-	-	-	-						
Public Toilets		23 653	-	17 895	9 650	17 545	17 545	18 533	20 559	21 522						
Waste management		23 653	-	17 895	9 650	17 545	17 545	18 533	20 559	21 522						
Solid Waste		-	-	-	-	-	-	-	-	-						
Other		-	-	-	-	-	-	-	-	-						
Air Transport		-	-	-	-	-	-	-	-	-						
Abattoirs		-	-	-	-	-	-	-	-	-						
Tourism		-	-	-	-	-	-	-	-	-						
Forestry		-	-	-	-	-	-	-	-	-						
Markets		-	-	-	-	-	-	-	-	-						
Total Revenue - Standard	2	537 313	644 277	752 079	914 628	839 800	839 800	985 077	1 039 255	1 101 257						
Expenditure - Standard																
Municipal governance and administration		512 041	326 371	365 784	476 735	370 664	370 664	468 824	507 421	556 916						
Executive and council		31 319	33 628	50 001	57 753	59 879	59 879	54 805	59 507	60 799						
Mayor and Council		25 045	26 952	37 927	38 947	43 993	43 993	36 784	39 977	40 588						
Municipal Manager		6 274	6 676	12 074	18 806	15 886	15 886	18 021	19 530	20 211						
Budget and treasury office		343 123	211 179	121 039	147 627	133 398	133 398	175 946	193 334	198 657						
Corporate services		137 599	81 564	194 744	271 354	177 387	177 387	238 073	254 580	297 460						
Human Resources		2 350	2 760	3 447	13 313	9 519	9 519	14 259	15 070	15 768						
Information Technology		5 082	2 085	6 181	5 385	4 542	4 542	5 729	6 099	6 352						
Property Services		120 917	67 138	173 591	235 962	148 229	148 229	202 202	216 155	257 609						
Other Admin		9 250	9 582	11 525	16 694	15 097	15 097	15 883	17 257	17 731						
Community and public safety		51 644	49 407	63 706	83 994	80 064	80 064	91 694	101 537	104 634						
Community and social services		8 766	10 948	13 796	17 785	15 136	15 136	19 263	20 909	21 472						
Libraries and Archives		2 444	2 459	2 169	3 757	3 333	3 333	4 082	4 436	4 545						
Museums & Art Galleries etc		3 831	3 689	4 112	4 824	4 192	4 192	5 233	5 680	5 830						
Community halls and Facilities		-	-	-	-	-	-	-	-	-						
Cemeteries & Crematoriums		-	-	-	-	-	-	-	-	-						
Child Care		-	-	-	-	-	-	-	-	-						
Aged Care		-	-	-	-	-	-	-	-	-						
Other Community		797	3 083	4 712	5 520	4 959	4 959	6 024	6 576	6 752						
Other Social		1 693	1 713	2 804	3 654	2 652	2 652	3 924	4 217	4 344						
Sport and recreation		14 152	13 289	15 538	24 185	22 474	22 474	24 419	27 622	28 399						
Public safety		25 781	23 862	27 526	34 607	36 064	36 064	38 502	42 758	44 166						
Police		15 670	14 935	15 346	19 485	16 548	16 548	22 123	25 009	25 775						
Fire		-	-	-	-	-	-	-	-	-						
Civil Defence		-	-	-	-	-	-	-	-	-						
Street Lighting		-	-	-	-	-	-	-	-	-						
Other		10 111	8 927	12 180	15 122	19 516	19 516	16 379	17 749	18 391						
Housing		2 945	1 277	6 246	7 447	6 390	6 390	9 510	10 248	10 597						
Health		-	35	-	-	-	-	-	-	-						
Clinics		-	35	-	-	-	-	-	-	-						
Ambulance		-	-	-	-	-	-	-	-	-						
Other		-	-	-	-	-	-	-	-	-						
Economic and environmental services		37 532	33 878	49 151	72 337	67 962	67 962	72 882	101 659	104 342						
Planning and development		20 814	7 963	18 397	26 161	24 064	24 064	23 528	25 142	26 532						
Economic Development/Planning		4 216	2 933	7 894	10 432	9 336	9 336	9 222	9 856	10 539						
Town Planning/Building		16 598	5 030	10 503	15 728	14 728	14 728	14 306	15 286	15 993				</		



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote	1									
Legislative Authority		-	26 480	-	-	-	-	-	-	-
Office of the Municipal Manager		-	163	-	-	-	-	-	-	-
Financial Services		271 036	190 256	564 687	645 445	589 442	589 442	679 323	715 642	761 850
Corporate Services		-	492	150	50	417	417	53	55	58
Community Services		23 690	16 290	17 900	9 657	17 553	17 553	18 539	20 566	21 530
Public Safety		896	1 538	5 767	572	752	752	1 861	1 983	1 998
Housing Spatial Development & Planning		94 496	1 116	395	278	529	529	397	417	438
Municipal Infrastructure		110 852	314 788	165 020	257 886	230 086	230 086	283 949	299 589	314 330
LED & Tourism		-	-	-	-	-	-	-	-	-
Parks, Sports & Recreation		2 027	1 289	1 460	741	1 022	1 022	956	1 003	1 053
Water & Sanitation		-	47 855	-	-	-	-	-	-	-
Water		34 317	44 010	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	537 314	644 277	755 379	914 628	839 801	839 801	985 077	1 039 255	1 101 257
Expenditure by Vote to be appropriated	1									
Legislative Authority		25 045	26 952	37 927	38 947	43 992	43 992	36 291	39 434	39 991
Office of the Municipal Manager		11 357	8 762	18 255	24 191	20 428	20 428	24 243	26 171	27 160
Financial Services		464 040	278 317	294 630	383 589	281 626	281 626	378 148	409 489	456 265
Corporate Services		15 431	16 030	19 084	34 831	28 808	28 808	35 375	38 006	39 329
Community Services		24 016	34 023	37 334	42 456	37 181	37 181	46 008	48 286	49 337
Public Safety		25 782	23 862	27 526	34 607	36 064	36 064	38 502	42 758	44 166
Housing Spatial Development & Planning		22 494	7 964	20 898	23 175	21 118	21 118	23 816	25 534	26 590
Municipal Infrastructure		155 758	167 240	202 118	266 229	286 650	286 650	318 980	336 732	354 527
LED & Tourism		3 329	2 448	6 714	10 432	9 334	9 334	9 222	9 856	10 539
Parks, Sports & Recreation		14 152	13 289	15 538	24 185	22 474	22 474	24 419	27 622	28 399
Water & Sanitation		-	-	34 616	-	-	-	-	-	-
Water		-	25	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-
Clinics		-	35	-	-	-	-	-	-	-
Total Expenditure by Vote	2	761 404	578 945	714 640	882 643	787 675	787 675	935 005	1 003 889	1 076 304
Surplus/(Deficit) for the year	2	(224 090)	65 331	40 738	31 985	52 126	52 126	50 072	35 366	24 953



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source											
Property rates	2	111 066	102 009	216 955	297 768	193 689	193 689	-	194 660	195 368	196 249
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	109 636	123 478	173 000	257 050	229 500	229 500	-	280 763	294 801	309 541
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	11 231	16 147	8 400	9 475	17 475	17 475	-	18 349	19 266	20 229
Service charges - other		5 717	21 330	20 105	51 564	85 564	85 564	-	92 678	100 890	112 345
Rental of facilities and equipment		-	833	500	391	739	739	-	588	617	648
Interest earned - external investments		8 716	4 787	7 000	7 500	5 000	5 000	-	6 400	5 800	5 000
Interest earned - outstanding debtors		15 680	18 559	9 000	8 000	19 000	19 000	-	11 550	12 127	12 127
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines		-	547	2 000	300	305	305	-	1 575	1 683	1 683
Licences and permits		-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-
Transfers recognised - operational		224 511	305 807	230 229	279 962	286 130	286 130	-	315 354	340 539	369 702
Other revenue	2	50 757	50 780	19 176	2 617	2 398	2 398	-	63 161	68 164	73 733
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)		537 313	644 277	686 365	914 628	839 800	839 800	-	985 077	1 039 255	1 101 257
Expenditure By Type											
Employee related costs	2	97 410	100 568	129 760	147 425	147 349	147 349	-	165 033	186 790	193 002
Remuneration of councillors		17 791	16 504	17 411	20 500	20 500	20 500	-	22 840	23 893	23 893
Debt impairment	3	239 219	18 000	20 000	40 000	30 000	30 000	-	60 000	64 000	66 000
Depreciation & asset impairment	2	51 630	34 000	40 000	51 436	36 005	36 005	-	63 500	70 175	72 175
Finance charges		2 240	5 276	7 246	7 608	6 061	6 061	-	6 443	5 679	7 000
Bulk purchases	2	122 818	114 464	119 000	157 000	196 000	196 000	-	205 800	216 090	219 306
Other materials	8										
Contracted services		20 416	43 075	79 307	74 801	79 983	79 983	-	88 679	98 797	100 532
Transfers and grants		38 132	21 117	61 789	68 500	68 500	68 500	-	70 972	72 000	79 000
Other expenditure	4, 5	232 587	291 761	240 127	315 373	203 276	203 276	-	251 738	266 465	315 396
Loss on disposal of PPE											
Total Expenditure		822 243	644 766	714 640	882 643	787 675	787 675	-	935 005	1 003 889	1 076 304
Surplus/(Deficit)		(284 929)	(490)	(28 275)	31 984	52 125	52 125	-	50 072	35 366	24 953
Transfers recognised - capital											
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		(284 929)	(490)	(28 275)	31 984	52 125	52 125	-	50 072	35 366	24 953
Taxation											
Surplus/(Deficit) after taxation		(284 929)	(490)	(28 275)	31 984	52 125	52 125	-	50 072	35 366	24 953
Atributable to minorities											
Surplus/(Deficit) attributable to municipality		(284 929)	(490)	(28 275)	31 984	52 125	52 125	-	50 072	35 366	24 953
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(284 929)	(490)	(28 275)	31 984	52 125	52 125	-	50 072	35 366	24 953



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Legislative Authority		-	-	-	-	-	-	-	-	-	-
Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	-
Financial Services		-	-	-	-	-	-	-	-	-	-
Corporate Services		-	-	-	-	-	-	-	-	-	-
Community Services		-	-	-	-	-	-	-	-	-	-
Public Safety		-	-	-	-	-	-	-	-	-	-
Housing Spatial Development & Planning		-	-	-	-	-	-	-	-	-	-
Municipal Infrastructure		133 453	206 140	281 699	261 840	281 978	281 978	-	337 357	-	-
LED & Tourism		-	-	-	-	-	-	-	-	-	-
Parks, Sports & Recreation		5 521	5 740	-	-	-	-	-	-	-	-
Water & Sanitation		-	-	-	-	-	-	-	-	-	-
Water		3 500	500	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	142 474	212 380	281 699	261 840	281 978	281 978	-	337 357	-	-
Single-year expenditure to be appropriated	2										
Legislative Authority		-	-	-	-	-	-	-	-	-	-
Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	-
Financial Services		-	-	-	-	-	-	-	-	-	-
Corporate Services		-	-	-	-	-	-	-	-	-	-
Community Services		-	-	-	-	-	-	-	-	-	-
Public Safety		-	-	-	-	-	-	-	-	-	-
Housing Spatial Development & Planning		-	-	-	-	-	-	-	-	-	-
Municipal Infrastructure		-	-	-	-	-	-	-	-	-	-
LED & Tourism		-	-	-	-	-	-	-	-	-	-
Parks, Sports & Recreation		-	-	-	-	-	-	-	-	-	-
Water & Sanitation		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Vote		142 474	212 380	281 699	261 840	281 978	281 978	-	337 357	-	-
Capital Expenditure - Standard											
Governance and administration											
Executive and council		-	-	-	-	-	-	-	-	-	-
Budget and treasury office		-	-	-	-	-	-	-	-	-	-
Corporate services		-	-	-	-	-	-	-	-	-	-
Community and public safety		18 754	11 391	47 900	12 484	22 476	22 476	-	35 500	-	-
Community and social services		6 733	5 151	2 880	2 000	2 700	2 700	-	-	-	-
Sport and recreation		5 521	5 740	12 620	10 484	11 753	11 753	-	21 000	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		3 000	-	32 400	-	8 023	8 023	-	14 500	-	-
Health		3 500	500	-	-	-	-	-	-	-	-
Economic and environmental services		19 331	69 592	95 224	87 647	95 943	95 943	-	80 559	-	-
Planning and development		4 000	36 000	27 000	-	12 844	12 844	-	10 300	-	-
Road transport		15 331	33 592	68 224	87 647	83 099	83 099	-	70 259	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		39 831	50 478	129 095	148 909	154 888	154 888	-	209 962	-	-
Electricity		8 300	15 400	20 122	18 000	21 500	21 500	-	38 682	-	-
Water		25 717	34 840	48 374	97 850	84 745	84 745	-	119 480	-	-
Waste water management		5 815	237	60 599	33 059	48 643	48 643	-	51 800	-	-
Waste management		-	-	-	-	-	-	-	-	-	-
Other		64 558	80 920	9 480	12 800	8 670	8 670	-	11 336	-	-
Total Capital Expenditure - Standard	3	142 474	212 380	281 699	261 840	281 977	281 977	-	337 357	-	-
Funded by:											
National Government		88 147	132 090	196 561	216 840	211 890	211 890	-	269 857	-	-
Provincial Government		3 500	500	4 400	14 000	18 344	18 344	-	17 500	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	91 647	132 590	200 961	230 840	230 234	230 234	-	287 357	-	-
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	30 000	48 000	55 000	-	-	-	-	-	-	-
Internally generated funds		20 826	31 790	25 738	31 000	51 744	51 744	-	50 000	-	-
Total Capital Funding	7	142 474	212 380	281 699	261 840	281 978	281 978	-	337 357	-	-



FS194 Maluti-a-Phofung - Table A6 Budgeted Financial Position

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
ASSETS											
Current assets											
Cash											
Call investment deposits	1	50 984	56 209	61 971	65 069	65 069	65 069	-	69 624	73 801	77 491
Consumer debtors	1	67 911	71 306	78 615	122 546	630 249	630 249	-	674 366	714 828	750 570
Other debtors		383 150	105 606	356 790	467 891	68 891	68 891		72 336	75 952	79 749
Current portion of long-term receivables		23 688	104	150 891	120 899	120 899	120 899		126 943	133 291	139 955
Inventory	2	1 452	1 601	1 906	2 091	2 091	2 091		2 195	2 305	2 420
Total current assets		527 184	234 827	650 173	778 496	887 199	887 199	-	945 464	1 000 178	1 050 185
Non current assets											
Long-term receivables		-	-								
Investments		79 996	38 108	80 000	110 890	-	-		-	-	-
Investment property		604 745	629 397	710 000	750 789	100 789	100 789		105 828	111 119	116 675
Investment in Associate											
Property, plant and equipment	3	641 120	706 835	779 286	818 250	118 250	118 250	-	126 528	134 119	140 825
Agricultural											
Biological											
Intangible											
Other non-current assets											
Total non current assets		1 325 861	1 374 341	1 569 286	1 679 930	219 039	219 039	-	232 356	245 238	257 500
TOTAL ASSETS		1 853 045	1 609 167	2 219 459	2 458 426	1 106 238	1 106 238	-	1 177 820	1 245 416	1 307 685
LIABILITIES											
Current liabilities											
Bank overdraft	1	6 726	30 000	-	-	-	-		-	-	-
Borrowing	4	1 883	1 445	1 593	60 000	60 000	60 000	-	61 000	61 000	61 000
Consumer deposits		7 608	7 961	12 005	14 880	14 880	14 880	-	15 624	16 405	17 225
Trade and other payables	4	430 357	73 576	27 785	26 178	108 287	108 287	-	115 867	122 819	128 960
Provisions											
Total current liabilities		446 573	112 983	41 383	101 058	183 167	183 167	-	192 491	200 224	207 185
Non current liabilities											
Borrowing		12 078	13 982	15 415	43 908	43 908	43 908	-	14 882	15 774	16 563
Provisions		-	-	-	1 300	1 300	1 300	-	1 700	1 910	1 910
Total non current liabilities		12 078	13 982	15 415	45 208	45 208	45 208	-	16 582	17 684	18 473
TOTAL LIABILITIES		458 651	126 964	56 798	146 266	228 375	228 375	-	209 073	217 909	225 658
NET ASSETS	5	1 394 394	1 482 203	2 162 661	2 312 160	877 863	877 863	-	968 747	1 027 507	1 082 027
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		643 077	708 424	654 323	543 279	844 906	844 906	-	922 347	981 107	1 035 627
Reserves	4	24 593	28 469	-	32 957	32 957	32 957	-	46 400	46 400	46 400
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	667 670	736 893	654 323	576 236	877 863	877 863	-	968 747	1 027 507	1 082 027



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Table A7 Budgeted Cash Flows

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		399 335	49 127	387 981	443 910	343 910	343 910		493 771	509 435	526 019
Government - operating	1				279 963	286 130	286 130		315 354	340 539	369 702
Government - capital	1				230 840	230 234	230 840		331 200	-	-
Interest		31 573	24 396	29 653	31 136	7 045	7 045		17 950	17 927	17 127
Dividends						-	-				
Payments											
Suppliers and employees		(331 550)	(53 341)	(325 891)	(338 910)	(588 910)	(588 910)		(645 411)	(690 590)	(732 025)
Finance charges		(2 557)	(2 240)	(7 235)	(8 762)	(8 762)	(8 762)		(6 443)	(5 679)	(7 000)
Transfers and Grants	1										
NET CASH FROM/(USED) OPERATING ACTIVITIES		96 801	17 941	84 509	638 177	269 647	270 253	-	506 421	171 632	173 823
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		(63 540)	(83 743)	-	(18 137)	1 863	1 863		1 963	2 532	2 785
Decrease (Increase) in non-current debtors		292	132	(2 909)	(20 891)	(7 891)	(7 891)		(6 985)	(7 123)	(6 896)
Decrease (increase) other non-current receivables		292	132	161	169	169	169		178	198	199
Decrease (increase) in non-current investments		3 936	30 194	36 701	38 536	23 536	23 536		23 895	24 124	24 356
Payments											
Capital assets											
NET CASH FROM/(USED) INVESTING ACTIVITIES		(59 019)	(53 284)	33 953	(323)	17 677	17 677	-	19 051	19 730	20 444
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		(4 851)	-	(20 000)	(20 000)	(20 000)	(20 000)		(20 000)	(20 000)	(20 000)
Borrowing long term/refinancing		(2 058)	(1 967)	(18 000)	-	-	-		-	-	-
Increase (decrease) in consumer deposits		111	5 232	32 000	3 609	3 609	3 609		3 785	3 896	3 986
Payments											
Repayment of borrowing			(14 756)	(4 679)	5 790				-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(6 798)	(11 491)	(10 679)	(10 601)	(16 391)	(16 391)	-	(16 215)	(16 104)	(16 014)
NET INCREASE/ (DECREASE) IN CASH HELD		30 984	(46 835)	107 783	627 252	270 933	271 539	-	509 257	175 258	178 253
Cash/cash equivalents at the year begin:	2		30 984	(15 851)						509 257	684 515
Cash/cash equivalents at the year end:	2	30 984	(15 851)	91 932	627 252	270 933	271 539	-	509 257	684 515	862 768

FS194 Maluti-a-Phofung - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash and investments available											
Cash/cash equivalents at the year end	1	30 984	(15 851)	91 932	627 252	270 933	271 539	-	509 257	684 515	862 768
Other current investments > 90 days		13 274	42 060	(29 961)	(562 183)	(205 864)	(206 470)	-	(439 633)	(610 714)	(785 277)
Non current assets - Investments	1	79 996	38 108	80 000	110 890	-	-	-	-	-	-
Cash and investments available:		124 254	64 318	141 971	175 960	65 069	65 069	-	69 624	73 801	77 491
Application of cash and investments											
Unspent conditional transfers		14 790	16 306	12 000	17 891	(0)	(0)	-	-	-	-
Unspent borrowing											
Statutory requirements	2										
Other working capital requirements	3	(43 603)	24 194	(364 644)	(511 370)	(238 010)	(238 010)	-	(359 711)	(444 188)	(463 045)
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(28 813)	40 500	(352 644)	(493 479)	(238 010)	(238 010)	-	(359 711)	(444 188)	(463 045)
Surplus(shortfall)		153 067	23 817	494 615	669 439	303 079	303 079	-	429 335	517 989	540 536



FS194 Maluti-a-Phofung - Table A9 Asset Management

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CAPITAL EXPENDITURE										
Total New Assets	1	142 474	212 380	259 671	142 515	219 527	219 527	264 957	-	-
Infrastructure - Road transport		15 331	33 592	55 020	-	82 399	82 399	59 200	-	-
Infrastructure - Electricity		8 300	15 400	25 515	10 000	21 500	21 500	47 300	-	-
Infrastructure - Water		25 717	34 840	48 777	41 450	34 695	34 695	56 157	-	-
Infrastructure - Sanitation		5 815	238	7 388	27 381	48 643	48 643	51 800	-	-
Infrastructure - Other		64 558	80 920	96 635	59 900	29 237	29 237	10 500	-	-
Infrastructure		119 720	164 990	233 335	138 731	216 474	216 474	224 957	-	-
Community		19 754	47 391	26 336	3 784	3 053	3 053	40 000	-	-
Heritage assets		3 000	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	-	-	-	9 000	62 450	62 450	72 400	-	-
Infrastructure - Road transport		-	-	-	-	700	700	1 000	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	50 050	50 050	59 400	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	300	300	300	500	-	-
Infrastructure		-	-	-	300	51 050	51 050	60 900	-	-
Community		-	-	-	8 700	11 400	11 400	11 500	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		15 331	33 592	55 020	-	83 099	83 099	60 200	-	-
Infrastructure - Electricity		8 300	15 400	25 515	10 000	21 500	21 500	47 300	-	-
Infrastructure - Water		25 717	34 840	48 777	41 450	84 745	84 745	115 557	-	-
Infrastructure - Sanitation		5 815	238	7 388	27 381	48 643	48 643	51 800	-	-
Infrastructure - Other		64 558	80 920	96 635	60 200	29 537	29 537	11 000	-	-
Infrastructure		119 720	164 990	233 335	139 031	267 524	267 524	285 857	-	-
Community		19 754	47 391	26 336	12 484	14 453	14 453	51 500	-	-
Heritage assets		3 000	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	142 474	212 380	259 671	151 515	281 977	281 977	337 357	-	-
ASSET REGISTER SUMMARY - PPE (WDV)										
Infrastructure - Road transport	5	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		604 745	629 397	710 000	750 789	100 789	100 789	105 828	111 119	116 675
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	604 745	629 397	710 000	750 789	100 789	100 789	105 828	111 119	116 675
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment	3	51 630	34 000	40 000	51 436	36 005	36 005	63 500	70 175	72 175
Repairs and Maintenance by Asset Class		30 055	13 317	36 282	66 101	42 996	38 417	93 179	100 890	111 645
Infrastructure - Road transport		6 140	6 715	13 254	24 959	26 668	26 668	63 373	69 593	78 783
Infrastructure - Electricity		900	2 700	2 741	5 200	5 550	5 550	5 460	5 733	6 020
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	19 414	6 199	1 620	4 588	4 818	5 059
Infrastructure		7 040	9 415	15 995	49 573	38 417	33 838	73 421	80 144	89 862
Community		180	100	-	650	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6, 7	22 835	3 802	20 287	15 877	4 579	4 579	19 758	20 746	21 783
TOTAL EXPENDITURE OTHER ITEMS	6, 7	81 685	47 317	76 282	117 537	79 001	74 422	156 679	171 065	183 820
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	5.9%	22.1%	22.1%	21.5%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	17.5%	173.4%	173.4%	114.0%	0.0%	0.0%
R&M as a % of PPE		4.7%	1.9%	4.7%	8.1%	36.4%	32.5%	73.6%	75.2%	79.3%
Renewal and R&M as a % of PPE		5.0%	2.0%	5.0%	10.0%	105.0%	100.0%	156.0%	91.0%	96.0%



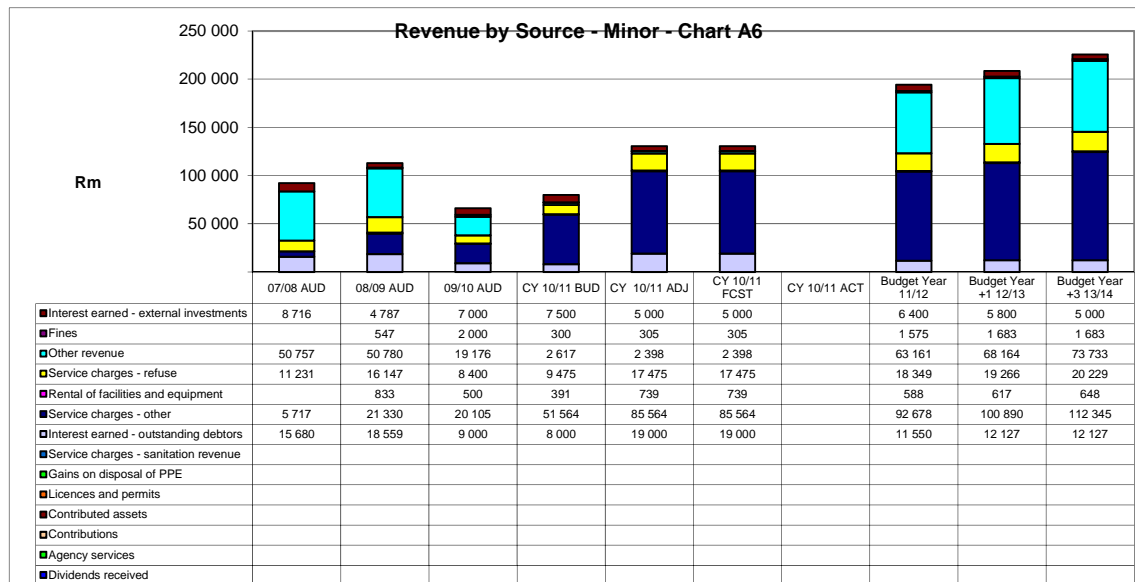
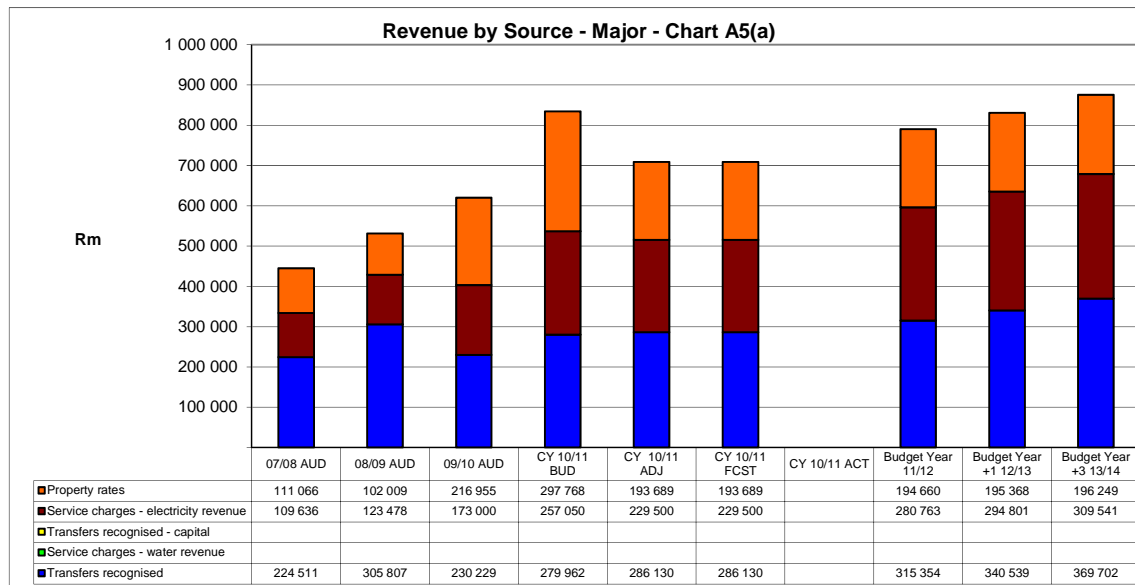
Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

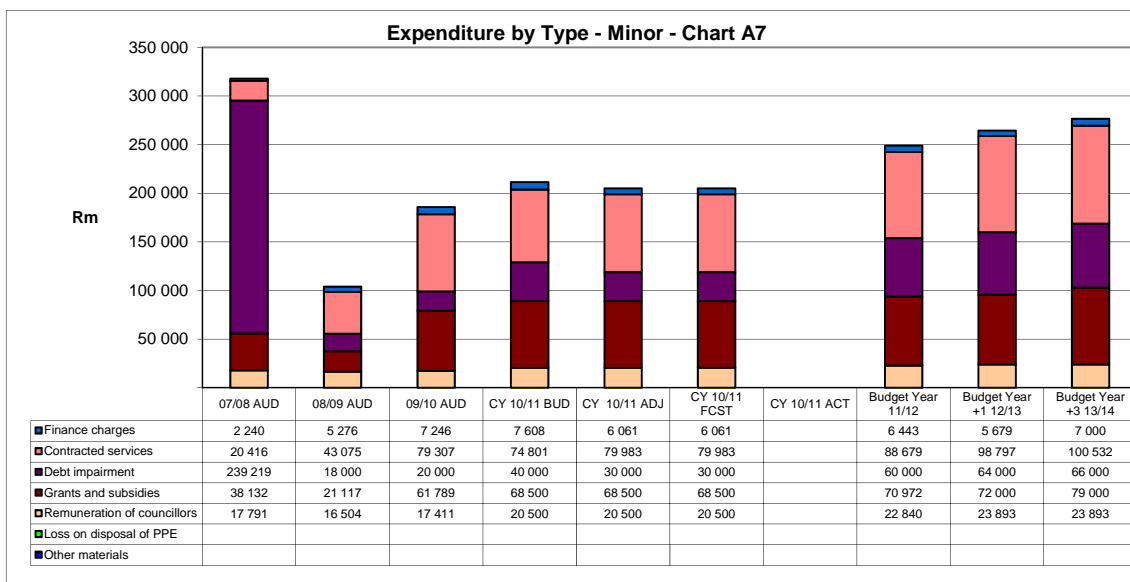
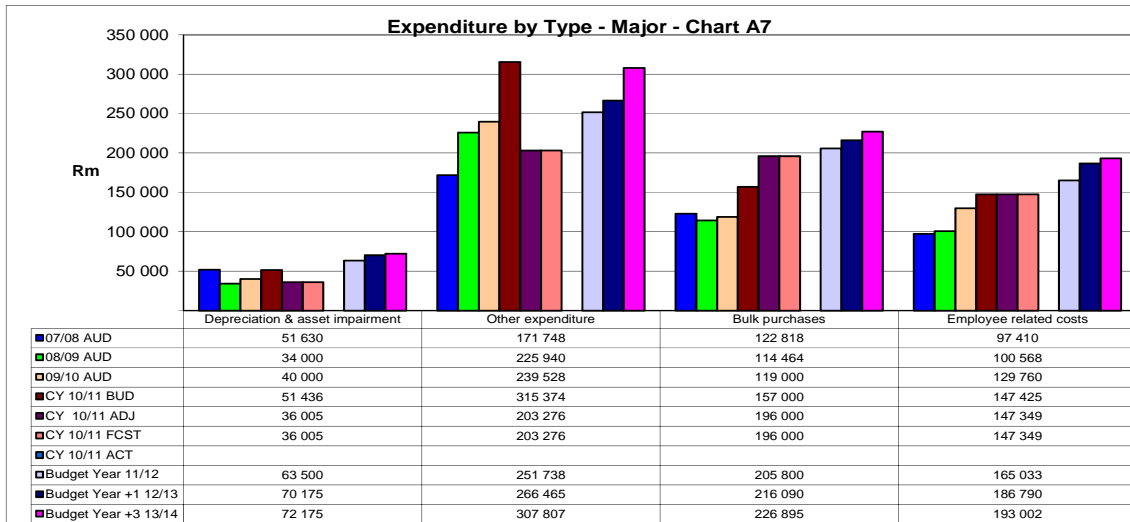
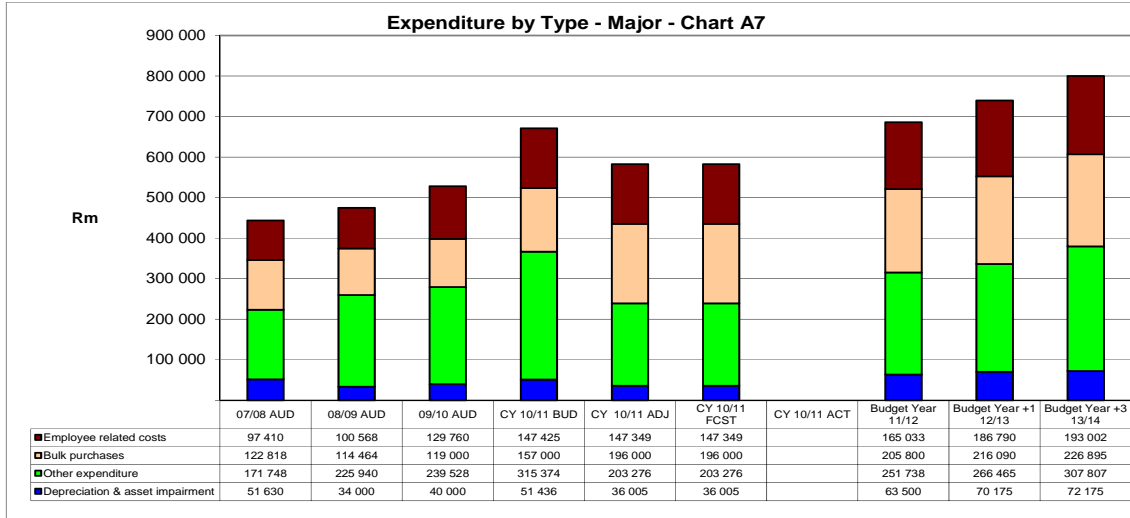
FS194 Maluti-a-Phofung - Table A10 Basic service delivery measurement

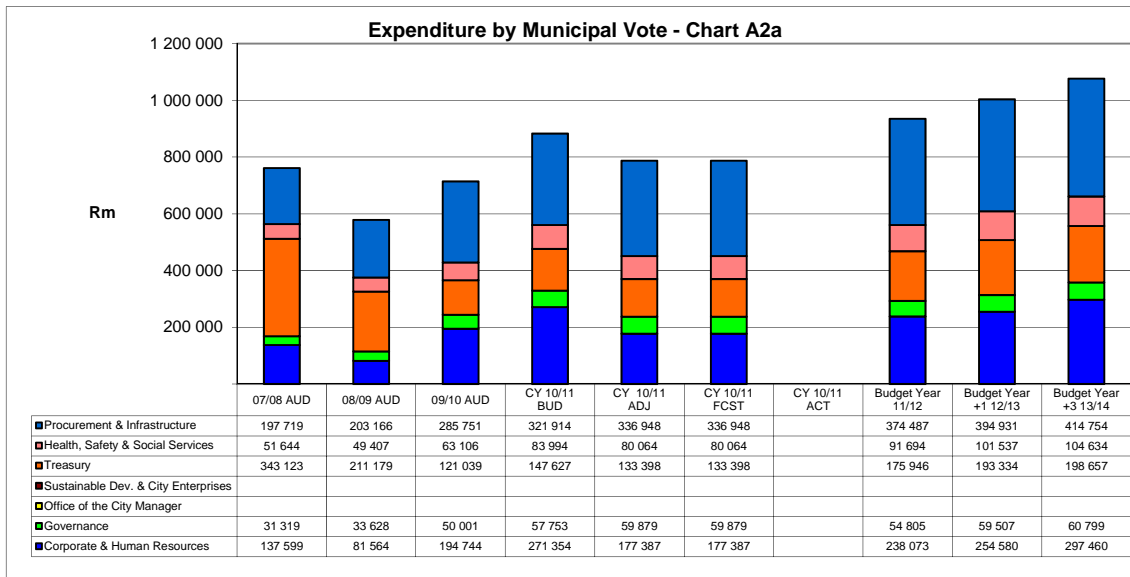
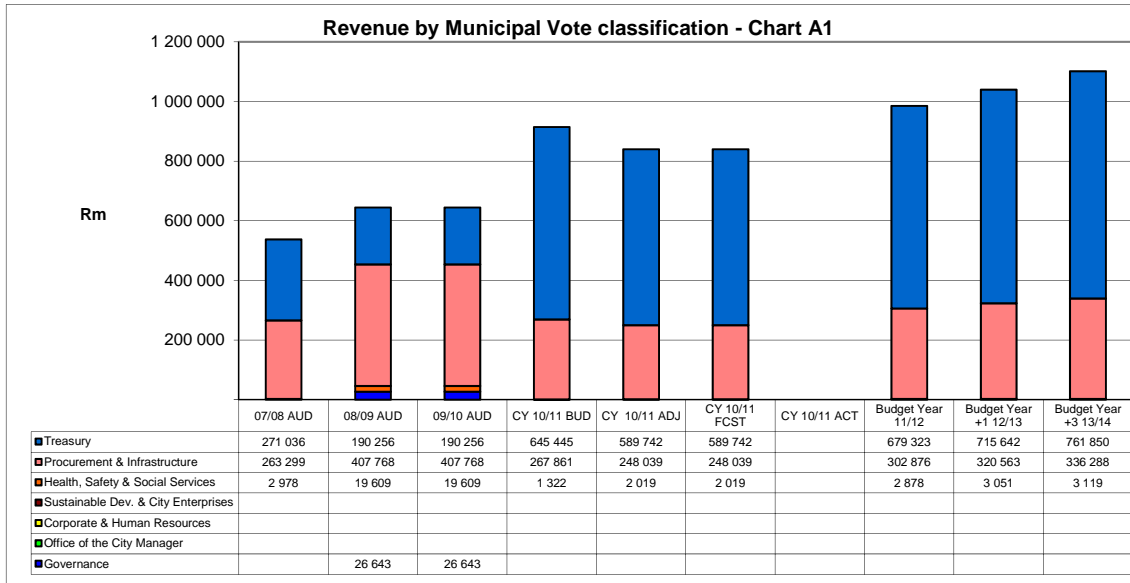
Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Household service targets (000)	1									
Water:										
Piped water inside dwelling				2 026	2 046	2 046	2 046	2 148	2 255	2 368
Piped water inside yard (but not in dwelling)				5 065	5 115	5 115	5 115	5 371	5 639	5 921
Using public tap (at least min.service level)	2			7 899	8 294	8 294	8 294	8 709	9 144	9 601
Other water supply (at least min.service level)	4			2 281	2 395	2 395	2 395	2 515	2 640	2 773
<i>Minimum Service Level and Above sub-total</i>				17 271	17 850	17 850	17 850	18 742	19 679	20 663
Using public tap (< min.service level)	3									
Other water supply (< min.service level)	4									
No water supply				178	186	186	186	195	205	215
<i>Below Minimum Service Level sub-total</i>				178	186	186	186	195	205	215
Total number of households	5			17 449	18 036	18 036	18 036	18 938	19 884	20 878
Sanitation/sewerage:										
Flush toilet (connected to sewerage)				13 241	13 374	13 374	13 374	14 043	14 745	15 482
Flush toilet (with septic tank)				464	469	469	469	492	517	543
Chemical toilet				4 599	4 646	4 646	4 646	4 878	5 122	5 378
Pit toilet (ventilated)				28 303	29 719	29 719	29 719	31 205	32 765	34 403
Other toilet provisions (> min.service level)				966	1 014	1 014	1 014	1 065	1 118	1 174
<i>Minimum Service Level and Above sub-total</i>				47 573	49 221	49 221	49 221	51 683	54 267	56 981
Bucket toilet										
Other toilet provisions (< min.service level)										
No toilet provisions				966	1 014	1 014	1 014	1 065	1 118	1 174
<i>Below Minimum Service Level sub-total</i>				966	1 014	1 014	1 014	1 065	1 118	1 174
Total number of households	5			48 539	50 235	50 235	50 235	52 748	55 385	58 154
Energy:										
Electricity (at least min.service level)				2 904	3 049	3 049	3 049	3 201	3 362	3 530
Electricity - prepaid (min.service level)				8 713	9 149	9 149	9 149	9 606	10 087	10 591
<i>Minimum Service Level and Above sub-total</i>				11 617	12 198	12 198	12 198	12 808	13 448	14 121
Electricity (< min.service level)										
Electricity - prepaid (< min. service level)										
Other energy sources				5 739	6 026	6 026	6 026	6 327	6 644	6 976
<i>Below Minimum Service Level sub-total</i>				5 739	6 026	6 026	6 026	6 327	6 644	6 976
Total number of households	5			17 356	18 224	18 224	18 224	19 135	20 092	21 097
Refuse:										
Removed at least once a week				16 225	16 550	16 550	16 550	17 378	18 246	19 159
<i>Minimum Service Level and Above sub-total</i>				16 225	16 550	16 550	16 550	17 378	18 246	19 159
Removed less frequently than once a week										
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5			16 225	16 550	16 550	16 550	17 378	18 246	19 159
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)					67	67	67	70	74	78
Sanitation (free minimum level service)					8	8	8	8	9	9
Electricity/other energy (50kwh per household per month)					101	101	101	106	111	117
Refuse (removed at least once a week)					8	8	8	8	9	9
Cost of Free Basic Services provided (R'000)	8									
Water (6 kilolitres per household per month)					26 484	26 484	26 484	27 808	29 199	30 659
Sanitation (free sanitation service)					7 657	7 657	7 657	8 040	8 442	8 864
Electricity/other energy (50kwh per household per month)					72 067	72 067	72 067	75 670	79 454	83 427
Refuse (removed once a week)					6 012	6 012	6 012	6 313	6 628	6 959
Total cost of FBS provided (minimum social packa					112 219	112 219	112 219	117 831	123 723	129 908
Highest level of free service provided										
Property rates (R value threshold)										
Water (kilolitres per household per month)					6kl	6kl	6kl	6kl	6kl	6kl
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)					79	79	79	80	83	85
Electricity (kwh per household per month)					50kwh	50kwh	50kwh	50kwh	50kwh	50kwh
Refuse (average litres per week)					62	62	62	63	65	68
Revenue cost of free services provided (R'000)	9									
Property rates (R15 000 threshold rebate)					30 512	30 512	30 512	32 648	34 607	36 337
Property rates (other exemptions, reductions and rebates)					76 000	76 000	76 000	81 320	86 199	90 509
Water					26 484	26 484	26 484	28 338	30 038	31 540
Sanitation					7 657	7 657	7 657	8 193	8 685	9 119
Electricity/other energy					72 067	72 067	72 067	77 112	81 738	85 825
Refuse					6 012	6 012	6 012	6 433	6 819	7 160
Municipal Housing - rental rebates										
Housing - top structure subsidies										
Other										
Total revenue cost of free services provided (total social package)					218 731	218 731	218 731	234 043	248 086	260 490

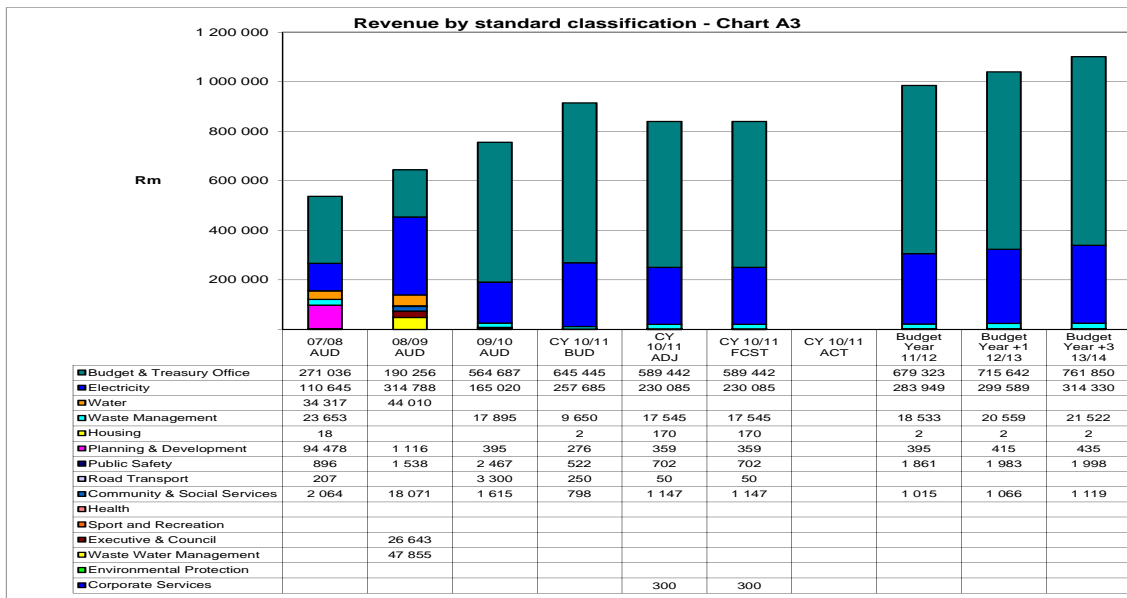
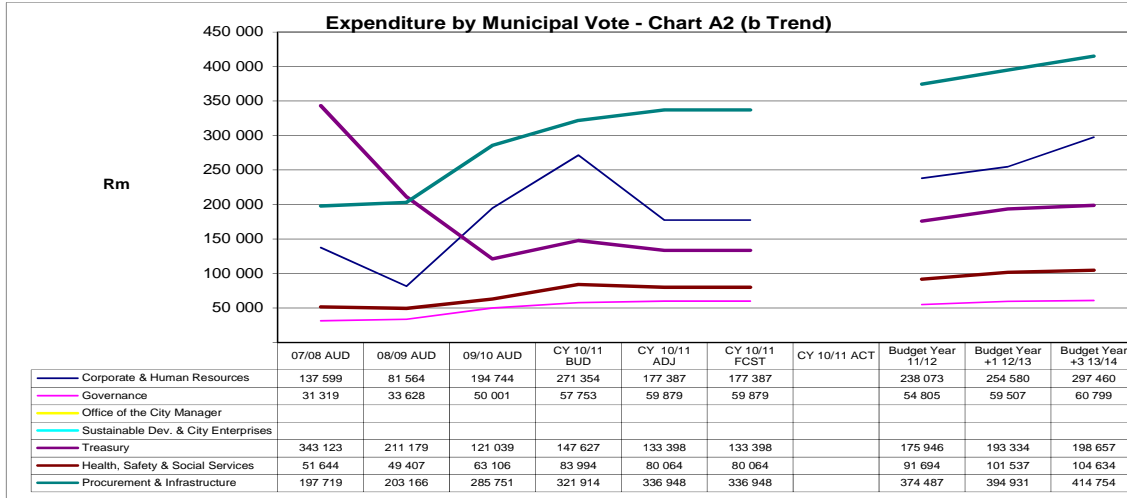


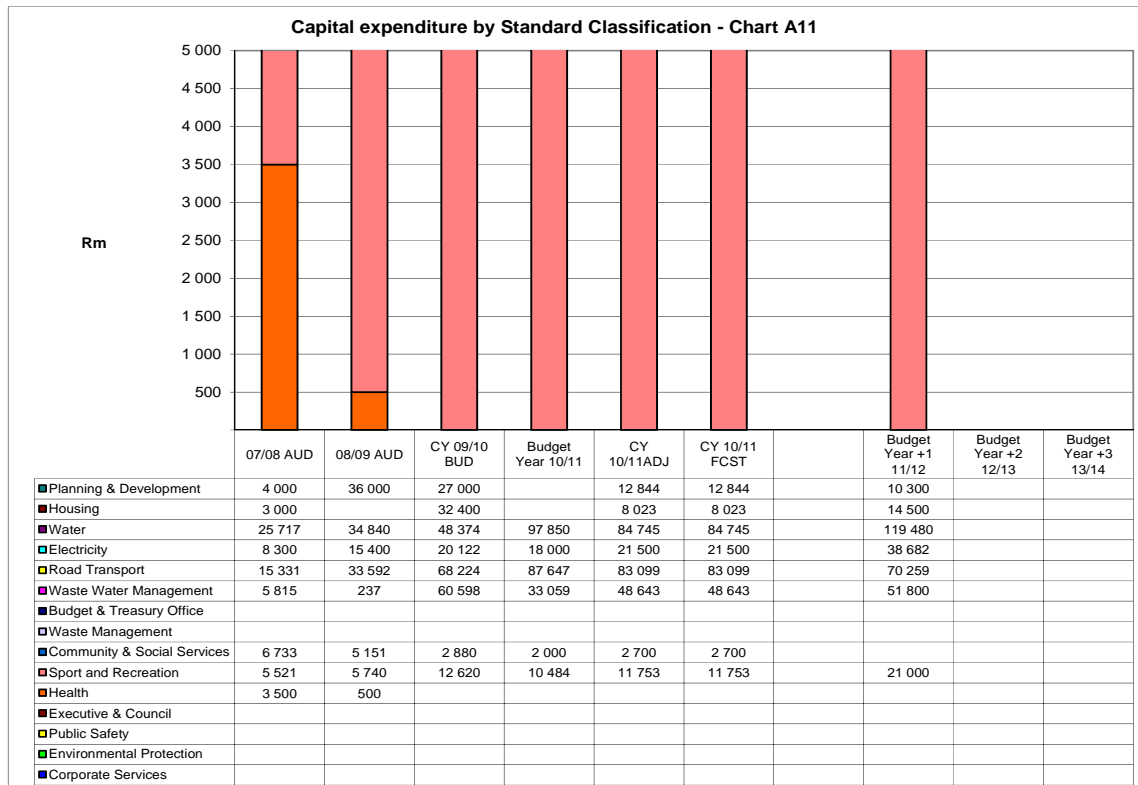
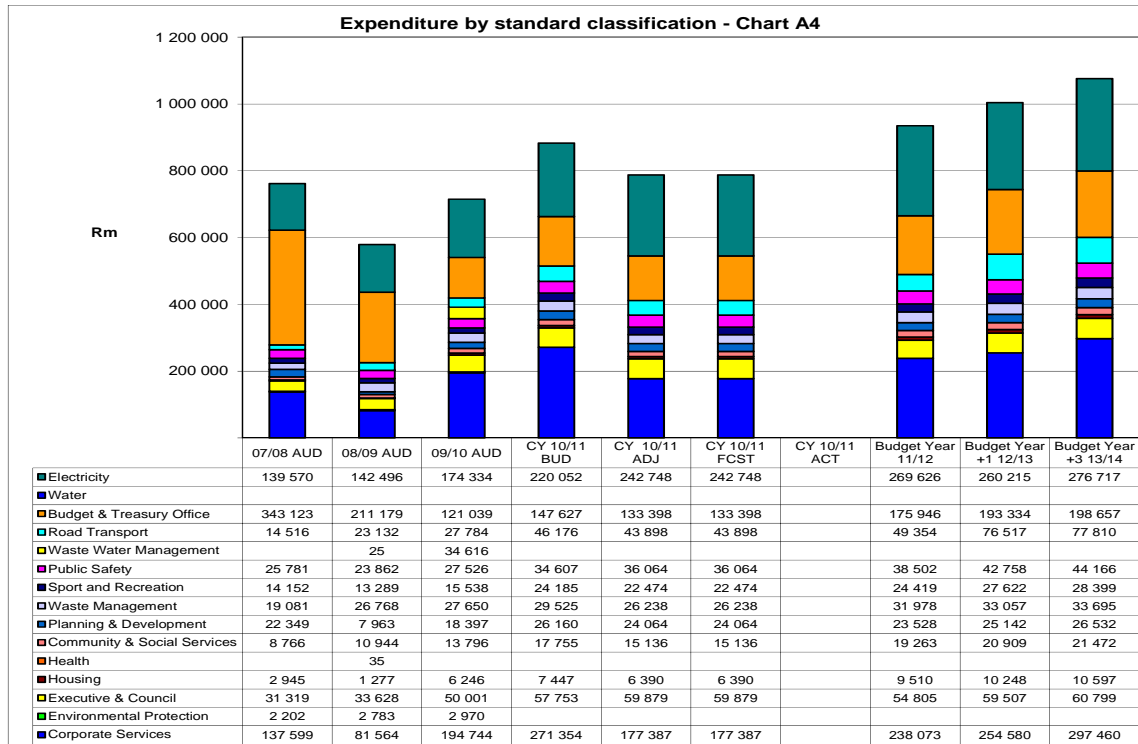
1.3 CHARTS

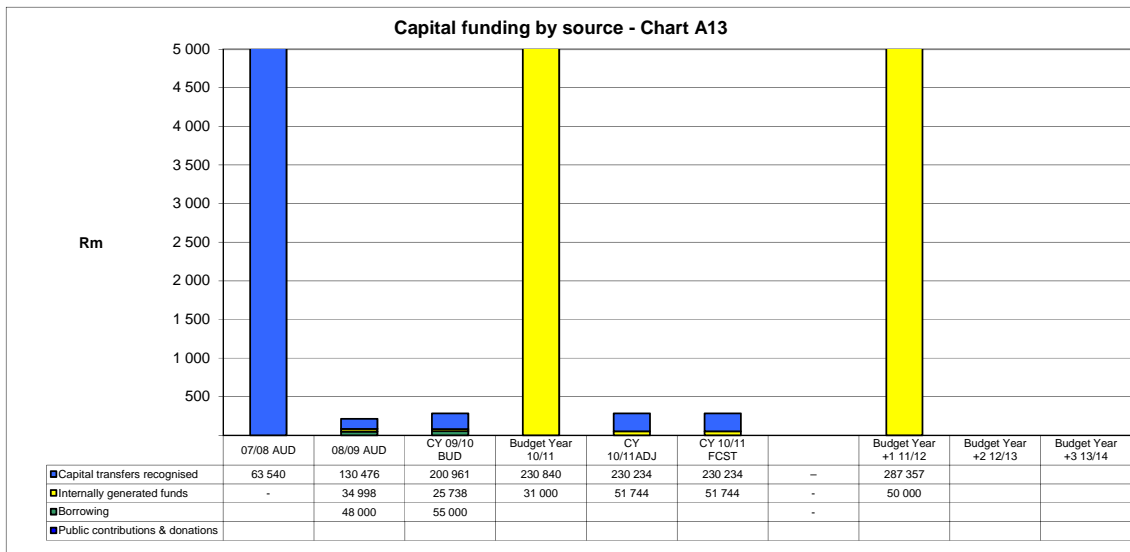
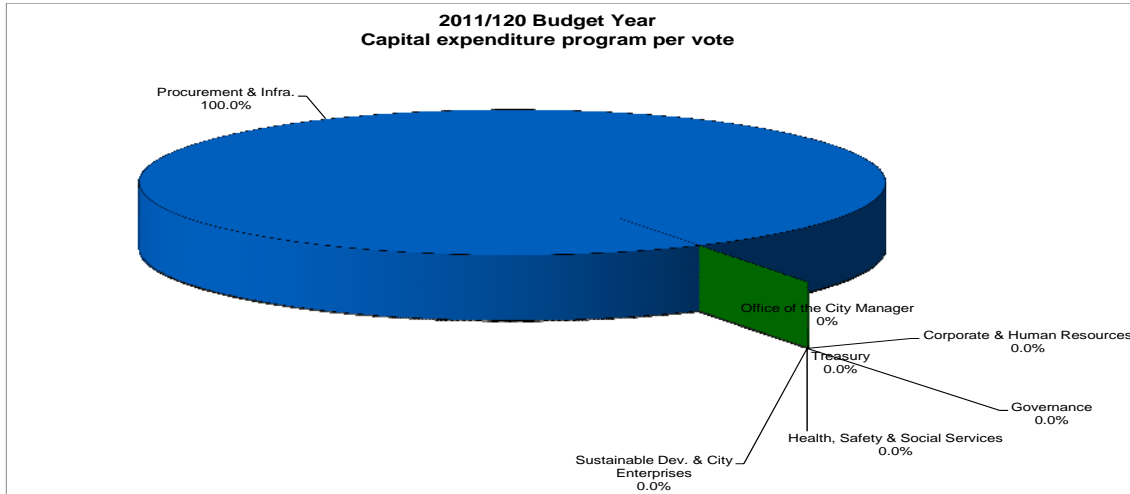
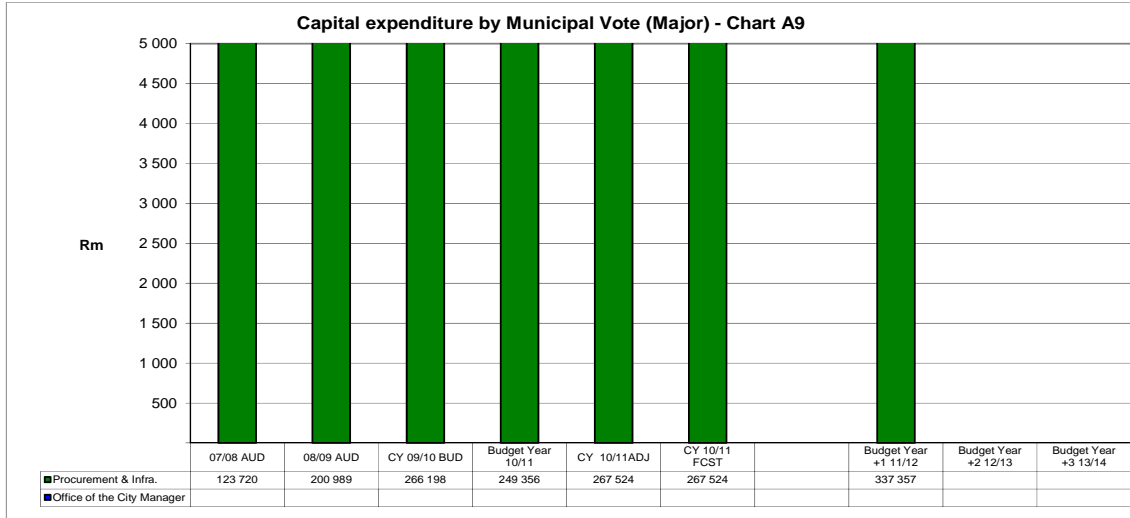














PART 2: SUPPORTING DOCUMENTS

2.1 Overview of annual budget process

The MFMA requires the mayor of a municipality to provide general political guidance over the budget process and the priorities that must guide the preparation of a budget. The new National Treasury Budget Regulations gives further effect to this by prescribing that the mayor of a municipality must establish a budget steering committee to assist in discharging the mayor's budget preparation responsibilities.

The IDP and Budget time schedule of the 2011/2012 budget cycle was approved by Council on 03 August 2010, 10 months before the start of the budget year in compliance with legislative directives. The Process Plan set the framework for further engagements with various stakeholders to ensure adoption of the 2011/12 IDP and Budget by the end of May 2011.

In line with the above requirements, the budget process for the 2011/2012 MTREF period proceeded according to the following timeline:

January 2011: A session of the Directors investigated past performance trends of operating and capital budgets, identified budget realities going forward, and set the criteria and basis of Municipality' budget prioritization process.

March 2011: The draft operating and capital budgets, based on the parameters and assumptions set out in the MTREF model, will be tabled at the Council meeting and the time table for budget and IDP participation was approved.



2.2 Overview of alignment of draft budget with Integrated Development Plan

FS194 Maluti-a-Phofung - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue &		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Sustainable Services	Water										
Sustainable Services	Electricity		110 645	314 788	165 020	257 685	230 085	230 085	283 949	299 589	314 330
Sustainable Services	Sanitation										
Sustainable Services	Waste Management										
Sustainable Services	Health			16							
Sustainable Services	Community Services		23 690	16 290	17 900	9 657	17 553	17 553	18 539	20 566	21 530
Infrastructure	Roads & Transport		207								
Infrastructure	Cemeteries										
Infrastructure	Housing Spatial Development		94 496	1 116	395	278	529	529	397	417	438
Infrastructure	Municipal Infrastructure										
Infrastructure	Open Space										
Infrastructure	Public Amenities										
Good Governance	Support Services / Fleet										
Good Governance	Integrated Planning										
Good Governance	Financial Management		271 036	190 256	564 687	645 445	589 442	589 442	679 323	715 642	761 850
Good Governance	Human Resources			492	150	50	417	417	53	55	58
Good Governance	Legislative Authority			26 480							
Good Governance	Office of the Municipal Manager			163 000							
Economic Development	Local Economic Development										
Social Development	Parks, Sports & Recreation		2 027	1 289	1 460	741	1 022	1 022	956	1 003	1 053
Social Development	Public Participation										
Safety & Security	Safety and security		896	1 538	5 767	572	752	752	1 861	1 983	1 998
Safety & Security	Fire & Rescue										
Safety & Security	Disaster Management										
Safety & Security	Security										
Total Revenue (excluding capital transfers and contributions)			502 996	715 265	755 379	914 428	839 800	839 800	985 077	1 039 255	1 101 257

FS194 Maluti-a-Phofung - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue &		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Sustainable Services	Waste Water Management										
Sustainable Services	Electricity		139 570	142 496	174 334	220 052	242 752	242 752	229 626	242 564	254 305
Sustainable Services	Sanitation										
Sustainable Services	Waste Management		19 081	26 768	27 650	29 525	26 238	26 238	31 978	33 057	33 695
Sustainable Services	Health			35							
Sustainable Services	Community		4 934	7 255	9 684	12 931	10 943	10 943	14 030	15 229	15 642
Infrastructure	Roads Transport		7 740	8 540	18 268	32 962	32 495	32 495	79 647	87 071	96 808
Good Governance	Financial Management		464 040	278 317	294 630	383 589	281 626	281 626	378 148	409 489	456 265
Good Governance	Corporate		15 431	16 030	19 084	34 831	28 808	28 808	35 375	38 006	39 329
Good Governance	Legislative Authority		25 045	26 952	37 927	38 947	43 993	43 993	36 291	39 434	39 991
Good Governance	Office of the Municipal		11 357	8 762	18 255	24 191	20 428	20 428	24 243	26 171	27 160
Environmental Management	Housing Spatial Development		22 494	7 964	20 898	23 175	21 118	21 118	23 816	25 534	26 590
Economic Development	Local Economic Development		3 329	2 448	6 714	10 432	9 335	9 335	9 222	9 856	10 539
Social Development	Parks, Sports & Recreation		14 152	13 289	15 538	24 185	22 474	22 474	24 419	27 622	28 399
Social Development	Municipal Infrastructure		8 448	16 205	9 516	13 215	11 402	11 402	9 707	7 097	3 414
Safety & Security	Public Safety & Transport		24 772	23 862	26 488	33 410	35 604	35 604	37 245	41 438	42 780
Safety & Security	Waste Water Management										
Safety & Security	Disaster Management		1 009		1 038	1 197	460	460	1 257	1 320	1 386
Safety & Security	Other										
Total			761 404	578 921	680 024	882 643	787 676	787 676	935 005	1 003 889	1 076 304



**Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1**

FS194 Maluti-a-Phofung - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand												
Sustainable Services	Waste Water Management	A		5 815	237	60 599	33 059	48 643	48 643	51 800		
Sustainable Services	Water	B		25 717	34 840	48 374	97 850	84 745	84 745	119 480		
Sustainable Services	Electricity	C		8 300	15 400	20 122	18 000	21 500	21 500	38 682		
Sustainable Services	Waste Management	D		-	-	-	-	-	-	-		
Sustainable Services	Health	E		-	-	-	-	-	-	-		
Sustainable Services	Community	F		6 733	5 151	2 880	2 000	2 700	2 700			
Infrastructure	Roads & Transport	G		15 331	33 592	68 224	87 647	83 099	83 099	70 259		
Infrastructure	Cemeteries	H		-	-	3 678	3 784	3 053	3 053			
Infrastructure	Housing Spatial Development and Planning	I		3 000	-	27 000	-	12 844	12 844	24 800		
Infrastructure	Sport Stadium 2010	J		-	-	-	-	-	-			
Infrastructure	Municipal Infrastructure	K		-	-	-	-	-	-			
Infrastructure	Public Amenities	L		-	-	-	-	-	-			
Good Governance	Support Services / Fleet	M		-	-	-	-	-	-			
Good Governance	Integrated Planning	N		-	-	-	-	-	-			
Good Governance	Financial Management	O		-	-	-	-	-	-			
Good Governance	Human Resources Management	P		-	-	-	-	-	-			
Good Governance	Executive and Council	Q		-	-	-	-	-	-			
Economic Development	Local Economic Development	R		-	-	-	-	-	-			
Social Development	Health	S		3 500	500	-	-	-	-			
Social Development	Culture & Sport	T		5 521	5 740	8 942	6 700	8 700	8 700	21 000		
Social Development	Public Participation	U		-	-	-	-	-	-			
Safety & Security	Road Safety	V		-	-	-	-	-	-			
Safety & Security	Public Safety	W		-	-	-	-	-	-			
Safety & Security	Fire & Rescue	X		-	-	-	-	-	-			
Safety & Security	Disaster Management	Y		-	-	-	-	-	-			
Other		Z		68 558	116 920	41 880	12 800	16 694	16 694	11 336		
			1	142 474	212 380	281 699	261 840	281 978	281 978	337 357	-	-



2.3 Measurable performance objectives and indicators

FS194 Maluti-a-Phofung - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Borrowing Management											
Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	0.7%	0.9%	0.7%	1.8%	4.0%	4.0%	0.0%	1.3%	1.3%	1.3%
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.3%	3.1%	1.7%	0.2%	0.8%	0.8%	0.0%	0.7%	0.6%	0.7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure ex cl. transfers and grants and contributions	-13.6%	-2.5%	-47.1%	-64.5%	-38.7%	-38.7%	0.0%	-40.0%	0.0%	0.0%
Safety of Capital											
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	68.7%	17.2%	8.7%	25.4%	26.0%	26.0%	0.0%	21.6%	21.2%	20.9%
Gearing	Long Term Borrowing/ Funds & Reserves	49.1%	49.1%	0.0%	133.2%	133.2%	133.2%	0.0%	32.1%	34.0%	35.7%
Liquidity											
Current Ratio	Current assets/current liabilities	1.2	2.1	15.7	7.7	4.8	4.8	-	4.9	5.0	5.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.2	2.1	15.7	7.7	4.8	4.8	-	4.9	5.0	5.1
Liquidity Ratio	Monetary Assets/Current Liabilities	0.1	0.5	1.5	0.6	0.4	0.4	-	0.4	0.4	0.4
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		138.7%	15.7%	87.5%	87.5%	87.5%	87.5%	63.5%	74.7%	73.8%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	88.4%	27.5%	85.4%	77.8%	97.6%	97.6%	0.0%	88.7%	88.9%	88.1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))										
Funding of Provisions											
Provisions not funded - %	Unfunded Provsns./Total Provisions										
Other Indicators											
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source										
Employee costs	Employee costs/(Total Revenue - capital revenue)	18.1%	15.6%	18.9%	16.1%	17.5%	17.5%	0.0%	16.8%	18.0%	17.5%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	22.6%	19.0%	22.3%	18.4%	20.0%	20.0%		19.1%	20.3%	19.7%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	10.0%	6.1%	6.9%	6.5%	5.0%	5.0%	0.0%	7.1%	7.3%	7.2%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	8.0	9.9	18.0	90.1	90.1	90.1	-	37.4	40.8	42.7
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	199.8%	67.1%	139.9%	115.4%	155.6%	155.6%	0.0%	148.8%	151.3%	151.8%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.7	(0.6)	2.5	14.6	5.9	5.9	-	9.9	12.3	15.0



2.4 Overview of budget-related policies

The following policies have been used as basis for the preparation of the draft budget and changes to these policies is listed on Annexure 4 of the budget document.

A) TARIFF POLICY

- The Municipal System Act (section 74) requires Council to adopt a Tariff Policy. The general financial management functions as stated in section 62(1) (f) of the MFMA also states that the municipality must have and implement the policy, when determining this policy specific legislation applicable to each service has been taken into consideration. Tariff policy is attached in Annexure 4.

B) CREDIT CONTROL POLICY

- This policy has been formulated in terms of section 96(b) and 98 of the Local Government: Municipal Systems Act, 2000. Credit Control Policy is attached in Annexure 4

C) RATES POLICY

- This policy is formulated in terms of section 3 of the MPRA see the attached policy in Annexure 4

D) SUPPLY CHAIN POLICY

- Section 111 of the MFMA requires each Municipality and municipal entity to adopt and implement a supply chain management policy, which gives effect to the requirements of the Act. This policy is attached in Annexure 4

E) INDIGENT POLICY

- The objective of this policy is to assist households which are not able to service their municipal accounts as and when they are due and payable, as result of local economic, social and environmental challenges other than through negligence or unwillingness to pay. See the attachment of this policy in Annexure 4

F) BUDGET POLICY

- The budget policy aims to develop, maintain processes required in developing a municipality budget and detailing the responsibilities of all stakeholders inclusive of the accounting officer, the council, the public through public participation programmes. The most preferred method of budgeting is the “Zero based” budgeting system. See the attachment of this policy in Annexure 4

G) CASH AND INVESTMENT POLICY

- The investment Policy, which deals with the management of the municipality’s surplus cash resources and the investment thereof. See the attachment of this policy in Annexure 4

H) ASSETS MANAGEMENT POLICY

- The objective of this policy is to ensure utilization, management safeguarding municipality’s tangible and intangible assets effectively, efficiently and optimally. See the attachment of this policy in Annexure 4



2.5 Overview of budget funding

FS194 Maluti-a-Phofung Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	30 984	(15 851)	91 932	627 252	270 933	271 539	-	509 257	684 515	862 768
Cash + investments at the yr end less applications - R'000	18(1)b	2	153 067	23 817	494 615	669 439	303 079	303 079	-	429 335	517 989	540 536
Cash year end/monthly employee/supplier payments	18(1)b	3	0.7	(0.6)	2.5	14.6	5.9	5.9	-	9.9	12.3	15.0
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(284 929)	(490)	(28 275)	83 420	103 561	103 561	-	105 108	93 705	86 209
Service charge rev % change - macro CPIX target exclusive	18(1)a (2)	5	N.A.	4.7%	53.1%	41.2%	(20.6%)	(6.0%)	(106.0%)	5.4%	(1.9%)	(1.4%)
Cash receipts % of Ratepayer & Other revenue	18(1)a (2)	6	133.7%	(78.8%)	45.3%	56.8%	44.0%	44.0%	0%	59.8%	68.7%	68.2%
Debt impairment expense as a % of total billable revenue	18(1)a (2)	7	100.7%	6.8%	4.8%	6.5%	5.7%	5.7%	0.0%	10.2%	10.5%	10.3%
Capital payments % of capital expenditure	18(1)c:19	8	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	(4.0%)	(2.5%)	(22.3%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of GovL. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(62.7%)	231.2%	21.3%	15.3%	0.0%	(100.0%)	6.5%	5.8%	5.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	4.7%	1.9%	4.7%	8.1%	36.4%	32.5%	0.0%	79.7%	83.2%	0.0%
Asses renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	3.4%	22.1%	22.1%	0.0%	0.0%	0.0%	0.0%

See point 1.1.1 to 1.1.3 from page 5-14 of the executive summary above on the overview of the budget funding



2.6 Expenditure on allocations and grant programmes

FS194 Maluti-a-Phofung - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		150 548	185 202	230 229	279 963	280	280	315 354	340 539	369 752
Local Government Equitable Share										
Finance Management		500	500	750	1 200	1 200	1 200	1 450	1 500	1 500
Municipal Systems Improvement		734	734	735	750	750	750	790	800	850
Local Government Equitable Share		129 419	165 374	213 995	267 069	267 069	267 069	305 453	338 239	360 402
Water Services Operating Subsidy		19 895	18 594	14 749	10 944	10 944	10 944	7 661	-	7 000
Other transfers/grants [insert description]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other transfers/grants [insert description]										
District Municipality: [insert description]		-	-	-	-	-	-	-	-	-
Other grant providers: [insert description]		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	150 548	185 202	230 229	279 963	280	280	315 354	340 539	369 752
Capital Transfers and Grants										
National Government:		62 113	111 555	174 501	216 840	211 890	211 890	269 857	258 729	239 828
Municipal Infrastructure Grant (MIG)		62 113	86 597	126 967	142 459	142 459	142 459	171 336	208 329	219 787
Public Transport and Systems		-	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure		-	24 958	30 000	55 000	50 050	50 050	68 780	30 400	-
Others (DWA,DoE,EPWP/IG)			-	17 534	19 381	19 381	19 381	29 741	20 000	20 041
Provincial Government:		-	-	-	14	18 344	18 344	17 500	-	-
Provincial Grant					14 000	18 344	18 344	17 500		
District Municipality: [insert description]		-	-	-	-	-	-	-	-	-
Other grant providers: [insert description]		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	62 113	111 555	174 501	230 840	230 234	230 234	287 357	258 729	239 828
TOTAL RECEIPTS OF TRANSFERS & GRANTS		150 610	296 757	404 730	510 803	230 514	230 514	602 711	599 268	609 580



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
EXPENDITURE:										
Operating expenditure of Transfers and Grants										
National Government:		150 548	185 203	230 229	279 963	279 963	279 963	315 354	340 539	369 752
Local Government Equitable Share										
Finance Management		500	500	750	1 200	1 200	1 200	1 450	1 500	1 500
Municipal Systems Improvement		734	735	735	750	750	750	790	800	850
Local Government Equitable Share		129 419	165 374	213 995	267 069	267 069	267 069	305 453	338 239	360 402
Water Services Operating Subsidy		19 895	18 594	14 749	10 944	10 944	10 944	7 661	-	7 000
Other transfers/grants [insert description]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total operating expenditure of Transfers and Grants		150 548	185 203	230 229	279 963	279 963	279 963	315 354	340 539	369 752
Capital expenditure of Transfers and Grants										
National Government:		-	111 555	178 932	226 221	201 909	201 909	269 857	258 729	239 828
Municipal Infrastructure Grant (MIG)			86 597	126 967	142 459	142 459	142 459	171 336	208 329	219 787
Public Transport and Systems			-	2 383	9 381	9 381	9 381	-	-	-
Regional Bulk Infrastructure			24 958	30 000	55 000	50 050	50 050	68 780	30 400	-
Others (DWA,DoE,EPWPIG)			-	19 582	19 381	19 381	19 381	29 741	20 000	20 041
Provincial Government:		-	-	-	14 000	18 344	18 344	17 500	-	-
Provincial Grant					14 000	18 344	18 344	17 500	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total capital expenditure of Transfers and Grants		-	111 555	178 932	14 226	220 253	220 253	287 357	258 729	239 828
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		150 548	296 758	409 161	14 506	500 216	500 216	602 711	599 268	609 580



2.7 Allocations and grants made by the municipality

FS194 Maluti-a-Phofung - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Transfers to other municipalities										
<i>Insert description</i>	1									
TOTAL TRANSFERS TO MUNICIPALITIES:		-	-	-	-	-	-	-	-	-
Transfers to Entities/Other External Mechanisms										
<i>Insert description</i>	2									
TOTAL TRANSFERS TO ENTITIES/EMS'		-	-	-	-	-	-	-	-	-
Transfers to other Organs of State										
<i>Insert description</i>	3									
TOTAL TRANSFERS TO OTHER ORGANS OF STATE:		-	-	-	-	-	-	-	-	-
Grants to Organisations/ Groups of Individuals										
<i>Water Entity</i>	4	19 895	18 594	14 749	10 944	10 944	10 944	7 661	-	7 000
<i>Water Free basic Entity</i>		21 295	21 117	47 040	57 555	57 555	57 555	63 311	72 000	72 000
TOTAL GRANTS TO ORGANISATIONS/GROUPS OF INDIVIDUALS:		41 190	39 711	61 789	68 499	68 499	68 499	70 972	72 000	79 000
TOTAL TRANSFERS AND GRANTS	5	41 190	39 711	61 789	68 499	68 499	68 499	70 972	72 000	79 000



2.8 Councillor and board member allowances and employee benefits

FS194 Maluti-a-Phofung - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration		2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome				Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12
	Ref	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Salary	1	16 381	10 274	11 157	13 497	13 497	13 497	14 917	18 182	19 091
Pension Contributions		1 410	2 076	1 925	2 156	2 156	2 156	2 447	2 569	2 698
Medical Aid Contributions				307	343	343	343	383	402	422
Motor vehicle allowance			3 858	4 022	4 504	4 504	4 504	3 988	4 188	4 397
Cell phone allowance										
Housing allowance										
Other benefits or allowances								1 105	1 160	1 218
In-kind benefits										
Sub Total - Councillors		17 791	16 208	17 411	20 500	20 500	20 500	22 840	26 501	27 826
% increase	4		(8.9%)	7.4%	17.7%	-	-	11.4%	16.0%	5.0%
Senior Managers of the Municipality										
Salary	2	3 841	3 688	3 577	4 013	4 013	4 013	11 319	7 195	7 555
Pension Contributions		542	274	498	557	557	557	1 238	1 300	1 365
Medical Aid Contributions				145	162	162	162	340	357	375
Motor vehicle allowance		1 187	1 228	1 544	1 936	1 936	1 936	1 898	1 993	2 093
Cell phone allowance		281	120		160	160	160	99	104	109
Housing allowance										
Performance Bonus		186		216	-	-	-	-	-	-
Other benefits or allowances		135	98		-	-	-	605	635	667
In-kind benefits										
Sub Total - Senior Managers of Municipality		6 172	5 408	5 980	6 828	6 828	6 828	15 500	11 585	12 164
% increase	4		(12.4%)	10.6%	14.2%	-	-	127.0%	(25.3%)	5.0%
Other Municipal Staff										
Basic Salaries and Wages		75 246	74 317	77 381	97 056	97 056	97 056	118 125	139 620	142 278
Pension Contributions		6 119	4 365	14 673	16 433	16 433	16 433	7 867	8 260	8 673
Medical Aid Contributions		6 175	9 397	8 418	3 457	3 457	3 457	4 512	4 738	4 975
Motor vehicle allowance		3 447	4 961	5 292	327	327	327	8 280	8 694	9 129
Cell phone allowance										
Housing allowance		433						396	416	437
Overtime		5 990	7 528	6 096	3 200	3 200	3 200	9 479	9 953	10 450
Performance Bonus				17 900	20 048	20 048	20 048	873	917	962
Other benefits or allowances										
In-kind benefits										
Sub Total - Other Municipal Staff		97 410	100 568	129 760	140 521	140 521	140 521	149 533	172 597	176 904
% increase	4		3.2%	29.0%	8.3%	-	-	6.4%	15.4%	2.5%
Total Parent Municipality		121 373	122 184	153 151	167 849	167 849	167 849	187 873	210 683	216 895
			0.7%	25.3%	9.6%	-	-	11.9%	12.1%	2.9%
Board Members of Entities										
Salary										
Pension Contributions										
Medical Aid Contributions										
Motor vehicle allowance										
Cell phone allowances										
Housing allowance										
Board Fees										
Other benefits and allowances										
In-kind benefits										
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% increase	4									
Senior Managers of Entities										
Salary			2	2	2	2	2			
Pension Contributions			0	0	0	0	0			
Medical Aid Contributions			0	0	0	0	0			
Motor vehicle allowance										
Cell phone allowances										
Housing allowance										
Performance Bonus				1	2	2	2			
Other benefits or allowances										
In-kind benefits										
Sub Total - Senior Managers of Entities		-	2	4	4	4	4	-	-	-
% increase	4		-	69.1%	18.9%	-	-	(100.0%)	-	-
Other Staff of Entities										
Basic Salaries and Wages		23 546	26 815	28 028	33 566	33 566	33 566			
Pension Contributions		3 431	4 023	3 928	4 572	4 572	4 572			
Medical Aid Contributions		1 728	2 043	2 039	2 779	2 779	2 779			
Motor vehicle allowance										
Cell phone allowances										
Housing allowance					600	600	600			
Overtime		2 410	2 334	3 389	2 150	2 150	2 150			
Performance Bonus					1 743	1 743	1 743			
Other benefits or allowances		1	1 430	3 839	4 447	4 447	4 447			
In-kind benefits										
Sub Total - Other Staff of Entities		32	37	41	50	50	50	-	-	-
% increase	4		12.9%	12.5%	20.9%	-	-	(100.0%)	-	-
Total Municipal Entities		32	39	45	54	54	54	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		121 406	122 223	153 196	167 903	167 903	167 903	187 873	210 683	216 895
% increase	4		0.7%	25.3%	9.6%	-	-	11.9%	12.1%	2.9%
TOTAL MANAGERS AND STAFF	5	103 615	106 015	135 785	147 403	147 403	147 403	165 033	184 182	189 068



FS194 Maluti-a-Phofung - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital Expenditure - Standard	1															
<i>Governance and administration</i>																
Executive and council																
Budget and treasury office																
Corporate services																
<i>Community and public safety</i>		2 958	2 841	3 015	2 858	2 902	3 000	2 928	2 720	2 724	3 312	2 823	3 419	35 500		
Community and social services																
Sport and recreation		1 750	1 741	1 700	1 735	1 701	1 699	1 725	1 618	1 526	1 987	1 623	2 195	21 000		
Public safety																
Housing		1 208	1 100	1 315	1 123	1 201	1 301	1 203	1 102	1 198	1 325	1 200	1 224	14 500		
Health																
<i>Economic and environmental services</i>		21 333	1 210	16 100	1 323	13 233	1 245	1 256	1 230	1 340	1 563	1 490	19 236	80 559		
Planning and development		1 333	1 210	1 100	1 323	1 233	1 245	1 256	1 230	1 340	1 563	1 490	(4 023)	10 300		
Road transport		20 000		15 000		12 000							23 259	70 259		
Environmental protection																
<i>Trading services</i>		11 650	19 552	5 230	20 510	10 551	14 574	10 396	28 041	18 242	9 685	10 258	51 273	209 962		
Electricity		5 400	3 500		4 522	3 300		4 500		10 256			7 204	38 682		
Water		6 250	7 456	5 230	6 112	7 251	6 985	5 896	16 785	7 986	9 685	10 258	29 586	119 480		
Waste water management			8 596		9 876		7 589		11 256				14 483	51 800		
Waste management																
<i>Other</i>													11 336	11 336		
Total Capital Expenditure - Standard	2	35 941	23 603	24 345	24 691	26 686	18 819	14 580	31 991	22 306	14 560	14 571	85 264	337 357		

2.10 Annual budgets and service delivery and budget implementation plans – internal departments

The SDBIP gives effect to the Integrated Development Plan and Budget of the municipality. It is the expression of the objectives of the MAP municipality with the expected outcomes which will be implemented by the administration (Directorates) within MAP municipality. It includes the service delivery targets and performance indicators for each quarter, which should be linked to the performance agreements of senior management. It facilitates oversight of financial and non-financial performance of the Municipality and allows the Municipal Manager to monitor the performance of the Directors, The Executive Mayor/ Council to monitor the performance of the Municipal Manager, and the community to monitor the performance of the Municipality. The Service Delivery Budget Implementation Plan (SDBIP) will be approved the Executive Mayor after the approval of the annual budget.

In terms of section 53(1) © (ii) of the MFMA, the Service Delivery and Budget Implementation Plan (SDBIP) is expected to be approved by the mayor within 28 days after the approval of the budget and In addition, the Executive Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after its approval

The SDBIP must contain the following:

- o Measurable objectives,
- o Monthly Projections
- o Service delivery strategies,
- o Key outputs,
- o Performance/service delivery indicators, and
- o Performance/service delivery targets.

These plans will be used as justification for the allocation of funds, whether it is of a capital or an operational nature. It is important that Portfolio Committee members are involved in the compilation of these operational plans to ensure that they address political aspirations. See Annexure 6



2.11 Capital expenditure details

FS194 Maluti-a-Phofung - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code 3.	Asset Class 4.	Asset Sub-Class 4.	Total Project Estimate	Prior year outcomes		2011/12 Medium Term Revenue & Expenditure Framework		
								Audited Outcome 2009/10	Current Year 2010/11 Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Parent municipality:												
<i>List all capital projects grouped by Municipal Vote</i>												
					<i>Examples</i>	<i>Examples</i>						
COMMUNITY SERVICES		HARRISMITH TOWN HALL			COMMUNITY HALLS	COMMUNITY HALLS	2 880	-				
COMMUNITY SERVICES		PHUTHADITJHABA HALL			COMMUNITY HALLS	COMMUNITY HALLS	-	2 700				
HOUSING		DPLG HOUSES			HOUSES	HOUSES	4 400	4 344				
HOUSING		HARRISMITH/INTABAZWE CORRIDOR PHASE 1			HOUSES	HOUSES	28 000	8 500		10 300		
HOUSING		SCHOONPLATZ HUMAN SETTLEMENTS			HOUSES	HOUSES				14 500		
PARKS		FENCING AND INFRA AT CEMETRIES 1			CEMETRIES	CEMETRIES	3 678	1 790				
PARKS		FENCING AND INFRA AT CEMETRIES 2			CEMETRIES	CEMETRIES	-	1 263				
PARKS		FENCING AND INFRA AT CEMETRIES 1B			CEMETRIES	CEMETRIES				4 000		
PARKS		PHUTHADITJHABA STADIUM			SPORT & RECREATION	SPORT & RECREATION	8 942	8 700		7 000		
PARKS		NEW INDOOR AND RECREATIONAL FACILITY			SPORT & RECREATION	SPORT & RECREATION				10 000		
LAND AND BUILDING		EXTENSION OF THE MAIN BUILDING			BUILDINGS	OFFICES	27 000	8 023				
ELECTRICITY		ELECTRIFICATION PRGRAMME(2583)			INFRASTRUCTURE	ELECTRICITY	15 515	-				
ELECTRICITY		Integrated Nalinal Electrification Programme (Eskom) Grant			INFRASTRUCTURE	ELECTRICITY	4 067	-				
ELECTRICITY		ELECTRIFICATION PRGRAMME(3000)			INFRASTRUCTURE	ELECTRICITY	-	8 500				
ELECTRICITY		ELECTRIFICATION PRGRAMME(1400)			INFRASTRUCTURE	ELECTRICITY		10 000				
ELECTRICITY		ELECTRIFICATION PRGRAMME(350) SNAKE PARK			INFRASTRUCTURE	ELECTRICITY		2 100				
ELECTRICITY		MAKHOLOKOENG HIGHMAST LIGHTS			INFRASTRUCTURE	ELECTRICITY	270	-				
ELECTRICITY		REITPAN HIGH MAST			INFRASTRUCTURE	ELECTRICITY	270	-				
ELECTRICITY		ELECTRIFICATION PRGRAMME(600) DISASTER PARK			INFRASTRUCTURE	ELECTRICITY		900				
ELECTRICITY		FORMALISATION OF ILLEGAL LINES (ELECTRIC)			INFRASTRUCTURE	ELECTRICITY		-				
ELECTRICITY		ELECTRIFICATION PROGRAMME (2700) DOE			INFRASTRUCTURE	ELECTRICITY				19 600		
ELECTRICITY		ESKOM			INFRASTRUCTURE	ELECTRICITY				82		
ELECTRICITY		UPGRADE OF SUBSTATIONS-MAP			INFRASTRUCTURE	ELECTRICITY				10 000		
ELECTRICITY		ELECTRIFICATION PROGRAMME (1300) DOE			INFRASTRUCTURE	ELECTRICITY				-		
ELECTRICITY		TRANSFORMERS - MAP			INFRASTRUCTURE	ELECTRICITY				3 000		
ELECTRICITY		HIGH VOLTAGE LINES IN HARRISMITH			INFRASTRUCTURE	ELECTRICITY				6 000		
ROADS & STORMWATER		THOLONGKESTELL PAVED ROAD 2			INFRASTRUCTURE	ROADS	2 672	-				
ROADS & STORMWATER		STEELBRIDGES PHASE 1			INFRASTRUCTURE	ROADS	5 372	5 000				
ROADS & STORMWATER		THOLONGKESTELL PAVED ROAD 3			INFRASTRUCTURE	ROADS	11 200	12 307				
ROADS & STORMWATER		THOLONGKESTELL PAVED ROAD 4			INFRASTRUCTURE	ROADS	1 200	4 031		17 000		
ROADS & STORMWATER		PHUTH PAVED ROADS			INFRASTRUCTURE	ROADS	4 500	6 900		7 500		
ROADS & STORMWATER		QWA QWA RURAL PAVED ROADS			INFRASTRUCTURE	ROADS	2 000	-				
ROADS & STORMWATER		DISASTER PARK PAVED ROADS PHASE 1			INFRASTRUCTURE	ROADS	6 119	621				
ROADS & STORMWATER		INTABAZWE PAVED ROADS 1			INFRASTRUCTURE	ROADS	3 500	7 000				
ROADS & STORMWATER		INTABAZWE EXT 3 ROADS PHASE 1			INFRASTRUCTURE	ROADS	-	1 720		7 000		
ROADS & STORMWATER		TSHAME PAVED ROADS 1			INFRASTRUCTURE	ROADS	4 000	8 789				
ROADS & STORMWATER		FOOTBRIDGES			INFRASTRUCTURE	ROADS	1 000	-		2 700		
ROADS & STORMWATER		INCENTIVE GRANTS FOR MUNICIPALITY (EXPWP)			INFRASTRUCTURE	ROADS	2 383	9 381		10 059		
ROADS & STORMWATER		REGRAVELLING OF ROADS (QWAQWA)			INFRASTRUCTURE	ROADS	3 378	-				
ROADS & STORMWATER		RESURFACING OF ROADS MAP TOWNSHIPS			INFRASTRUCTURE	ROADS	8 400	4 600		5 000		
ROADS & STORMWATER		ROADS MAINTANANCE			INFRASTRUCTURE	ROADS		14 000				
ROADS & STORMWATER		PAVED ROADS LUSAKA			INFRASTRUCTURE	ROADS	-	-				
ROADS & STORMWATER		UNFINISHED MAP ROADS			INFRASTRUCTURE	ROADS		700				
ROADS & STORMWATER		FOOTBRIDGES STEEL			INFRASTRUCTURE	BRIDGES	7 800	999				
ROADS & STORMWATER		ALIGNMENT OF MCKECHNIE STREET MAP			INFRASTRUCTURE	ROADS	4 700	7 051				
ROADS & STORMWATER		INTABAZWE ROADS-PUBLIC WORKS DISTRICT			INFRASTRUCTURE	ROADS				3 000		
ROADS & STORMWATER		DISASTER PARK PAVED ROADS PHASE 2			INFRASTRUCTURE	ROADS				8 000		
ROADS & STORMWATER		INTABAZWE PAVED ROADS 2			INFRASTRUCTURE	ROADS				5 000		
ROADS & STORMWATER		TSHAME PAVED ROADS 2			INFRASTRUCTURE	ROADS				5 000		
WASTE WATER MANAGEMENT		VIP TOILET PROJECT PHASE 7			INFRASTRUCTURE	SEWER & SANITATION	45 965	-				
WASTE WATER MANAGEMENT		VIP TOILET PROJECT PHASE 8			INFRASTRUCTURE	SEWER & SANITATION	-	32 466		4 800		
WASTE WATER MANAGEMENT		VIP TOILET PROJECT PHASE 9			INFRASTRUCTURE	SEWER & SANITATION				22 000		
WASTE WATER MANAGEMENT		INTABAZWE WATERBORNE TOILETS			INFRASTRUCTURE	SEWER & SANITATION	2 897	7 000				
WASTE WATER MANAGEMENT		INTABAZWE TOILETS			INFRASTRUCTURE	SEWER & SANITATION	-	1 800				
WASTE WATER MANAGEMENT		TSHAME SEWER RETICULATION			INFRASTRUCTURE	SEWER & SANITATION	8 898	5 377				
WASTE WATER MANAGEMENT		BLUEGUMBOSCH SANITATION			INFRASTRUCTURE	SEWER & SANITATION	1 918	-				
WASTE WATER MANAGEMENT		MACHEKUNG SANITATION			INFRASTRUCTURE	SEWER & SANITATION	920	-				
WASTE WATER MANAGEMENT		INTABAZWE/HARRISMITH WASTE WATER TREATMENT WORKS			INFRASTRUCTURE	SEWER & SANITATION				10 000		
WASTE WATER MANAGEMENT		MAKHOLOKOENG SEWER			INFRASTRUCTURE	SEWER & SANITATION				10 000		
WASTE WATER MANAGEMENT		TLHOLONG SEWER			INFRASTRUCTURE	SEWER & SANITATION				5 000		
WATER		WILGE WATER TREATMENT PLANT PHASE 1			INFRASTRUCTURE	SEWER & SANITATION	1 200	2 000				
WATER		WATER METER PROJECT			INFRASTRUCTURE	WATER	3 542	-				
WATER		WATER NETWORK MAK			INFRASTRUCTURE	WATER		817				
WATER		WILGE WATER TREATMENT PLANT 5			INFRASTRUCTURE	WATER	9 825	6 950				
WATER		WATER NETWORK QWAQWA RURAL			INFRASTRUCTURE	WATER	2 990	17 345				
WATER		STERKFONTEIN/QWAQWA BULK WATER			INFRASTRUCTURE	WATER		7 000		9 300		
WATER		WATER QUALITY MANAGEMENT PLANT			INFRASTRUCTURE	WATER		1 400				
WATER		STERKFONTEIN/QWAQWA BULK WATER SCHEME			INFRASTRUCTURE	WATER	30 000	50 050		68 780		
WATER		MAKHOLOKOENG WATER NETWORKS			INFRASTRUCTURE	WATER		300				
WATER		WATER NETWORK QWAQWA RURAL PHASE 2			INFRASTRUCTURE	WATER		1 700		40 000		
WATER		DIATALAWA WATER			INFRASTRUCTURE	WATER				1 400		
INFRASTRUCTURE		PROJECT MANAGEMENT UNIT			INFRASTRUCTURE	OPERATION	4 700	3 500		3 500		
INFRASTRUCTURE		RETENTION OF ALL PROJECTS			INFRASTRUCTURE	OPERATION	4 780	3 500		7 836		
INFRASTRUCTURE		INFRASTRUCTURE PLANS			INFRASTRUCTURE	OPERATION		1 000				
INFRASTRUCTURE		UPGRADING BOSBOU			INFRASTRUCTURE	OPERATION		300				
INFRASTRUCTURE		NESTLE PIPELINES			INFRASTRUCTURE	OPERATION		370				
Total Capital expenditure	1						281 699	281 978	337 357	-	-	-



2.12 Legislation compliance status

Maluti - A - Phofung Municipality is compliant with all required legislation, applicable to municipalities. Compliance with MFMA requirements have been substantially adhered to the following will serve as examples:

- Budget and treasury office have been established
- Financial reporting 100% compliance with Monthly, quarterly, mid-year reports
- Preparation of the annual Budget and adjustments budget

As we however converted to GAMAP/GRAP in 2006 already certain aspects off the legislation is applicable to Maluti - A - Phofung and as such the Asset Register is currently our only challenge in achieving full compliance.

2.13 Other supporting documents

Attached to the draft budget find also the following documents:

- Annexure 2 -MAP Water Draft Budget Schedules
- Annexure 3 -Tariffs List
- Annexure 4 -Budget related Policies
- Annexure 5 -Public participation time table

2.14 ANNUAL BUDGETS OF MUNICIPAL ENTITIES

See Annexure 2 for details schedules (from page 1 to 8)



2.15 Annual consolidated budget tables

FS194 Maluti-a-Phofung - Table A1 Consolidated Budget Summa

Description	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Financial Performance										
Property rates	111 066	102 009	216 955	297 768	193 689	193 689	-	194 660	195 368	196 249
Service charges	157 999	194 369	228 024	369 603	361 648	361 648	-	441 549	472 462	502 783
Investment revenue	8 716	4 787	7 000	7 500	5 000	5 000	-	6 400	5 800	5 000
Transfers recognised - operational	224 511	347 057	292 021	348 462	354 630	354 630	-	386 326	412 539	448 702
Other own revenue	66 436	70 719	30 676	11 308	22 442	22 442	-	76 874	82 591	88 191
Total Revenue (excluding capital transfers and contributions)	568 728	718 941	774 675	1 034 642	937 409	937 409	-	1 105 809	1 168 760	1 240 925
Employee costs	97 410	100 568	129 760	201 500	201 424	201 424	-	222 616	249 565	262 053
Remuneration of councillors	17 791	16 504	17 411	20 500	20 500	20 500	-	22 840	23 893	23 893
Depreciation & asset impairment	51 630	34 000	40 000	51 436	36 005	36 005	-	63 500	70 175	72 175
Finance charges	2 240	5 276	7 246	7 608	6 061	6 061	-	6 443	5 679	7 000
Materials and bulk purchases	129 945	127 071	132 807	169 607	208 607	208 607	-	216 995	227 845	231 649
Transfers and grants	38 132	21 117	61 789	68 500	68 500	68 500	-	70 972	72 000	79 000
Other expenditure	492 221	352 837	411 696	478 911	339 591	339 591	-	446 486	477 500	533 239
Total Expenditure	829 370	657 373	800 709	998 062	880 689	880 689	-	1 049 852	1 126 656	1 209 009
Surplus/(Deficit)	(260 641)	61 567	(26 033)	36 579	56 720	56 720	-	55 957	42 104	31 916
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & contributed a	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(260 641)	61 567	(26 033)	36 579	56 720	56 720	-	55 957	42 104	31 916
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(260 641)	61 567	(26 033)	36 579	56 720	56 720	-	55 957	42 104	31 916
Capital expenditure & funds sources										
Capital expenditure	142 474	212 380	281 699	264 340	281 977	281 977	-	341 957	-	-
Transfers recognised - capital	91 647	132 590	200 961	230 840	230 234	230 234	-	287 357	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	30 000	48 000	55 000	-	-	-	-	-	-	-
Internally generated funds	20 826	31 790	25 738	33 500	51 744	51 744	-	54 600	-	-
Total sources of capital funds	142 474	212 380	281 699	264 340	281 978	281 978	-	341 957	-	-
Financial position										
Total current assets	550 401	252 842	668 101	792 567	901 270	901 270	-	959 535	1 014 249	1 064 256
Total non current assets	1 331 678	1 376 315	1 571 659	1 691 698	230 807	230 807	-	253 425	278 148	306 118
Total current liabilities	465 283	148 668	87 341	108 558	190 667	190 667	-	203 686	211 979	219 488
Total non current liabilities	12 078	13 982	15 962	45 208	45 208	45 208	-	16 582	17 684	18 473
Community wealth/Equity	667 670	736 893	654 323	576 236	896 202	896 202	-	992 692	1 062 733	1 129 413
Cash flows										
Net cash from (used) operating	59 234	(24 414)	17 687	641 165	274 242	274 848	-	512 306	178 370	180 786
Net cash from (used) investing	(59 019)	(53 284)	33 953	(323)	17 677	17 677	-	19 051	19 730	20 444
Net cash from (used) financing	(6 798)	(11 491)	(10 679)	(10 601)	(16 391)	(16 391)	-	(16 215)	(16 104)	(16 014)
Cash/cash equivalents at the year end	(6 583)	(95 773)	(54 812)	630 240	275 528	276 134	-	515 142	697 138	882 354
Cash backing/surplus reconciliation										
Cash and investments available	126 667	65 026	143 790	175 960	65 069	65 069	-	69 624	73 801	77 491
Application of cash and investments	(24 979)	51 812	(320 331)	(510 673)	(264 797)	(264 797)	-	(388 011)	(471 870)	(492 016)
Balance - surplus (shortfall)	151 646	13 214	464 121	686 633	329 866	329 866	-	457 635	545 671	569 507
Asset management										
Asset register summary (WDV)	604 745	629 397	710 000	750 789	100 789	100 789	105 828	105 828	111 119	116 675
Depreciation & asset impairment	51 630	34 000	40 000	51 436	36 005	36 005	63 500	63 500	70 175	72 175
Renewal of Existing Assets	-	-	-	9 000	62 450	62 450	72 400	72 400	-	-
Repairs and Maintenance	30 055	13 317	36 282	66 101	42 996	38 417	93 179	93 179	100 890	111 645
Free services										
Cost of Free Basic Services provided	-	-	-	112 219	112 219	112 219	117 831	117 831	123 723	129 908
Revenue cost of free services provided	-	-	-	218 731	218 731	218 731	234 043	234 043	248 086	260 490
Households below minimum service level										
Water:	-	-	178 000	186 000	186 000	186 000	195 300	195 300	205 065	215 318
Sanitation/sewerage:	-	-	966 000	1 014 000	1 014 000	1 014 000	1 064 700	1 064 700	1 117 935	1 173 832
Energy:	-	-	5 739 000	6 026 000	6 026 000	6 026 000	6 327 300	6 327 300	6 643 665	6 975 848
Refuse:	-	-	-	-	-	-	-	-	-	-



**Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1**

Choose name from list - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue - Standard	1									
<i>Governance and administration</i>		271 036	216 899	564 687	645 445	589 742	589 742	679 323	715 642	761 850
Executive and council		-	26 643	-	-	-	-	-	-	-
Budget and treasury office		271 036	190 256	564 687	645 445	589 442	589 442	679 323	715 642	761 850
Corporate services		-	-	-	-	300	300	-	-	-
<i>Community and public safety</i>		2 978	19 609	4 082	1 322	2 019	2 019	2 878	3 051	3 119
Community and social services		2 064	18 071	1 615	798	1 147	1 147	1 015	1 066	1 119
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		896	1 538	2 467	522	702	702	1 861	1 983	1 998
Housing		18	-	-	2	170	170	2	2	2
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		94 684	1 116	395	526	409	409	395	415	435
Planning and development		94 478	1 116	395	276	359	359	395	415	435
Road transport		207	-	-	250	50	50	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		207 529	430 412	265 572	387 349	345 239	345 239	423 214	449 653	475 521
Electricity		110 645	314 788	165 020	257 685	230 085	230 085	283 949	299 589	314 330
Water		73 231	67 769	82 657	120 014	97 609	97 609	120 732	129 505	139 668
Waste water management		-	47 855	-	-	-	-	-	-	-
Waste management		23 653	-	17 895	9 650	17 545	17 545	18 533	20 559	21 522
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	576 227	668 036	834 736	1 034 642	937 409	937 409	1 105 809	1 168 760	1 240 925
Expenditure - Standard										
<i>Governance and administration</i>		512 041	326 371	365 784	476 735	370 664	370 664	468 824	507 421	556 916
Executive and council		31 319	33 628	50 001	57 753	59 879	59 879	54 805	59 507	60 799
Budget and treasury office		343 123	211 179	121 039	147 627	133 398	133 398	175 946	193 334	198 657
Corporate services		137 599	81 564	194 744	271 354	177 387	177 387	238 073	254 580	297 460
<i>Community and public safety</i>		51 644	49 407	63 106	83 994	80 064	80 064	91 694	101 537	104 634
Community and social services		8 766	10 944	13 796	17 755	15 136	15 136	19 263	20 909	21 472
Sport and recreation		14 152	13 289	15 538	24 185	22 474	22 474	24 419	27 622	28 399
Public safety		25 781	23 862	27 526	34 607	36 064	36 064	38 502	42 758	44 166
Housing		2 945	1 277	6 246	7 447	6 390	6 390	9 510	10 248	10 597
Health		-	35	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		37 532	33 878	49 151	72 337	67 962	67 962	72 882	101 659	104 342
Planning and development		20 814	7 963	18 397	26 161	24 064	24 064	23 528	25 142	26 532
Road transport		14 516	23 132	27 784	46 176	43 898	43 898	49 354	76 517	77 810
Environmental protection		2 202	2 783	2 970	-	-	-	-	-	-
<i>Trading services</i>		229 378	260 445	294 916	364 996	362 000	362 000	416 451	416 039	443 117
Electricity		139 570	142 496	174 334	220 052	242 748	242 748	269 626	260 215	276 717
Water		70 727	-	-	-	-	-	-	-	-
Waste water management		70 727	91 182	92 932	115 419	93 014	93 014	114 847	122 767	132 705
Waste management		19 081	26 768	27 650	29 525	26 238	26 238	31 978	33 057	33 695
Other	4	166	1 535	-	-	-	-	-	-	-
Total Expenditure - Standard	3	830 762	671 637	772 957	998 062	880 690	880 690	1 049 852	1 126 656	1 209 009
Surplus/(Deficit) for the year		(254 535)	(3 601)	61 780	36 580	56 719	56 719	55 957	42 104	31 916

FS194 Maluti-a-Phofung - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote	1									
Legislative Authority		-	26 480	-	-	-	-	-	-	-
Office of the Municipal Manager		-	163	-	-	-	-	-	-	-
Financial Services		271 036	190 256	564 687	645 445	589 442	589 442	679 323	715 642	761 850
Corporate Services		-	492	150	50	417	417	53	55	58
Community Services		23 690	16 290	17 900	9 657	17 553	17 553	18 539	20 566	21 530
Public Safety		896	1 538	5 767	572	752	752	1 861	1 983	1 998
Housing Spatial Development & Planning		94 496	1 116	395	278	529	529	397	417	438
Municipal Infrastructure		110 852	314 788	165 020	257 886	230 086	230 086	283 949	299 589	314 330
LED & Tourism		-	-	-	-	-	-	-	-	-
Parks, Sports & Recreation		2 027	1 289	1 460	741	1 022	1 022	956	1 003	1 053
Water & Sanitation		-	47 855	-	-	-	-	-	-	-
Water		73 231	67 769	82 657	120 014	97 609	97 609	120 732	129 505	139 668
Example 13 - Vote13		-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	576 227	668 036	838 036	1 034 642	937 410	937 410	1 105 809	1 168 760	1 240 925
Expenditure by Vote to be appropriated	1									
Legislative Authority		25 045	26 952	37 927	38 947	43 992	43 992	36 291	39 434	39 991
Office of the Municipal Manager		11 357	8 762	18 255	24 191	20 428	20 428	24 243	26 171	27 160
Financial Services		464 040	278 317	294 630	383 589	281 626	281 626	378 148	409 489	456 265
Corporate Services		15 431	16 030	19 084	34 831	28 808	28 808	35 375	38 006	39 329
Community Services		24 016	34 023	37 334	42 456	37 181	37 181	46 008	48 286	49 337
Public Safety		25 782	23 862	27 526	34 607	36 064	36 064	38 502	42 758	44 166
Housing Spatial Development & Planning		22 494	7 964	20 898	23 175	21 118	21 118	23 816	25 534	26 590
Municipal Infrastructure		155 758	167 240	202 118	266 229	286 650	286 650	318 980	336 732	354 527
LED & Tourism		3 329	2 448	6 714	10 432	9 334	9 334	9 222	9 856	10 539
Parks, Sports & Recreation		14 152	13 289	15 538	24 185	22 474	22 474	24 419	27 622	28 399
Water & Sanitation		70 727	91 182	92 932	115 419	93 014	93 014	114 847	122 767	132 705
Water		-	25	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-
Clinics		-	35	-	-	-	-	-	-	-
Total Expenditure by Vote	2	832 131	670 127	772 956	998 062	880 689	880 689	1 049 852	1 126 656	1 209 009
Surplus/(Deficit) for the year	2	(255 903)	(2 091)	65 079	36 580	56 721	56 721	55 957	42 104	31 916



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source											
Property rates	2	111 066	102 009	216 955	297 768	193 689	193 689	-	194 660	195 368	196 249
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	109 636	123 478	173 000	257 050	229 500	229 500	-	280 763	294 801	309 541
Service charges - water revenue	2	31 415	33 414	26 519	35 811	20 308	20 308	-	34 256	41 148	43 411
Service charges - sanitation revenue	2	-	-	-	15 703	8 801	8 801	-	15 504	16 357	17 257
Service charges - refuse revenue	2	11 231	16 147	8 400	9 475	17 475	17 475	-	18 349	19 266	20 229
Service charges - other		5 717	21 330	20 105	51 564	85 564	85 564		92 678	100 890	112 345
Rental of facilities and equipment		-	833	500	391	739	739		588	617	648
Interest earned - external investments		8 716	4 787	7 000	7 500	5 000	5 000		6 400	5 800	5 000
Interest earned - outstanding debtors		15 680	18 559	9 000	8 000	19 000	19 000		11 550	12 127	12 127
Dividends received		-	-	-	-	-	-		-	-	-
Fines		-	547	2 000	300	305	305		1 575	1 683	1 683
Licences and permits		-	-	-	-	-	-		-	-	-
Agency services		-	-	-	-	-	-		-	-	-
Transfers recognised - operational		224 511	347 057	292 021	348 462	354 630	354 630		386 326	412 539	448 702
Other revenue	2	50 757	50 780	19 176	2 617	2 398	2 398	-	63 161	68 164	73 733
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)		568 728	718 941	774 675	1 034 642	937 409	937 409	-	1 105 809	1 168 760	1 240 925
Expenditure By Type											
Employee related costs	2	97 410	100 568	129 760	201 500	201 424	201 424	-	222 616	249 565	262 053
Remuneration of councillors		17 791	16 504	17 411	20 500	20 500	20 500		22 840	23 893	23 893
Debt impairment	3	239 219	18 000	20 000	40 000	30 000	30 000		60 000	64 000	66 000
Depreciation & asset impairment	2	51 630	34 000	40 000	51 436	36 005	36 005	-	63 500	70 175	72 175
Finance charges		2 240	5 276	7 246	7 608	6 061	6 061		6 443	5 679	7 000
Bulk purchases	2	129 945	127 071	132 807	169 607	208 607	208 607	-	216 995	227 845	231 649
Other materials	8										
Contracted services		20 416	43 075	79 307	74 801	79 983	79 983	-	88 679	98 797	100 532
Transfers and grants		38 132	21 117	61 789	68 500	68 500	68 500		70 972	72 000	79 000
Other expenditure	4, 5	232 587	291 761	312 389	364 110	229 608	229 608	-	297 807	314 702	366 707
Loss on disposal of PPE											
Total Expenditure		829 370	657 373	800 709	998 062	880 689	880 689	-	1 049 852	1 126 656	1 209 009
Surplus/(Deficit)		(260 641)	61 567	(26 033)	36 579	56 720	56 720	-	55 957	42 104	31 916
Transfers recognised - capital											
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		(260 641)	61 567	(26 033)	36 579	56 720	56 720	-	55 957	42 104	31 916
Taxation											
Surplus/(Deficit) after taxation		(260 641)	61 567	(26 033)	36 579	56 720	56 720	-	55 957	42 104	31 916
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(260 641)	61 567	(26 033)	36 579	56 720	56 720	-	55 957	42 104	31 916
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(260 641)	61 567	(26 033)	36 579	56 720	56 720	-	55 957	42 104	31 916



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure - Vote											
Multi-year expenditure, to be appropriated	2										
Legislative Authority		-	-	-	-	-	-	-	-	-	-
Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	-
Financial Services		-	-	-	-	-	-	-	-	-	-
Corporate Services		-	-	-	-	-	-	-	-	-	-
Community Services		-	-	-	-	-	-	-	-	-	-
Public Safety		-	-	-	-	-	-	-	-	-	-
Housing Spatial Development & Planning		-	-	-	-	-	-	-	-	-	-
Municipal Infrastructure		133 453	206 140	281 699	264 340	281 978	281 978	-	341 957	-	-
LED & Tourism		-	-	-	-	-	-	-	-	-	-
Parks, Sports & Recreation		5 521	5 740	-	-	-	-	-	-	-	-
Water & Sanitation		-	-	-	-	-	-	-	-	-	-
Water		3 500	500	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	142 474	212 380	281 699	264 340	281 978	281 978	-	341 957	-	-
Single-year expenditure to be appropriated	2										
Legislative Authority		-	-	-	-	-	-	-	-	-	-
Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	-
Financial Services		-	-	-	-	-	-	-	-	-	-
Corporate Services		-	-	-	-	-	-	-	-	-	-
Community Services		-	-	-	-	-	-	-	-	-	-
Public Safety		-	-	-	-	-	-	-	-	-	-
Housing Spatial Development & Planning		-	-	-	-	-	-	-	-	-	-
Municipal Infrastructure		-	-	-	-	-	-	-	-	-	-
LED & Tourism		-	-	-	-	-	-	-	-	-	-
Parks, Sports & Recreation		-	-	-	-	-	-	-	-	-	-
Water & Sanitation		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Vote		142 474	212 380	281 699	264 340	281 978	281 978	-	341 957	-	-
Capital Expenditure - Standard											
Governance and administration		-	-	-	-	-	-	-	-	-	-
Executive and council		-	-	-	-	-	-	-	-	-	-
Budget and treasury office		-	-	-	-	-	-	-	-	-	-
Corporate services		-	-	-	-	-	-	-	-	-	-
Community and public safety		18 754	11 391	47 900	12 484	22 476	22 476	-	35 500	-	-
Community and social services		6 733	5 151	2 880	2 000	2 700	2 700	-	-	-	-
Sport and recreation		5 521	5 740	12 620	10 484	11 753	11 753	-	21 000	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		3 000	-	32 400	-	8 023	8 023	-	14 500	-	-
Health		3 500	500	-	-	-	-	-	-	-	-
Economic and environmental services		19 331	69 592	95 224	87 647	95 943	95 943	-	70 500	-	-
Planning and development		4 000	36 000	27 000	-	12 844	12 844	-	10 300	-	-
Road transport		15 331	33 592	68 224	87 647	83 099	83 099	-	60 200	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		39 831	50 478	129 095	151 409	154 888	154 888	-	224 621	-	-
Electricity		8 300	15 400	20 122	18 000	21 500	21 500	-	38 682	-	-
Water		25 717	34 840	48 374	97 850	84 745	84 745	-	129 539	-	-
Waste water management		5 815	237	60 599	33 059	48 643	48 643	-	51 800	-	-
Waste management		-	-	-	2 500	-	-	-	4 600	-	-
Other		64 558	80 920	9 480	12 800	8 670	8 670	-	11 336	-	-
Total Capital Expenditure - Standard	3	142 474	212 380	281 699	264 340	281 977	281 977	-	341 957	-	-
Funded by:											
National Government		88 147	132 090	196 561	216 840	211 890	211 890	-	269 857	-	-
Provincial Government		3 500	500	4 400	14 000	18 344	18 344	-	17 500	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	91 647	132 590	200 961	230 840	230 234	230 234	-	287 357	-	-
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	30 000	48 000	55 000	-	-	-	-	-	-	-
Internally generated funds		20 826	31 790	25 738	33 500	51 744	51 744	-	54 600	-	-
Total Capital Funding	7	142 474	212 380	281 699	264 340	281 978	281 978	-	341 957	-	-



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Table A6 Consolidated Budgeted Financial Position

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
ASSETS											
Current assets											
Cash		2 413	709	1 819	-	-	-	-	-	-	-
Call investment deposits	1	50 984	56 209	61 971	65 069	65 069	65 069	-	69 624	73 801	77 491
Consumer debtors	1	67 911	71 306	78 615	122 546	630 249	630 249	-	674 366	714 828	750 570
Other debtors		401 311	119 094	370 195	481 962	82 962	82 962	-	83 703	87 319	91 116
Current portion of long-term receivables		23 688	104	150 891	120 899	120 899	120 899	-	126 943	133 291	139 955
Inventory	2	4 095	5 420	4 610	2 091	2 091	2 091	-	4 899	5 009	5 124
Total current assets		550 401	252 842	668 101	792 567	901 270	901 270	-	959 535	1 014 249	1 064 256
Non current assets											
Long-term receivables		-	-	-	-	-	-	-	-	-	-
Investments		79 996	38 108	80 000	110 890	-	-	-	-	-	-
Investment property		604 745	629 397	710 000	750 789	100 789	100 789	-	105 828	111 119	116 675
Investment in Associate		-	-	-	-	-	-	-	-	-	-
Property, plant and equipment	3	646 937	708 809	781 659	830 018	130 018	130 018	-	147 597	167 029	189 443
Agricultural		-	-	-	-	-	-	-	-	-	-
Biological		-	-	-	-	-	-	-	-	-	-
Intangible		-	-	-	-	-	-	-	-	-	-
Other non-current assets		-	-	-	-	-	-	-	-	-	-
Total non current assets		1 331 678	1 376 315	1 571 659	1 691 698	230 807	230 807	-	253 425	278 148	306 118
TOTAL ASSETS		1 882 079	1 629 157	2 239 760	2 484 265	1 132 077	1 132 077	-	1 212 960	1 292 397	1 370 374
LIABILITIES											
Current liabilities											
Bank overdraft	1	6 726	30 000	-	-	-	-	-	-	-	-
Borrowing	4	1 883	1 445	1 593	60 000	60 000	60 000	-	61 000	61 000	61 000
Consumer deposits		7 608	7 961	12 005	14 880	14 880	14 880	-	15 624	16 405	17 225
Trade and other payables	4	449 067	109 261	73 743	26 178	108 287	108 287	-	115 867	122 819	128 960
Provisions		-	-	-	7 500	7 500	7 500	-	11 195	11 755	12 303
Total current liabilities		465 283	148 668	87 341	108 558	190 667	190 667	-	203 686	211 979	219 488
Non current liabilities											
Borrowing		12 078	13 982	15 415	43 908	43 908	43 908	-	14 882	15 774	16 563
Provisions		-	-	547	1 300	1 300	1 300	-	1 700	1 910	1 910
Total non current liabilities		12 078	13 982	15 962	45 208	45 208	45 208	-	16 582	17 684	18 473
TOTAL LIABILITIES		477 361	162 649	103 303	153 766	235 875	235 875	-	220 268	229 664	237 961
NET ASSETS	5	1 404 718	1 466 508	2 136 457	2 330 499	896 202	896 202	-	992 692	1 062 733	1 132 413
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		643 077	708 424	654 323	543 279	863 245	863 245	-	946 292	1 016 333	1 083 013
Reserves	4	24 593	28 469	-	32 957	32 957	32 957	-	46 400	46 400	46 400
Minorities' interests		-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	5	667 670	736 893	654 323	576 236	896 202	896 202	-	992 692	1 062 733	1 129 413



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Table A7 Consolidated Budgeted Cash Flows

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		427 559	80 661	402 643	493 867	373 019	373 019		543 531	566 940	586 687
Government - operating	1				348 463	354 630	354 630		386 326	412 539	448 702
Government - capital	1				230 840	230 234	230 840		331 200	-	-
Interest		31 573	24 396	29 653	31 136	7 045	7 045		17 950	17 927	17 127
Dividends						-	-				
Payments											
Suppliers and employees		(397 341)	(127 230)	(407 375)	(454 379)	(681 924)	(681 924)		(760 258)	(813 357)	(864 730)
Finance charges		(2 557)	(2 240)	(7 235)	(8 762)	(8 762)	(8 762)		(6 443)	(5 679)	(7 000)
Transfers and Grants	1										
NET CASH FROM/(USED) OPERATING ACTIVITIES		59 234	(24 414)	17 687	641 165	274 242	274 848	-	512 306	178 370	180 786
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		(63 540)	(83 743)	-	(18 137)	1 863	1 863		1 963	2 532	2 785
Decrease (Increase) in non-current debtors		292	132	(2 909)	(20 891)	(7 891)	(7 891)		(6 985)	(7 123)	(6 896)
Decrease (increase) other non-current receivables		292	132	161	169	169	169		178	198	199
Decrease (increase) in non-current investments		3 936	30 194	36 701	38 536	23 536	23 536		23 895	24 124	24 356
Payments											
Capital assets											
NET CASH FROM/(USED) INVESTING ACTIVITIES		(59 019)	(53 284)	33 953	(323)	17 677	17 677	-	19 051	19 730	20 444
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		(4 851)	-	(20 000)	(20 000)	(20 000)	(20 000)		(20 000)	(20 000)	(20 000)
Borrowing long term/refinancing		(2 058)	(1 967)	(18 000)	-	-	-		-	-	-
Increase (decrease) in consumer deposits		111	5 232	32 000	3 609	3 609	3 609		3 785	3 896	3 986
Payments											
Repayment of borrowing			(14 756)	(4 679)	5 790				-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(6 798)	(11 491)	(10 679)	(10 601)	(16 391)	(16 391)	-	(16 215)	(16 104)	(16 014)
NET INCREASE/ (DECREASE) IN CASH HELD		(6 583)	(89 190)	40 961	630 240	275 528	276 134	-	515 142	181 996	185 216
Cash/cash equivalents at the year begin:	2		(6 583)	(95 773)						515 142	697 138
Cash/cash equivalents at the year end:	2	(6 583)	(95 773)	(54 812)	630 240	275 528	276 134	-	515 142	697 138	882 354

FS194 Maluti-a-Phofung - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash and investments available											
Cash/cash equivalents at the year end	1	(6 583)	(95 773)	(54 812)	630 240	275 528	276 134	-	515 142	697 138	882 354
Other current investments > 90 days		53 254	122 690	118 602	(565 171)	(210 459)	(211 065)	-	(445 518)	(623 337)	(804 863)
Non current assets - Investments	1	79 996	38 108	80 000	110 890	-	-	-	-	-	-
Cash and investments available:		126 667	65 026	143 790	175 960	65 069	65 069	-	69 624	73 801	77 491
Application of cash and investments											
Unspent conditional transfers		14 790	16 306	12 000	17 891	(0)	(0)	-	-	-	-
Unspent borrowing											
Statutory requirements	2										
Other working capital requirements	3	(39 769)	35 506	(332 331)	(528 564)	(264 797)	(264 797)	-	(388 011)	(471 870)	(492 016)
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(24 979)	51 812	(320 331)	(510 673)	(264 797)	(264 797)	-	(388 011)	(471 870)	(492 016)
Surplus(shortfall)		151 646	13 214	464 121	686 633	329 866	329 866	-	457 635	545 671	569 507



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Table A9 Consolidated Asset Management

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CAPITAL EXPENDITURE										
Total New Assets	1	142 474	212 380	259 671	142 515	219 527	219 527	269 557	-	-
Infrastructure - Road transport		15 331	33 592	55 020	-	82 399	82 399	59 200	-	-
Infrastructure - Electricity		8 300	15 400	25 515	10 000	21 500	21 500	47 300	-	-
Infrastructure - Water		25 717	34 840	48 777	41 450	34 695	34 695	50 000	-	-
Infrastructure - Sanitation		5 815	238	7 388	27 381	48 643	48 643	51 800	-	-
Infrastructure - Other		64 558	80 920	96 635	59 900	29 237	29 237	21 257	-	-
Infrastructure		119 720	164 990	233 335	138 731	216 474	216 474	229 557	-	-
Community		19 754	47 391	26 336	3 784	3 053	3 053	40 000	-	-
Heritage assets		3 000	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	-	-	-	9 000	62 450	62 450	72 400	-	-
Infrastructure - Road transport		-	-	-	-	700	700	1 000	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	50 050	50 050	59 400	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	300	300	300	500	-	-
Infrastructure		-	-	-	300	51 050	51 050	60 900	-	-
Community		-	-	-	8 700	11 400	11 400	11 500	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	15 331	33 592	55 020	-	83 099	83 099	60 200	-	-
Infrastructure - Road transport		8 300	15 400	25 515	10 000	21 500	21 500	47 300	-	-
Infrastructure - Electricity		25 717	34 840	48 777	41 450	84 745	84 745	109 400	-	-
Infrastructure - Water		5 815	238	7 388	27 381	48 643	48 643	51 800	-	-
Infrastructure - Sanitation		64 558	80 920	96 635	60 200	29 537	29 537	21 757	-	-
Infrastructure - Other		119 720	164 990	233 335	139 031	267 524	267 524	290 457	-	-
Infrastructure		19 754	47 391	26 336	12 484	14 453	14 453	51 500	-	-
Community		3 000	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	142 474	212 380	259 671	151 515	281 977	281 977	341 957	-	-
ASSET REGISTER SUMMARY - PPE (WDV)										
Infrastructure - Road transport	5									
Infrastructure - Electricity										
Infrastructure - Water										
Infrastructure - Sanitation										
Infrastructure - Other										
Infrastructure										
Community										
Heritage assets										
Investment properties		604 745	629 397	710 000	750 789	100 789	100 789	105 828	111 119	116 675
Other assets										
Agricultural Assets										
Biological assets										
Intangibles										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	604 745	629 397	710 000	750 789	100 789	100 789	105 828	111 119	116 675
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment	3	51 630	34 000	40 000	51 436	36 005	36 005	63 500	70 175	72 175
Repairs and Maintenance by Asset Class		30 055	13 317	36 282	66 101	42 996	38 417	93 179	100 890	111 645
Infrastructure - Road transport		6 140	6 715	13 254	24 959	26 668	26 668	63 373	69 593	78 783
Infrastructure - Electricity		900	2 700	2 741	5 200	5 550	5 550	5 460	5 733	6 020
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	19 414	6 199	1 620	4 588	4 818	5 059
Infrastructure		7 040	9 415	15 995	49 573	38 417	33 838	73 421	80 144	89 862
Community		180	100	-	650	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6, 7	22 835	3 802	20 287	15 877	4 579	4 579	19 758	20 746	21 783
TOTAL EXPENDITURE OTHER ITEMS		81 685	47 317	76 282	117 537	79 001	74 422	156 679	171 065	183 820
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	5.9%	22.1%	22.1%	21.2%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	17.5%	173.4%	173.4%	114.0%	0.0%	0.0%
R&M as a % of PPE		4.6%	1.9%	4.6%	8.0%	33.1%	29.5%	63.1%	60.4%	58.9%
Renewal and R&M as a % of PPE		5.0%	2.0%	5.0%	10.0%	105.0%	100.0%	156.0%	91.0%	96.0%



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Table A10 Consolidated basic service delivery measurement

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Household service targets (000)	1									
Water:										
Piped water inside dwelling				2 026	2 046	2 046	2 046	2 148	2 255	2 368
Piped water inside yard (but not in dwelling)				5 065	5 115	5 115	5 115	5 371	5 639	5 921
Using public tap (at least min.service level)	2			7 899	8 294	8 294	8 294	8 709	9 144	9 601
Other water supply (at least min.service level)	4			2 281	2 395	2 395	2 395	2 515	2 640	2 773
<i>Minimum Service Level and Above sub-total</i>										
Using public tap (< min.service level)	3			17 271	17 850	17 850	17 850	18 742	19 679	20 663
Other water supply (< min.service level)	4									
No water supply				178	186	186	186	195	205	215
<i>Below Minimum Service Level sub-total</i>										
				178	186	186	186	195	205	215
Total number of households	5			17 449	18 036	18 036	18 036	18 938	19 884	20 878
Sanitation/sewerage:										
Flush toilet (connected to sewerage)				13 241	13 374	13 374	13 374	14 043	14 745	15 482
Flush toilet (with septic tank)				464	469	469	469	492	517	543
Chemical toilet				4 599	4 646	4 646	4 646	4 878	5 122	5 378
Pit toilet (ventilated)				28 303	29 719	29 719	29 719	31 205	32 765	34 403
Other toilet provisions (> min.service level)				966	1 014	1 014	1 014	1 065	1 118	1 174
<i>Minimum Service Level and Above sub-total</i>										
Bucket toilet				47 573	49 221	49 221	49 221	51 683	54 267	56 981
Other toilet provisions (< min.service level)										
No toilet provisions				966	1 014	1 014	1 014	1 065	1 118	1 174
<i>Below Minimum Service Level sub-total</i>										
				966	1 014	1 014	1 014	1 065	1 118	1 174
Total number of households	5			48 539	50 235	50 235	50 235	52 748	55 385	58 154
Energy:										
Electricity (at least min.service level)				2 904	3 049	3 049	3 049	3 201	3 362	3 530
Electricity - prepaid (min.service level)				8 713	9 149	9 149	9 149	9 606	10 087	10 591
<i>Minimum Service Level and Above sub-total</i>										
Electricity (< min.service level)				11 617	12 198	12 198	12 198	12 808	13 448	14 121
Electricity - prepaid (< min. service level)										
Other energy sources				5 739	6 026	6 026	6 026	6 327	6 644	6 976
<i>Below Minimum Service Level sub-total</i>										
				5 739	6 026	6 026	6 026	6 327	6 644	6 976
Total number of households	5			17 356	18 224	18 224	18 224	19 135	20 092	21 097
Refuse:										
Removed at least once a week				16 225	16 550	16 550	16 550	17 378	18 246	19 159
<i>Minimum Service Level and Above sub-total</i>										
Removed less frequently than once a week				16 225	16 550	16 550	16 550	17 378	18 246	19 159
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5			16 225	16 550	16 550	16 550	17 378	18 246	19 159
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)					67	67	67	70	74	78
Sanitation (free minimum level service)					8	8	8	8	9	9
Electricity/other energy (50kwh per household per month)					101	101	101	106	111	117
Refuse (removed at least once a week)					8	8	8	8	9	9
Cost of Free Basic Services provided (R'000)	8									
Water (6 kilolitres per household per month)					26 484	26 484	26 484	27 808	29 199	30 659
Sanitation (free sanitation service)					7 657	7 657	7 657	8 040	8 442	8 864
Electricity/other energy (50kwh per household per month)					72 067	72 067	72 067	75 670	79 454	83 427
Refuse (removed once a week)					6 012	6 012	6 012	6 313	6 628	6 959
Total cost of FBS provided (minimum social package)					112 219	112 219	112 219	117 831	123 723	129 908
Highest level of free service provided										
Property rates (R value threshold)										
Water (kilolitres per household per month)					6kl	6kl	6kl	6kl	6kl	6kl
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)					79	79	79	80	83	85
Electricity (kwh per household per month)					50kwh	50kwh	50kwh	50kwh	50kwh	50kwh
Refuse (average litres per week)					62	62	62	63	65	68
Revenue cost of free services provided (R'000)	9									
Property rates (R15 000 threshold rebate)					30 512	30 512	30 512	32 648	34 607	36 337
Property rates (other exemptions, reductions and rebates)					76 000	76 000	76 000	81 320	86 199	90 509
Water					26 484	26 484	26 484	28 338	30 038	31 540
Sanitation					7 657	7 657	7 657	8 193	8 685	9 119
Electricity/other energy					72 067	72 067	72 067	77 112	81 738	85 825
Refuse					6 012	6 012	6 012	6 433	6 819	7 160
Municipal Housing - rental rebates										
Housing - top structure subsidies										
Other										
Total revenue cost of free services provided (total social package)	6				218 731	218 731	218 731	234 043	248 086	260 490



Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1

FS194 Maluti-a-Phofung - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Salary		16 381	10 274	11 157	13 497	13 497	13 497	14 917	18 182	19 091
Pension Contributions		1 410	2 076	1 925	2 156	2 156	2 156	2 447	2 569	2 698
Medical Aid Contributions		-	-	307	343	343	343	383	402	422
Motor vehicle allowance		-	3 858	4 022	4 504	4 504	4 504	3 988	4 188	4 397
Cell phone allowance		-	-	-	-	-	-	-	-	-
Housing allowance		-	-	-	-	-	-	-	-	-
Other benefits or allowances		-	-	-	-	-	-	1 105	1 160	1 218
In-kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		17 791	16 208	17 411	20 500	20 500	20 500	22 840	26 501	27 826
% increase	4		(8.9%)	7.4%	17.7%	-	-	11.4%	16.0%	5.0%
Senior Managers of the Municipality	2									
Salary		3 841	3 688	3 577	4 013	4 013	4 013	11 319	7 195	7 555
Pension Contributions		542	274	498	557	557	557	1 238	1 300	1 365
Medical Aid Contributions		-	-	145	162	162	162	340	357	375
Motor vehicle allowance		1 187	1 228	1 544	1 936	1 936	1 936	1 898	1 993	2 093
Cell phone allowance		281	120	-	160	160	160	99	104	109
Housing allowance		-	-	-	-	-	-	-	-	-
Performance Bonus		186	-	216	-	-	-	-	-	-
Other benefits or allowances		135	98	-	-	-	-	605	635	667
In-kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		6 172	5 408	5 980	6 828	6 828	6 828	15 500	11 585	12 164
% increase	4		(12.4%)	10.6%	14.2%	-	-	127.0%	(25.3%)	5.0%
Other Municipal Staff										
Basic Salaries and Wages		75 246	74 317	77 381	97 056	97 056	97 056	118 125	139 620	142 278
Pension Contributions		6 119	4 365	14 673	16 433	16 433	16 433	7 867	8 260	8 673
Medical Aid Contributions		6 175	9 397	8 418	3 457	3 457	3 457	4 512	4 738	4 975
Motor vehicle allowance		3 447	4 961	5 292	327	327	327	8 280	8 694	9 129
Cell phone allowance		-	-	-	-	-	-	-	-	-
Housing allowance		433	-	-	-	-	-	396	416	437
Overtime		5 990	7 528	6 096	3 200	3 200	3 200	-	-	-
Performance Bonus		-	-	17 900	20 048	20 048	20 048	9 479	9 953	10 450
Other benefits or allowances		-	-	-	-	-	-	873	917	962
In-kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		97 410	100 568	129 760	140 521	140 521	140 521	149 533	172 597	176 904
% increase	4		3.2%	29.0%	8.3%	-	-	6.4%	15.4%	2.5%
Total Parent Municipality		121 373	122 184	153 151	167 849	167 849	167 849	187 873	210 683	216 895
			0.7%	25.3%	9.6%	-	-	11.9%	12.1%	2.9%
Board Members of Entities										
Salary		-	-	-	-	-	-	-	-	-
Pension Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor vehicle allowance		-	-	-	-	-	-	-	-	-
Cell phone allowances		-	-	-	-	-	-	-	-	-
Housing allowance		-	-	-	-	-	-	-	-	-
Board Fees		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	160	160	160	240	-	-
In-kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Board Members of Entities		-	-	-	160	160	160	240	-	-
% increase	4		-	-	-	-	-	50.0%	(100.0%)	-
Senior Managers of Entities										
Salary		-	-	-	824	824	824	916	1 007	1 074
Pension Contributions		-	-	-	199	199	199	221	234	251
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor vehicle allowance		-	-	-	231	231	231	243	243	243
Cell phone allowances		-	-	-	-	-	-	-	-	-
Housing allowance		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Other benefits or allowances		-	-	-	-	-	-	-	-	-
In-kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Entities		-	-	-	1 254	1 254	1 254	1 380	1 484	1 568
% increase	4		-	-	-	-	-	10.0%	7.5%	5.7%
Other Staff of Entities										
Basic Salaries and Wages		21 818	25 651	27 261	34 030	34 030	34 030	39 650	43 649	48 078
Pension Contributions		5 172	6 323	7 645	7 350	7 350	7 350	6 565	7 221	7 943
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor vehicle allowance		1 362	4 325	2 917	5 255	5 255	5 255	3 089	3 397	3 736
Cell phone allowances		-	-	-	-	-	-	-	-	-
Housing allowance		-	-	-	-	-	-	-	-	-
Overtime		2 510	2 334	4 075	3 150	3 150	3 150	3 323	3 655	4 021
Performance Bonus		1 728	2 787	2 634	2 876	2 876	2 876	3 063	3 369	3 705
Other benefits or allowances		-	-	-	-	-	-	-	-	-
In-kind benefits		-	259	239	-	-	-	273	-	-
Sub Total - Other Staff of Entities		32 590	41 679	44 771	52 661	52 661	52 661	55 963	61 291	67 483
% increase	4		27.9%	7.4%	17.6%	-	-	6.3%	9.5%	10.1%
Total Municipal Entities		32 590	41 679	44 771	54 075	54 075	54 075	57 583	62 775	69 051
TOTAL SALARY, ALLOWANCES & BENEFITS		153 963	163 863	197 922	221 924	221 924	221 924	245 456	273 458	285 946
% increase	4		6.4%	20.8%	12.1%	-	-	10.6%	11.4%	4.6%
TOTAL MANAGERS AND STAFF	5	136 172	147 655	180 511	201 264	201 264	201 264	222 376	246 957	258 119



**Maluti-A-Phofung Municipality Draft Budget 2011 /2012
Medium Term Revenue Expenditure Framework, IDP and Budget related policies. ANNEXURE 1**

FS194 Maluti-a-Phofung - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

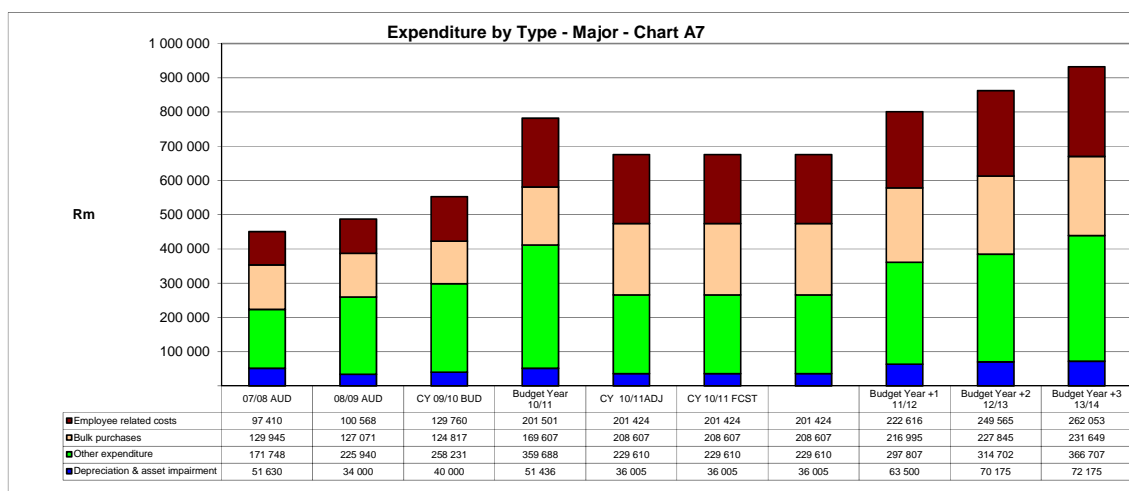
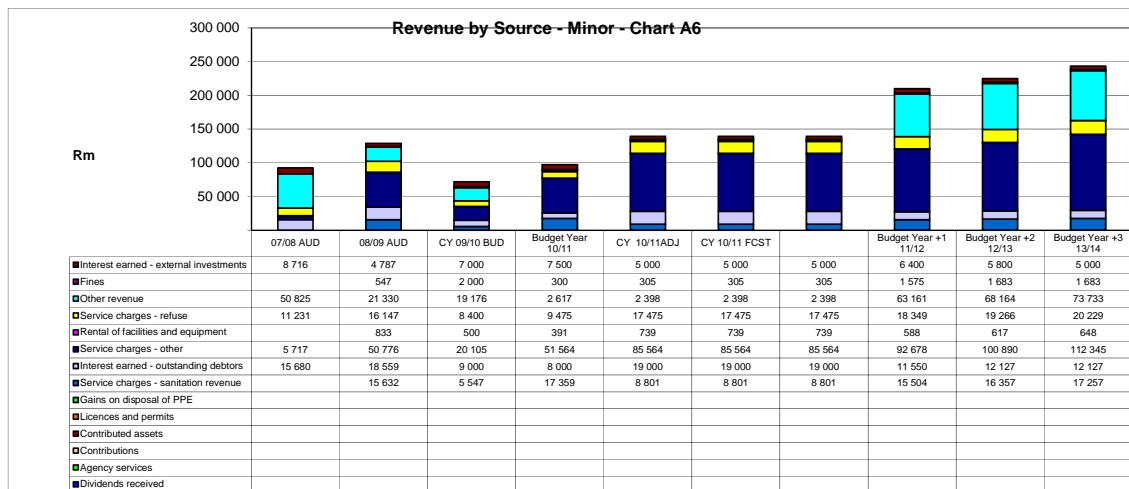
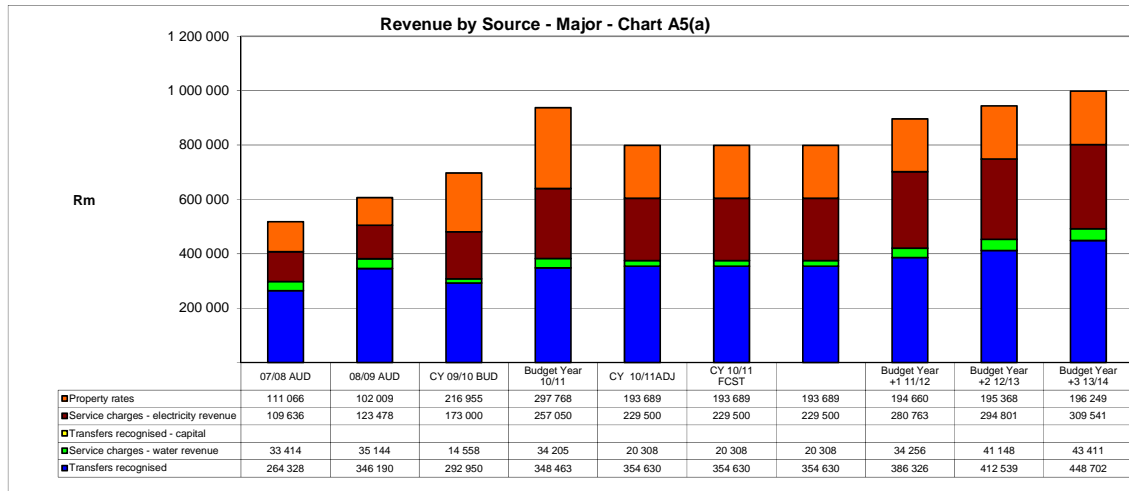
Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source																
Property rates		13 125	14 562	15 365	16 256	17 652	18 123	15 256	16 123	16 589	17 145	18 125	16 338	194 660	195 368	196 249
Property rates - penalties & collection charges														-	-	-
Service charges - electricity revenue		30 250	29 350	25 135	16 235	16 365	12 155	13 256	24 256	26 000	28 596	29 265	29 898	280 763	294 801	309 541
Service charges - water revenue		2 000	2 000	1 800	2 987	2 562	2 986	2 852	2 456	3 232	3 236	4 562	3 583	34 256	41 148	43 411
Service charges - sanitation revenue		1 100	1 200	1 300	1 400	1 200	1 352	1 200	1 100	1 895	1 746	1 985	26	15 504	16 357	17 257
Service charges - refuse revenue		1 660	1 650	1 452	1 365	1 622	1 895	1 257	1 547	1 125	1 590	1 459	1 728	18 349	19 266	20 229
Service charges - other		7 660	7 512	7 220	7 850	7 250	7 256	7 562	7 786	7 126	7 251	7 257	10 948	92 678	100 890	112 345
Rental of facilities and equipment		35	53	45	63	78	65	45	55	40	36	45	28	588	617	648
Interest earned - external investments		850	120	990	166	760	580	210	995	661	670	205	193	6 400	5 800	5 000
Interest earned - outstanding debtors		965	846	785	896	800	1 845	500	700	896	986	879	1 452	11 550	12 127	12 127
Dividends received														-	-	-
Fines		165	89	170	198	90	165	99	185	134	56	85	139	1 575	1 683	1 683
Licences and permits														-	-	-
Agency services														-	-	-
Transfers recognised - operational		121 000	790	15 265	21 253	98 000	15 236	5 633	-	69 000	-	22 333	17 817	386 326	412 539	448 702
Other revenue		5 233	3 335	2 443	8 528	6 619	5 259	6 562	5 852	3 456	4 950	7 150	3 774	63 161	68 164	73 733
Gains on disposal of PPE														-	-	-
Total Revenue (excluding capital transfers and contributions)		184 043	61 507	71 970	77 197	152 998	66 917	54 432	61 056	130 153	66 263	93 350	85 923	1 105 809	1 168 760	1 240 925
Expenditure By Type																
Employee related costs		13 426	13 131	13 234	13 157	13 345	14 478	14 330	14 250	14 450	14 200	14 520	70 095	222 616	249 565	262 053
Remuneration of councillors		1 988	1 941	1 903	1 995	1 909	1 915	1 985	1 966	1 937	1 920	1 930	1 453	22 840	23 893	23 893
Debt impairment													60 000	60 000	64 000	66 000
Depreciation & asset impairment													63 500	63 500	70 175	72 175
Finance charges		-	856	700	-	654	500	925	690	900	459	254	505	6 443	5 679	7 000
Bulk purchases		17 150	18 254	16 855	19 852	18 789	15 869	14 582	18 796	16 254	18 976	15 896	25 721	216 995	227 845	231 649
Other materials														-	-	-
Contracted services		6 361	6 324	7 389	7 459	6 144	8 837	9 253	6 850	7 963	7 550	6 953	7 596	88 679	98 797	100 532
Transfers and grants		5 914	5 914	5 914	5 914	5 914	5 914	5 914	5 914	5 914	5 914	5 914	5 915	70 972	72 000	79 000
Other expenditure		23 083	29 708	22 708	27 796	28 620	29 796	24 620	23 080	24 708	15 708	19 708	28 272	297 807	314 702	366 707
Loss on disposal of PPE														-	-	-
Total Expenditure		67 921	76 129	68 704	76 174	75 375	77 310	71 610	71 546	72 126	64 727	65 176	263 056	1 049 852	1 126 656	1 209 009
Surplus/(Deficit)		116 122	(14 622)	3 267	1 023	77 623	(10 393)	(17 177)	(10 490)	58 027	1 535	28 174	(177 132)	55 957	42 104	31 916
Transfers recognised - capital														-	-	-
Contributions recognised - capital														-	-	-
Contributed assets														-	-	-
Surplus/(Deficit) after capital transfers & contributions		116 122	(14 622)	3 267	1 023	77 623	(10 393)	(17 177)	(10 490)	58 027	1 535	28 174	(177 132)	55 957	42 104	31 916
Taxation														-	-	-
Attributable to minorities														-	-	-
Share of surplus/ (deficit) of associate														-	-	-
Surplus/(Deficit)	1	116 122	(14 622)	3 267	1 023	77 623	(10 393)	(17 177)	(10 490)	58 027	1 535	28 174	(177 132)	55 957	42 104	31 916

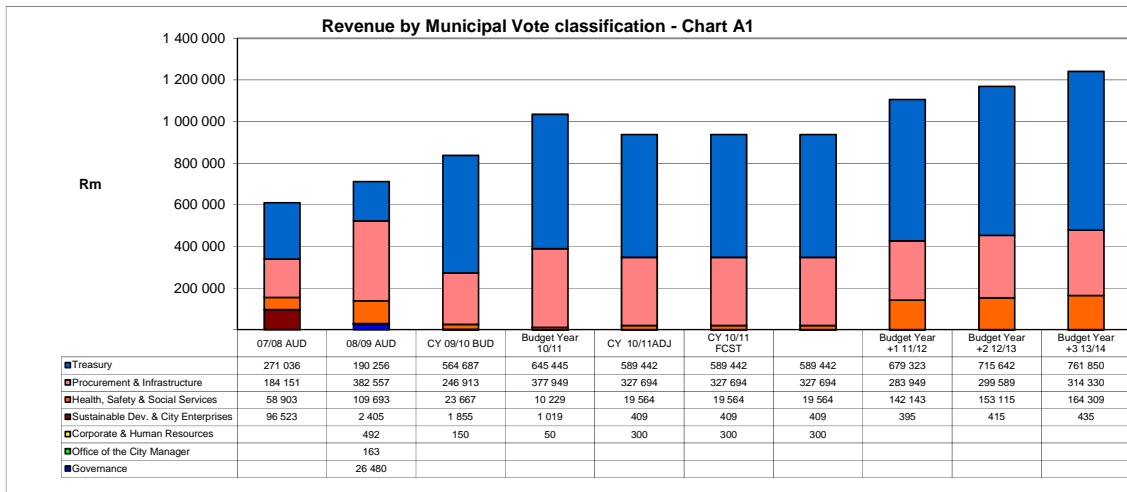
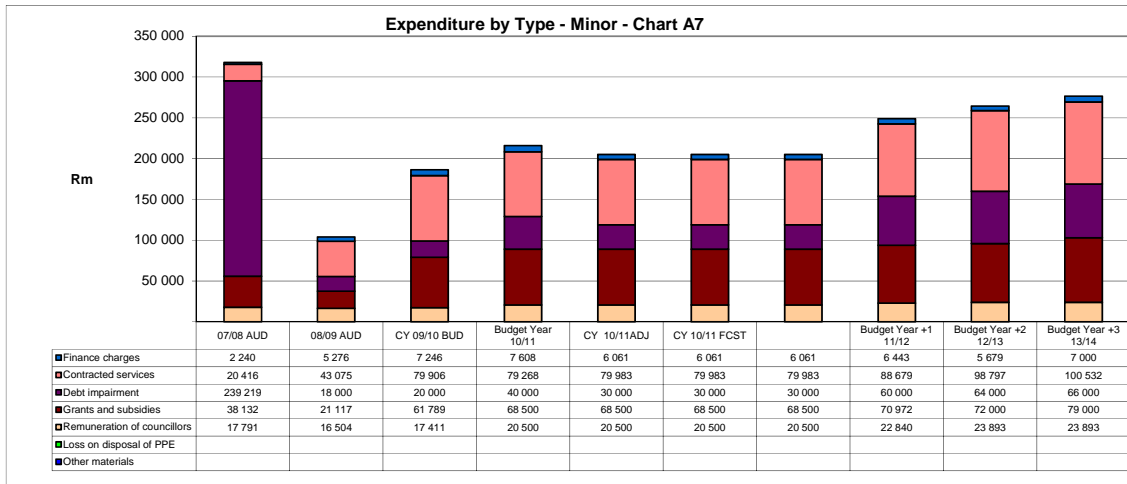
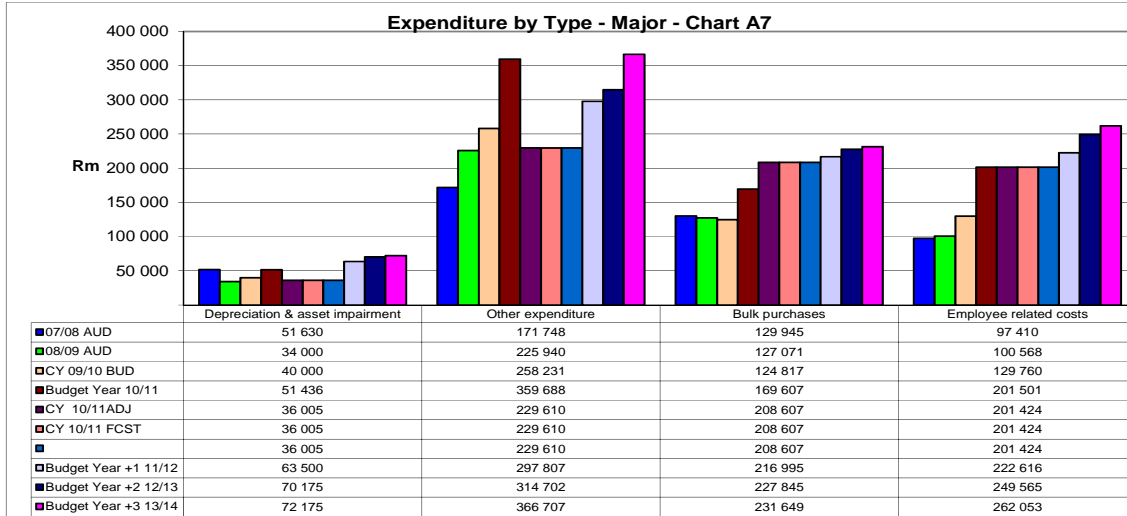
FS194 Maluti-a-Phofung - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (standard classification)

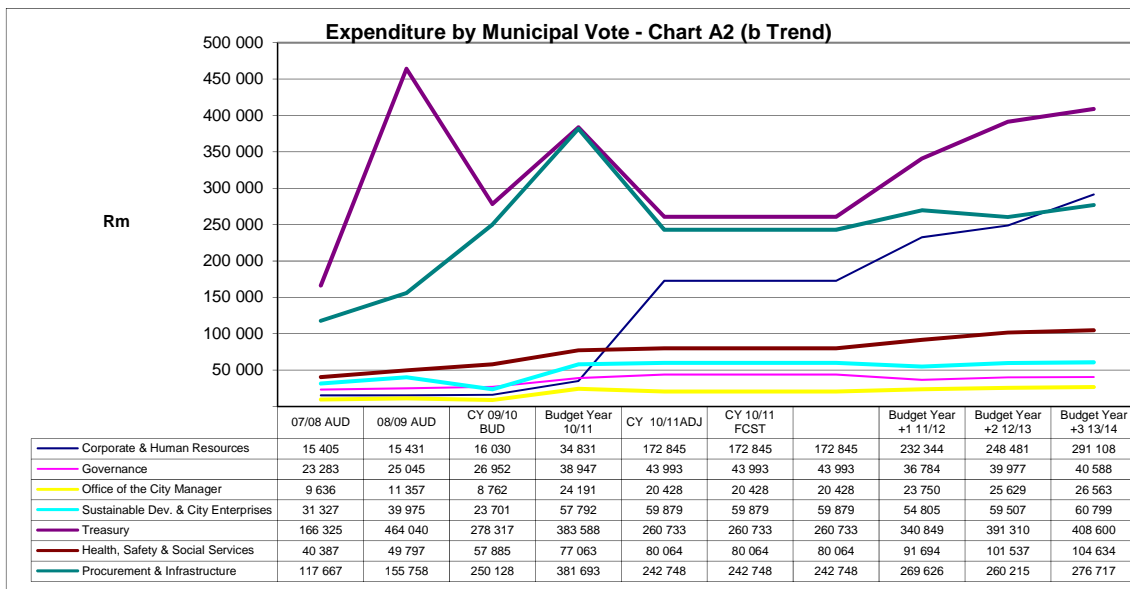
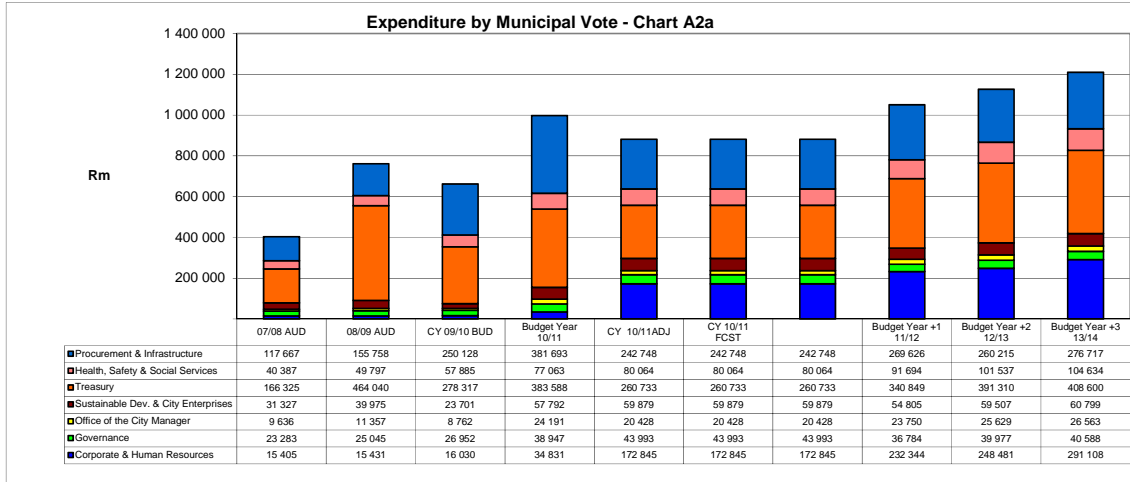
Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital Expenditure - Standard																
<i>Governance and administration</i>	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Executive and council														-	-	-
Budget and treasury office														-	-	-
Corporate services														-	-	-
<i>Community and public safety</i>		2 958	2 841	3 015	2 858	2 902	3 000	2 928	2 720	2 724	3 312	2 823	3 419	35 500	-	-
Community and social services														-	-	-
Sport and recreation		1 750	1 741	1 700	1 735	1 701	1 699	1 725	1 618	1 526	1 987	1 623	2 195	21 000	-	-
Public safety														-	-	-
Housing		1 208	1 100	1 315	1 123	1 201	1 301	1 203	1 102	1 198	1 325	1 200	1 224	14 500	-	-
Health														-	-	-
<i>Economic and environmental services</i>		21 333	1 210	16 100	1 323	13 233	1 245	1 256	1 230	1 340	1 563	1 490	9 177	70 500	-	-
Planning and development		1 333	1 210	1 100	1 323	1 233	1 245	1 256	1 230	1 340	1 563	1 490	(4 023)	10 300	-	-
Road transport		20 000		15 000		12 000							13 200	60 200	-	-
Environmental protection														-	-	-
<i>Trading services</i>		11 650	19 552	5 230	20 510	10 551	14 574	10 396	28 041	18 242	9 685	10 258	65 932	224 621	-	-
Electricity		5 400	3 500		4 522	3 300	4 500			10 256			7 204	38 682	-	-
Water		6 250	7 456	5 230	6 112	7 251	6 985	5 896	16 785	7 986	9 685	10 258	39 645	129 539	-	-
Waste water management			8 596		9 876		7 589		11 256				14 483	51 800	-	-
Waste management													4 600	4 600	-	-
<i>Other</i>													11 336	11 336	-	-
Total Capital Expenditure - Standard	2	35 941	23 603	24 345	24 691	26 686	18 819	14 580	31 991	22 306	14 560	14 571	89 864	341 957	-	-

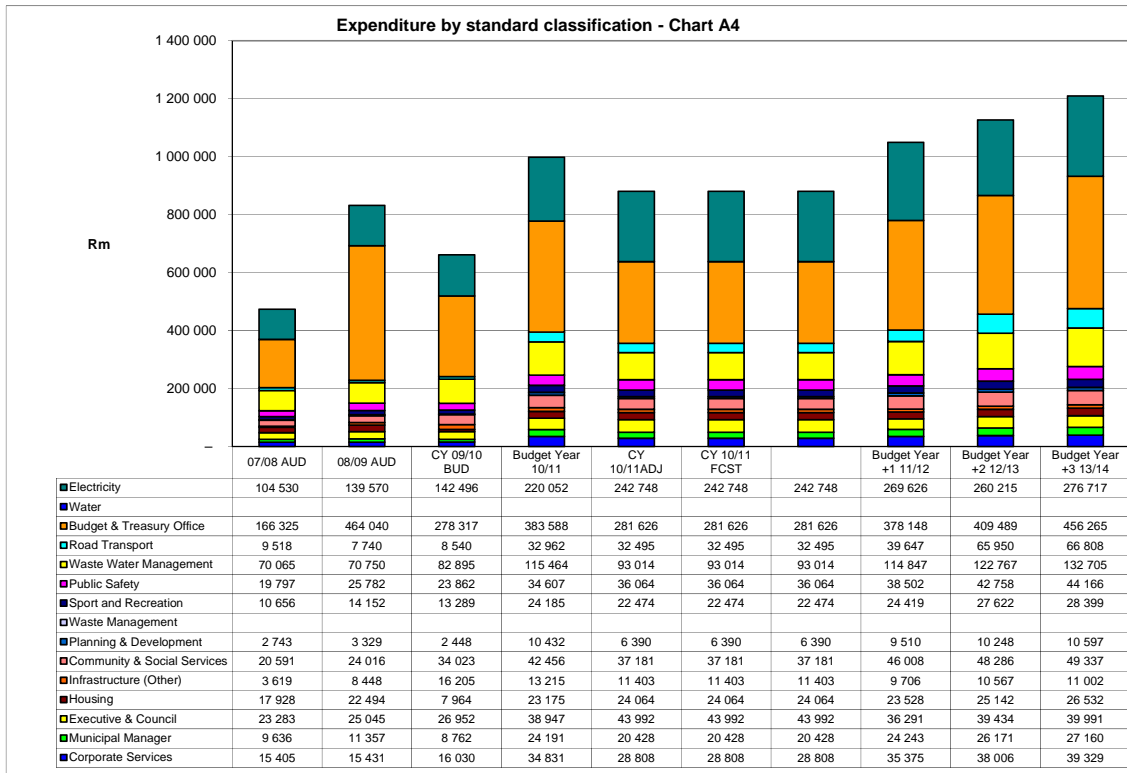
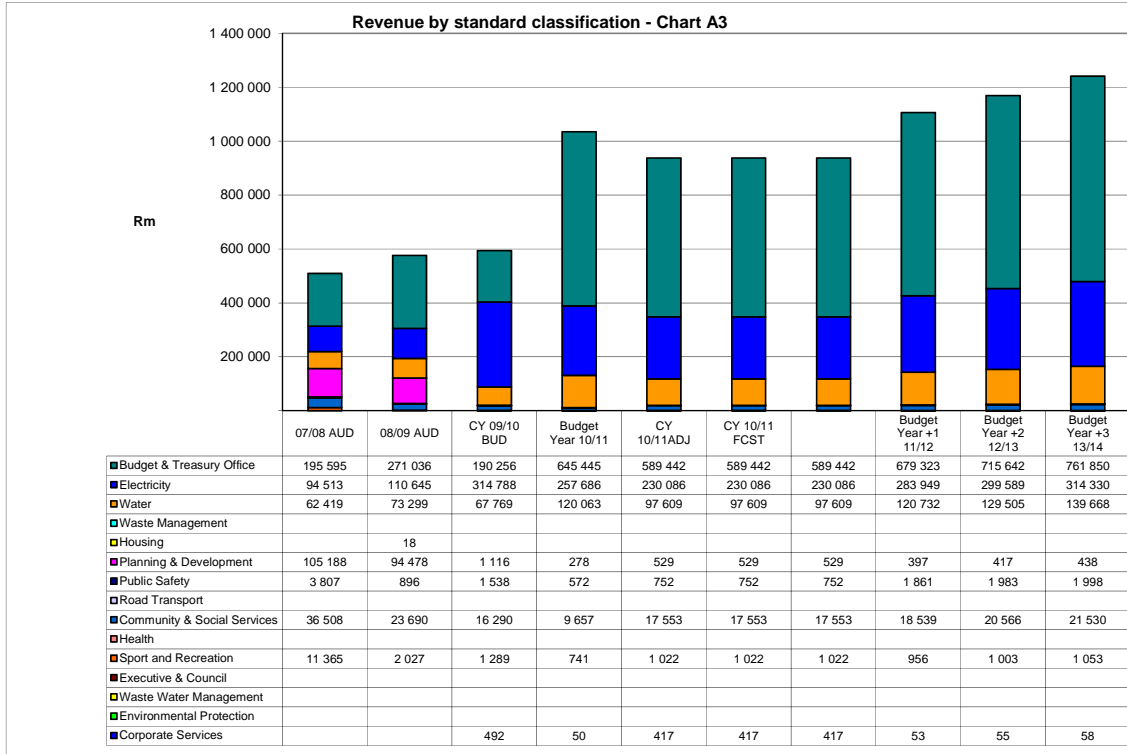


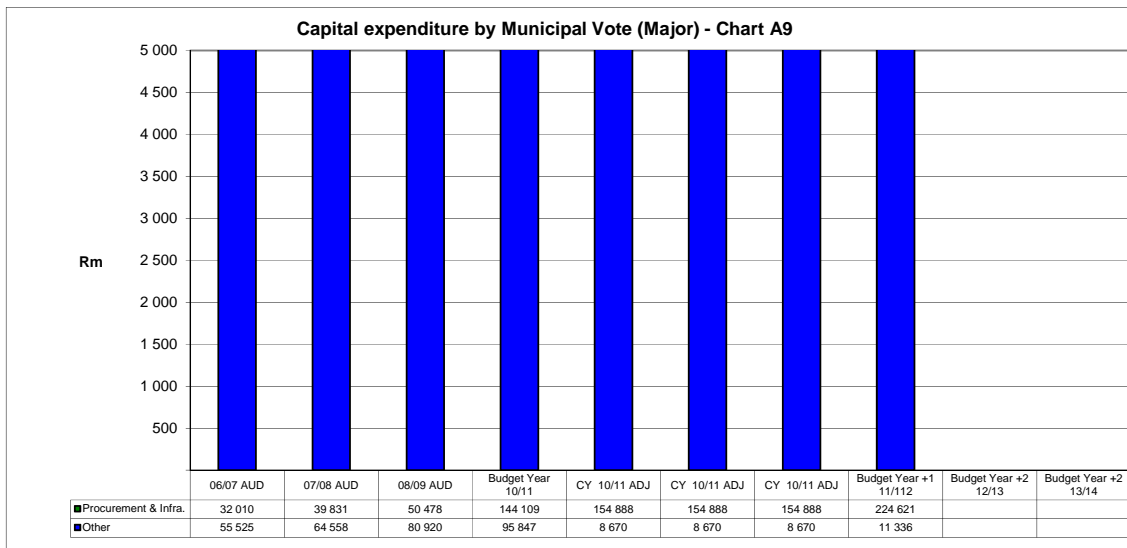
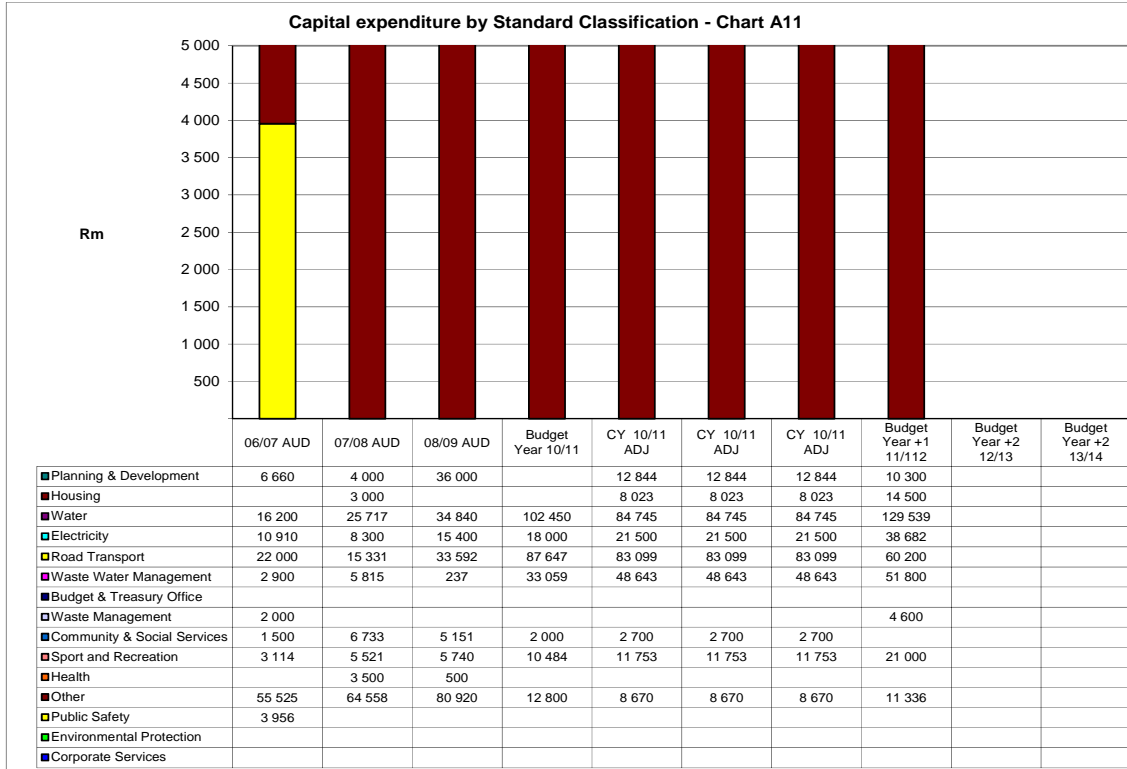
2.16 Consolidated Budget Charts

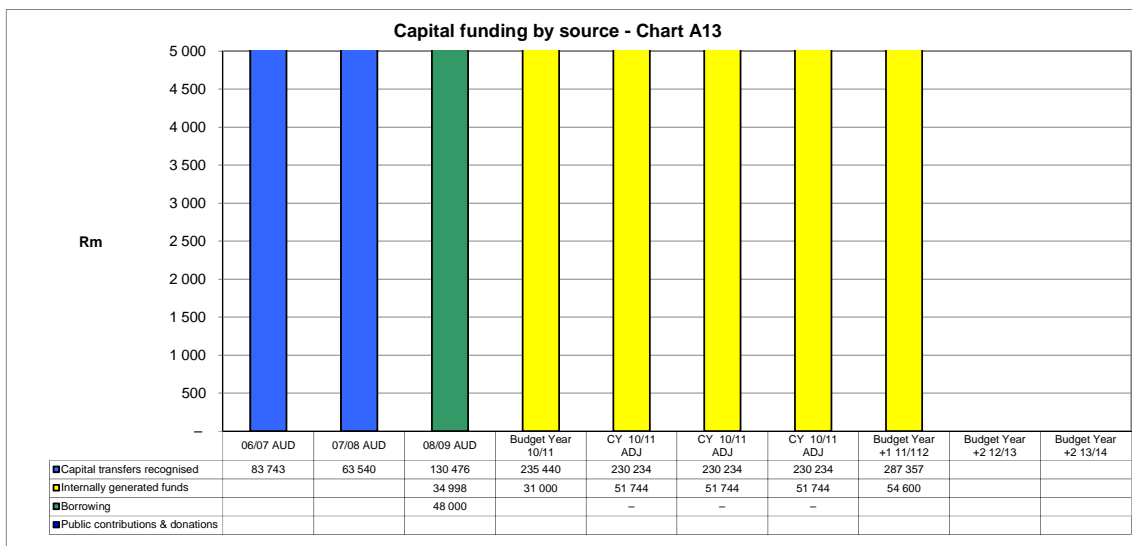
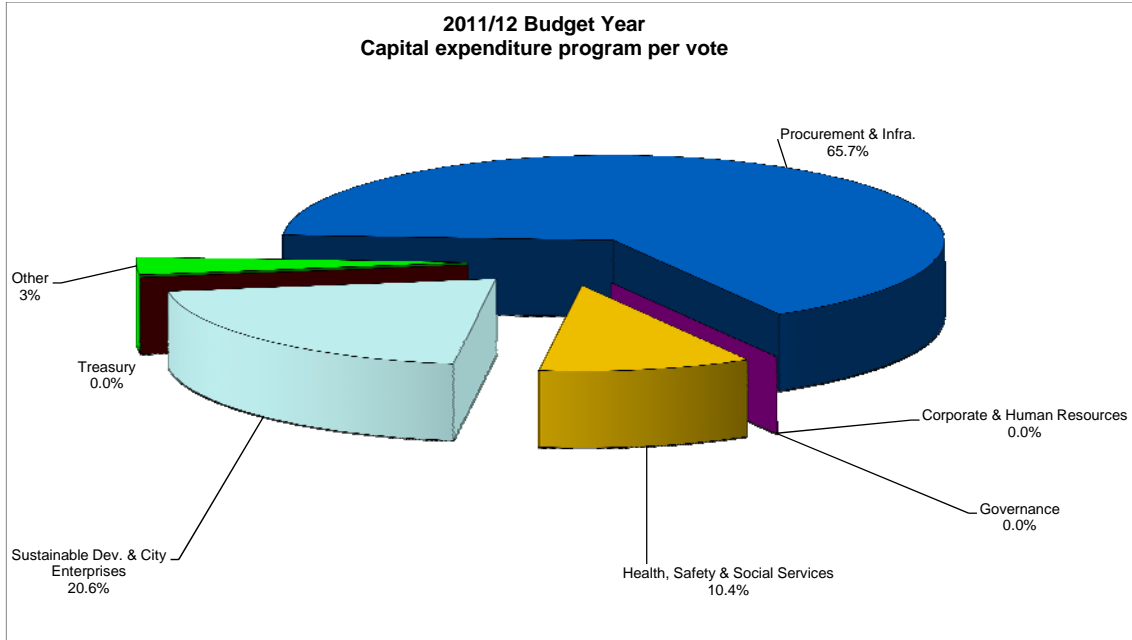














2.17 Municipal manager's quality certification

I Ratoolo Kau Municipal Manager of Maluti - A - Phofung Municipality hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the act, and that the annual budget is consistent with the business plans of the municipality and the integrated development plan

Print name: Ratoolo Stephen Kau

Municipal Manager of Maluti - A - Phofung Municipality

Signature: _____

Date: _____